

**Seattle Pacific University  
Major Institutions Master Plan  
Standing Citizens Advisory Committee (SAC) Membership**

**Voting Members**

Darlene Hickman, chair  
Darlene Hickman, chair  
Nancy Ousley, vice-chair  
Douglas McNutt  
Doug Jennings  
Emily Evans  
Jay LaVassar  
Kim Orr  
John Coney  
Bob Drov Dahl (SPU representative)

**Ex Officio Non-voting Members**

Steve Sheppard - City of Seattle, Department of Neighborhoods  
Colin R. Vasquez - City of Seattle, Department of Planning  
and Development  
Dave Church – Seattle Pacific University

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