

Seattle Center

Robert Nellams, Director

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Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose purpose is to create exceptional events, experiences, and environments that delight and inspire the human spirit and build a stronger community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Before the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later occupied by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena, now the newly rebuilt Opera Center, were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built, and the Memorial Wall honoring Seattle students killed in World War II was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These organizations play a critical role in the arts and cultural landscape of the region.

Originally created for the World's Fair, the Coliseum, later called KeyArena, was operated by Seattle Center as a public assembly venue for sports and concert events. The aging facility needed updating and following an RFP process, the City selected Oak View Group (OVG)/Seattle Arena Company (ArenaCo) to renovate the Arena using private funding. The renovation was completed in 2021, and ArenaCo leases and operates the facility. The new building, now Climate Pledge Arena, is hosting the NHL's newest franchise, the Kraken, as well as the WNBA's Seattle Storm, along with a variety of concerts, family shows, and other events.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to for-profit and non-profit organizations, sponsorships, concession sales, and monorail fares.

Due to its reliance on commercial revenues, Seattle Center encounters many of the same market factors as other commercial businesses. Changing consumer preferences, fluctuating demand, and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events, the presence on campus of long-term, non-profit tenants, and the need to balance its public and private event offerings.

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Budget Snapshot

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Department Support				
General Fund Support	16,985,649	15,991,015	15,508,317	15,896,492
Other Funding - Operating	17,558,250	23,435,568	29,886,967	31,218,854
Total Operations	34,543,899	39,426,582	45,395,284	47,115,347
Capital Support				
General Fund Support	-	-	300,000	-
Other Funding - Capital	-	12,650,973	12,269,000	26,347,000
Total Capital	-	12,650,973	12,569,000	26,347,000
Total Appropriations	34,543,899	52,077,555	57,964,284	73,462,347
Full-Time Equivalents Total*	216.43	215.43	231.43	231.43

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Overview

As public health restrictions on gatherings and events began to be lifted in 2021, Seattle Center realized a gradual return to normal operations in 2022. Climate Pledge Arena opened in October 2021. Some of Seattle Center’s largest revenue sources are events and parking, and with headlining concerts and long-awaited Kraken hockey games at the Arena, Seattle Center’s revenues are close to what was anticipated in the 2022 Adopted Budget.

Despite this return to events, Seattle Center is still dealing with the long-term financial impacts of the pandemic. Seattle Center hosted fewer events in 2022 than it did in 2019, with fewer patrons attending those events. Seattle Center also provided rent relief for tenants for most of 2020 and 2021. The 2021 Adopted Budget included legislation that increased Seattle Center’s interfund loan from \$5 million to \$18 million and extended the repayment period from 2026 to 2033.

While the ongoing reductions identified in the 2021 Adopted Budget and the increase in the interfund loan in 2021 addressed the known budget issues, the impacts of the pandemic on the department’s ability to generate revenue continue. To avoid employee layoffs and further adverse reductions on revenue-generating programming that serves youth and families, the reductions in the 2023 Adopted and 2024 Endorsed budgets are limited to vacant positions and reductions that do not largely impact operations.

The 2023 Adopted and 2024 Endorsed budgets include reductions to the Seattle Center’s operating fund’s budget to align with revenues so that Seattle Center can work towards repayment of its interfund loan. In total, the Seattle Center’s operating fund reductions represent a 4% reduction. These reductions include holding positions vacant for one to two years assuming the number of events and patrons will gradually return to the 2019 levels. In the 2023 Adopted and 2024 Endorsed budgets, one vacant administrative position that was funded by General Fund is removed from the budget on an ongoing basis.

The economic revitalization funding from the JumpStart Payroll Expense Tax will add workforce development and training programming for Bumbershoot’s future BumberWorks program. Bumbershoot, the beloved Seattle music festival, will return to Seattle Center in 2023.

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Starting in 2023, Seattle Center will be the department responsible for maintaining the Waterfront Park. They will partner with Friends of the Waterfront to maintain the facilities and property owned by the City within the Waterfront Park boundary.

Seattle Center’s 2023 Capital Improvement Program (CIP) includes funding for the City’s contribution to the Memorial Stadium Redevelopment project, which is being developed in partnership with Seattle Public Schools. The project will create connections across the Seattle Center campus that is currently disjointed and provide a facility that will accommodate large scale events, prioritizing the School District’s uses first. The 2023 budget includes funding for project design and planning that will help further refine the design choices and the total project cost. In total, the project will be funded with up to \$40 million of Real Estate Excise Tax from the City. Lastly, Seattle Center’s 2023 CIP includes funding for roof replacements and replacements of emergency generators. For more details on Seattle Center’s capital projects, see the 2023-2028 CIP Overview.

City Council Changes to the Proposed Budget

The Council made the following changes to the Proposed Budget:

- Reduced funding for the Memorial Stadium project and changed funding sources
- Reduced the Capital Improvement Project Budget to address the forecasted drop in Real Estate Excise Tax (REET) revenues

For additional information on the Council changes, see the Incremental Budget Changes section below.

Incremental Budget Changes

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	Dollars	FTE
2023 Beginning Budget	48,226,582	215.43
Baseline		
Add General Fund to McCaw Hall Budget	31,286	-
Appropriations for 2022 Annual Wage Increase (AWI)	912,873	-
Budget for Juneteenth and Indigenous Peoples Day Holidays	62,005	-
Citywide Adjustments for Standard Cost Changes	632,868	-
Reverse One Time General Fund Support	-	-
Proposed Operating		
Add Position for Memorial Stadium Project Management	-	1.00
Economic Revitalization through Bumbershoot Workforce Development Program	100,000	-
Event Equipment Replacement Ongoing Budget Update	50,000	-
New Content Team Offset by 5G Customer Revenues	178,260	0.50
Programmable Tree Lighting	100,000	-
Stage Maintenance and Parking System Costs	56,000	-
Waterfront Operations and Maintenance Transfer from Seattle Parks & Recreation	3,512,809	15.00
Accounting Vacant Position Temporary Budget Reduction	(51,000)	-

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Other Labor Vacant Position Temporary Budget Reduction	(297,000)	-
Part-Time Vacant Admin Position Reduction	(153,000)	(0.50)
Stage Tech Lead Vacant Position Temporary Budget Reduction	(120,000)	-
Admissions Employee Position Temporary Budget Reduction	(72,000)	-
Janitor Vacant Position Temporary Budget Reduction	(91,000)	-
Temporary Reduction of Budget for Intermittent Staff	(168,200)	-
Campus Fund Revenue Update	-	-
McCaw Hall Revenue Update	-	-
McCaw Hall Facility Fee Rate Increase	-	-
McCaw Capital Reserve Contribution	46,000	-
McCaw Hall General Fund Contribution Increase	4,392	-
Proposed Capital		
Memorial Stadium Redevelopment	5,000,000	-
2028 Capital Improvement Program Planning	-	-
Roof Repairs	1,800,000	-
Additional Real Estate Excise Tax (REET) for Roof Repairs	949,000	-
McCaw Hall Asset Preservation	-	-
Proposed Technical		
Balancing Campus Revenues and Expenses	-	-
Central Cost Distribution	-	-
Climate Pledge Arena Parking Revenue Share Transfer	606,645	-
Interfund Loan Payment	505,688	-
Seattle Police Department Event Revenue Payment	100,000	-
Signage Debt Service True-Up	(2,451)	-
Technical Capital Improvement Program Transfers	-	-
Technical Update to Administrative Costs due to Waterfront Transfer	(178,048)	-
Debt Service Adjustment on McCaw Hall	(250)	-
McCaw Labor Expenditure Adjustment	151,034	-
Adjust McCaw Hall Expenditures to Match McCaw Hall Revenues	51,790	-
Council		
One-time General Fund Support for the Memorial Stadium Redevelopment Project	300,000	-
Funding Swap for the Memorial Stadium Redevelopment Project	(4,280,000)	-
One-time Funding Reduction to the Capital Improvement Program Budget	-	-
Total Incremental Changes	\$9,737,701	16.00
Total 2023 Adopted Budget	\$57,964,284	231.43

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Description of Incremental Budget Changes

Baseline

Add General Fund to McCaw Hall Budget

Expenditures \$31,286

This is a technical inflationary adjustment for McCaw Hall.

Appropriations for 2022 Annual Wage Increase (AWI)

Expenditures \$912,873

This centrally administered change adjusts appropriations to reflect an annual wage increase in 2022, as outlined in the agreements between certain City unions, for personnel costs included in this department. These agreements were not finalized until after the 2022 budget had been adopted. This change includes ongoing cost increases to salary, FICA, Medicare, retirement, overtime and temporary labor. There is no increase assumed from 2022 to 2023.

Budget for Juneteenth and Indigenous Peoples Day Holidays

Expenditures \$62,005

This item adjusts appropriations for certain departments to reflect increased personnel costs associated with two new City Holidays in 2022: Juneteenth and Indigenous Peoples Day.

Citywide Adjustments for Standard Cost Changes

Expenditures \$632,868

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement, and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Reverse One Time General Fund Support

Expenditures -

This item reverses one-time 2022 General Fund revenue support of \$1,200,000 to the Seattle Center Campus Fund. The one-time money added in 2022 was a short-term solution to the revenue problems that the Center Campus Fund experienced due to COVID-19.

Proposed Operating

Add Position for Memorial Stadium Project Management

Position Allocation 1.00

This item adds a sunseting position through 12/21/2025 that will work on the Memorial Stadium Project; they will coordinate across departments to ensure the project is on track.

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Economic Revitalization through Bumbershoot Workforce Development Program

Expenditures \$100,000

This item provides funding for the relaunched Bumbershoot to implement a focused effort by providing workforce development and economic revitalization programming.

Event Equipment Replacement Ongoing Budget Update

Expenditures \$50,000

This item funds ongoing needs for event equipment fund replacement This equipment ranges from tables and chairs to high tech sound and video equipment. All equipment must be replaced on a rotating basis, either due to wear and tear, or because the technology is obsolete.

New Content Team Offset by 5G Customer Revenues

Expenditures \$178,260

Revenues \$178,260

Position Allocation 0.50

This item creates a small, dedicated technology and digital content workgroup, led by a Strategic Advisor of Technology and Digital Content, and supported by a digital systems analyst. Their duties would include, but not be limited to, management of Seattle Center’s technology portfolio, strategic planning, budget administration, digital platform oversight (excluding social media), content creation, Seattle IT relationship management, data analytics, governance, and enterprise systems implementation. This item is funded by the Seattle Center Campus fund.

Programmable Tree Lighting

Expenditures \$100,000

Revenues \$100,000

This ongoing item supports an annual programmable tree lighting program to create a festive and welcoming environment on the campus, provided in partnership with ArenaCo (Climate Pledge Arena). The funding will go toward overtime for stage labor costs that will be fully reimbursed by Climate Pledge Arena.

Stage Maintenance and Parking System Costs

Expenditures \$56,000

This item adds \$33,000 to cover operating stage maintenance expenses for Washington Industrial Safety and Health Act (WISHA) and Occupational Safety and Health Administration (OSHA) certification, and \$23,000 for additional licensing fees for the new parking system (PARC).

Waterfront Operations and Maintenance Transfer from Seattle Parks & Recreation

Expenditures \$3,512,809

Revenues \$3,512,809

Position Allocation 15.00

The Waterfront Operations and Maintenance Work that is proposed in the Municipal Parks District proposal will be functionally operating in Seattle Center. This item adds 15 FTE in 2023 and 10 FTE in 2024. The 2023 Adopted and 2024 Endorsed budgets include budget legislation to transfer the park rules enforcement to Seattle Center. Seattle Center will partner with Friends of Waterfront to operate and maintain the Waterfront on an ongoing basis.

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Accounting Vacant Position Temporary Budget Reduction

Expenditures \$(51,000)

This item partially unfunds an accounting position in the Seattle Center budget. The position remains in Seattle Center, but half of their time will be funded via direct charge to Waterfront (Parks District Fund).

Other Labor Vacant Position Temporary Budget Reduction

Expenditures \$(297,000)

This item temporarily unfunds three vacant laborer positions. Due to the impacts of the pandemic, fewer events are happening at Seattle Center than there were in 2019. With reduced events and patrons, the department will be able to maintain the facilities and grounds with reduced staff until usage returns to 2019 levels. The positions' budget will be proposed to be restored in 2025.

Part-Time Vacant Admin Position Reduction

Expenditures \$(153,000)

Position Allocation (0.50)

This item removes a currently vacant, regular part-time Strategic Advisor 3 and reduces the general fund budget for the position. The position reports to the Seattle Center director and responsible for negotiation and monitoring of contracts, preparation of legislation, and variety of other projects as assigned. Future tasks will be transferred to other executives.

Stage Tech Lead Vacant Position Temporary Budget Reduction

Expenditures \$(120,000)

This item temporarily unfunds a Stage Tech Lead for 2023 and 2024. Due to the impacts of the pandemic, fewer events are happening at Seattle Center than there were in 2019. With reduced events and patrons, the department fewer staff working events until usage returns to 2019 levels. The position is currently vacant.

Admissions Employee Position Temporary Budget Reduction

Expenditures \$(72,000)

This item temporarily unfunds one vacant admissions/guest services position in 2023 and 2024. This position works in a guest services capacity, performing admissions guard, door attendant, ushering, and other related functions. A portion of the work is performed for clients and is reimbursed. This position will be needed as events and patrons return to pre-pandemic levels.

Janitor Vacant Position Temporary Budget Reduction

Expenditures \$(91,000)

This item temporarily unfunds one vacant janitor position. The positions' budget will be proposed to be restored in 2025. Due to the impacts of the pandemic, fewer events are happening at Seattle Center than there were in 2019. With fewer events and patrons, the department will be able to maintain cleanliness of the facilities with reduced staff until usage returns to 2019 levels.

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Temporary Reduction of Budget for Intermittent Staff

Expenditures \$(168,200)

This item unfunds intermittent staff salary and benefits. The reduction in the number of events at Seattle Center does not require the full funding of the 2022 Adopted intermittent staff budget.

Campus Fund Revenue Update

Revenues \$2,433,306

This item updates the incremental budgeted revenue in the campus fund from 2022 Adopted to 2023 Adopted and 2024 Endorsed revenues. As the number of events and attendees at events continue to rise, the estimated revenue for the campus fund is expected to increase in 2023 and 2024.

McCaw Hall Revenue Update

Revenues \$360,426

This item updates the incremental budgeted revenue in the McCaw fund from 2022 Adopted to 2023 Adopted and 2024 Endorsed.

McCaw Hall Facility Fee Rate Increase

Revenues \$5,800

This item recognizes the additional revenue expected for McCaw Hall due to adopted budget legislation. The adopted legislation adjusts the minimum and maximum facility fee and facility surcharge ranges at McCaw Hall.

McCaw Capital Reserve Contribution

Expenditures \$46,000

This item resumes the annual contribution to the McCaw Hall Capital Reserve Fund.

McCaw Hall General Fund Contribution Increase

Expenditures \$4,392

This item increases the general fund contribution to McCaw Hall per contract.

Proposed Capital

Memorial Stadium Redevelopment

Expenditures \$5,000,000

The Council altered this proposal in the adopted budget. Refer to the Council Changes section below. The proposed budget description follows:

This item adds design funds for the initial stages of the redevelopment of Memorial Stadium at Seattle Center. The City's investment will be part of a public-private partnership, including \$66.5 million from the Seattle Public Schools district (SPS) approved by Seattle voters in the BTA V levy last February, philanthropic contributions, and, potentially, private entity investments.

The school district secured the redevelopment funds in the Levy with a promise to replace the stadium with a new and safer facility. Without the City's participation in this project, the school district will build a new facility with their \$66.5 million that may not integrate as well with Seattle Center. This would be a lost generational opportunity to

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create a world class facility that will benefit Seattle Center and our entire region; the investment may even attract professional women’s soccer and men’s rugby teams to use the new stadium as their home field.

2028 Capital Improvement Program Planning

Expenditures -

This item establishes the 2028 costs of the ongoing Capital Improvement Program (CIP).

Roof Repairs

Expenditures \$1,800,000

This item adds Real Estate Excise Tax funding to repair roofs at Seattle Center. This funding will protect and extend the lifespans of Seattle Center’s existing facilities, including the landmarked Northwest Rooms, McCaw Hall, Seattle Repertory Theater, and the Central Utility Plant.

Additional Real Estate Excise Tax (REET) for Roof Repairs

Expenditures \$949,000

This item adds Real Estate Excise Tax funding to repair roofs at Seattle Center. This funding will protect and extend the lifespans of Seattle Center’s existing facilities, including the landmarked Northwest Rooms, McCaw Hall, Seattle Repertory Theater, and the Central Utility Plant.

McCaw Hall Asset Preservation

Expenditures -

Revenues -

This proposal resumes the annual contribution of \$327,000 of REET to the McCaw Hall Capital Reserve/Asset Preservation Fund.

Proposed Technical

Balancing Campus Revenues and Expenses

Expenditures -

This technical item balances revenues to expenditures for General Fund and Campus Fund.

Central Cost Distribution

Expenditures -

This net-zero item distributes central costs to the correct projects where the costs will be incurred.

Climate Pledge Arena Parking Revenue Share Transfer

Expenditures \$606,645

This item adds expenditure authority to pay Climate Pledge Arena for incremental parking revenue. This arrangement is a contractual obligation.

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Interfund Loan Payment

Expenditures \$505,688

This item adds appropriation authority for Seattle Center to pay the debt service for Seattle Center's interfund loan.

Seattle Police Department Event Revenue Payment

Expenditures \$100,000

Revenues \$100,000

This technical item adds authority for expenditures for Center's campus events that have Seattle Police Department (SPD) event traffic related costs. Previously, the costs were paid by the client directly to SPD. Now, Center will directly charge the clients for these costs and pay SPD.

Signage Debt Service True-Up

Expenditures \$(2,451)

This item reduces authority in 2023 and increases authority in 2024 to pay for the debt service on a campus-wide signage package. The debt service will be funded by increased sponsorship revenues.

Technical Capital Improvement Program Transfers

Expenditures -

This item is a technical change to reallocate existing Capital Improvement Program budgets into specific capital projects during the year the projects are expected to need resources.

Technical Update to Administrative Costs due to Waterfront Transfer

Expenditures \$(178,048)

This item reduces the budget in the Seattle Center Campus fund due to expectation that a portion of Citywide Allocations will be charged to the Municipal Park District as administrative costs of maintaining the Waterfront.

Debt Service Adjustment on McCaw Hall

Expenditures \$(250)

This technical item adjusts the debt service expenditure for McCaw Hall based on actuals.

McCaw Labor Expenditure Adjustment

Expenditures \$151,034

This technical item adjusts the McCaw Labor expenditures to match the anticipated costs of McCaw Hall labor.

Adjust McCaw Hall Expenditures to Match McCaw Hall Revenues

Expenditures \$51,790

This technical item balances the McCaw Hall fund by matching revenues to expenditure budget.

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Council

One-time General Fund Support for the Memorial Stadium Redevelopment Project

Expenditures \$300,000

This Council Budget Action adds \$300,000 of one-time General Fund in 2023 to the Seattle Center for the Memorial Stadium Redevelopment CIP project.

Funding Swap for the Memorial Stadium Redevelopment Project

Expenditures \$(4,280,000)

Revenues -

This Council Budget Action (CBA) reduces funding for the Memorial Stadium Redevelopment project by \$4.3 million Real Estate Excise Tax I (REET I) in 2023 and \$4.3 million REET I in 2024 and adds additional \$10 million Limited Tax General Obligation (LTGO) Bond funding for the project in 2024. The net effects of this Council Budget Action and the CBA above is as follows:

- \$300,000 GF and \$720,000 REET I in 2023
- \$20 million LTGO bond proceeds in 2024.

One-time Funding Reduction to the Capital Improvement Program Budget

Expenditures -

This Council Budget Action reduces funding by \$2 million Real Estate Excise Tax I (REET I) in 2024 from multiple Capital Improvement Program (CIP) projects in Seattle Center's (CEN) 2023 - 2028 CIP. The reductions are expected to have low to medium impacts on activities funded through the affected CIP projects.

Expenditure Overview

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Appropriations				
CEN - BC-SC-S0303 - McCaw Hall Capital Reserve				
34070 - McCaw Hall Capital Reserve	-	597,987	670,996	690,990
Total for BSL: BC-SC-S0303	-	597,987	670,996	690,990
CEN - BC-SC-S03P01 - Building and Campus Improvements				
00100 - General Fund	-	-	300,000	-
00164 - Unrestricted Cumulative Reserve Fund	-	30,000	30,000	30,000
30010 - REET I Capital Fund	-	10,767,986	10,312,871	4,370,639
37210 - 2024 LTGO Taxable Bond Fund	-	-	-	20,000,000
Total for BSL: BC-SC-S03P01	-	10,797,986	10,642,871	24,400,639
CEN - BC-SC-S9403 - Monorail Rehabilitation				
11410 - Seattle Center Fund	-	1,255,000	1,255,000	1,255,000
Total for BSL: BC-SC-S9403	-	1,255,000	1,255,000	1,255,000

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CEN - BO-SC-60000 - Campus

00100 - General Fund	11,067,909	9,354,354	8,327,086	8,306,082
11410 - Seattle Center Fund	11,856,481	14,935,760	16,392,198	16,487,892
14000 - Coronavirus Local Fiscal Recovery Fund	200,000	-	-	-
14500 - Payroll Expense Tax	-	-	100,000	-
Total for BSL: BO-SC-60000	23,124,390	24,290,114	24,819,284	24,793,973

CEN - BO-SC-61000 - Waterfront

19710 - Seattle Park District Fund	-	-	3,512,809	4,344,071
Total for BSL: BO-SC-61000	-	-	3,512,809	4,344,071

CEN - BO-SC-65000 - McCaw Hall

00100 - General Fund	723,800	723,800	774,733	735,789
11430 - Seattle Center McCaw Hall Fund	2,277,817	5,088,123	5,442,759	5,693,201
30010 - REET I Capital Fund	-	281,000	327,000	337,000
Total for BSL: BO-SC-65000	3,001,617	6,092,923	6,544,492	6,765,991

CEN - BO-SC-66000 - KeyArena

11420 - Seattle Center KeyArena Fund	-	-	-	-
Total for BSL: BO-SC-66000	-	-	-	-

CEN - BO-SC-69000 - Leadership and Administration

00100 - General Fund	5,193,940	5,912,861	6,406,498	6,854,622
11410 - Seattle Center Fund	3,223,953	3,130,685	4,112,334	4,357,061
Total for BSL: BO-SC-69000	8,417,892	9,043,546	10,518,832	11,211,682

Department Total	34,543,899	52,077,555	57,964,284	73,462,347
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Department Full-Time Equivalents Total*	216.43	215.43	231.43	231.43
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Budget Summary by Fund Seattle Center

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
00100 - General Fund	16,985,649	15,991,015	15,808,317	15,896,492
00164 - Unrestricted Cumulative Reserve Fund	-	30,000	30,000	30,000
11410 - Seattle Center Fund	15,080,433	19,321,445	21,759,532	22,099,953
11420 - Seattle Center KeyArena Fund	-	-	-	-
11430 - Seattle Center McCaw Hall Fund	2,277,817	5,088,123	5,442,759	5,693,201

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14000 - Coronavirus Local Fiscal Recovery Fund	200,000	-	-	-
14500 - Payroll Expense Tax	-	-	100,000	-
19710 - Seattle Park District Fund	-	-	3,512,809	4,344,071
30010 - REET I Capital Fund	-	11,048,986	10,639,871	4,707,639
34070 - McCaw Hall Capital Reserve	-	597,987	670,996	690,990
37210 - 2024 LTGO Taxable Bond Fund	-	-	-	20,000,000
Budget Totals for CEN	34,543,899	52,077,555	57,964,284	73,462,347

Revenue Overview

2023 Estimated Revenues

Account Code	Account Name	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
331110	Direct Fed Grants	945,386	-	-	-
367010	Private Grants & Contr	236,347	-	-	-
Total Revenues for: 00164 - Unrestricted Cumulative Reserve Fund		1,181,733	-	-	-

331110	Direct Fed Grants	3,255,185	-	-	-
341150	Private Reimbursements	-	-	28,260	138,599
341190	Personnel Service Fees	827,657	784,366	1,671,873	1,765,066
341300	Administrative Fees & Charges	-	6,324	-	-
344900	Transportation-Other Rev	-	-	646,228	648,103
347900	Culture And Rec-Other Rev	-	-	745,167	788,127
360020	Inv Earn-Residual Cash	-	-	50,000	50,000
360130	Interest On Contracts/Notes Re	(41)	-	-	-
360250	Other Equip/Vehicle Rentals	20,387	-	107,910	141,010
360290	Parking Fees	3,564,083	6,598,865	7,035,139	7,121,139
360300	St Space Facilities Rentals	450,085	2,154,026	1,675,690	1,897,190
360310	Lt Space/Facilities Leases	3,389,783	4,829,113	5,757,091	6,011,597
360340	Concession Proceeds	100,942	2,573,656	1,657,973	1,967,068
360360	Sponsorship And Royalties	155,302	2,019,088	826,479	522,659
360380	Sale Of Junk Or Salvage	1,393	-	-	-
360760	Sale Of Surplus Items	1,973	-	-	-
360900	Miscellaneous Revs-Other Rev	677,080	517,788	676,200	678,300
367010	Private Grants & Contr	617,284	-	-	-
374030	Capital Contr-Fed Dir Grants	-	1,004,000	1,004,000	1,004,000
379020	Capital Contributions	-	251,000	251,000	251,000
391040	Capital Leases & Installment S	11,280	-	-	-
397010	Operating Transfers In	70,700	-	-	-
Total Revenues for: 11410 - Seattle Center Fund		13,143,094	20,738,226	22,133,011	22,983,859

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400000	Use of/Contribution to Fund Balance	-	(1,416,781)	(373,479)	(883,906)
Total Resources for:11410 - Seattle Center Fund		13,143,094	19,321,445	21,759,532	22,099,953
331110	Direct Fed Grants	2,041,138	-	-	-
341190	Personnel Service Fees	743,824	2,400,729	2,173,762	2,319,454
344900	Transportation-Other Rev	60,750	-	60,375	-
347900	Culture And Rec-Other Rev	-	-	122,500	129,500
360020	Inv Earn-Residual Cash	39,274	-	60,500	70,500
360250	Other Equip/Vehicle Rentals	21,121	-	50,000	50,000
360300	St Space Facilities Rentals	640,029	702,147	2,154,949	2,154,007
360310	Lt Space/Facilities Leases	-	1,472,964	-	-
360340	Concession Proceeds	(86,078)	708,650	756,725	762,125
360360	Sponsorship And Royalties	20,698	-	50,000	200,000
360900	Miscellaneous Revs-Other Rev	63	60,625	-	-
Total Revenues for: 11430 - Seattle Center McCaw Hall Fund		3,480,818	5,345,115	5,428,811	5,685,586
400000	Use of/Contribution to Fund Balance	-	(256,992)	13,948	7,615
Total Resources for:11430 - Seattle Center McCaw Hall Fund		3,480,818	5,088,123	5,442,759	5,693,201
331110	Direct Fed Grants	174,481	-	-	-
Total Revenues for: 14000 - Coronavirus Local Fiscal Recovery Fund		174,481	-	-	-
397010	Operating Transfers In	-	-	3,512,809	4,344,071
Total Revenues for: 19710 - Seattle Park District Fund		-	-	3,512,809	4,344,071
360020	Inv Earn-Residual Cash	-	35,987	17,000	17,000
379010	Capital Assessments	-	281,000	327,000	337,000
397010	Operating Transfers In	-	281,000	327,000	337,000
Total Revenues for: 34070 - McCaw Hall Capital Reserve		-	597,987	671,000	691,000
391010	G.O.Bond Proceeds	-	-	-	10,000,000
Total Revenues for: 37210 - 2024 LTGO Taxable Bond Fund		-	-	-	10,000,000
Total CEN Resources		17,980,126	25,007,555	31,386,100	42,828,225

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Appropriations by Budget Summary Level and Program

CEN - BC-SC-S0303 - McCaw Hall Capital Reserve

The purpose of the McCaw Hall Capital Reserve Fund Budget Summary Level is to maintain and enhance the McCaw Hall facility.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
McCaw Hall Asset Preservation	-	597,987	670,996	690,990
Total	-	597,987	670,996	690,990
Full-time Equivalents Total*	0.38	0.38	0.38	0.38

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here*

CEN - BC-SC-S03P01 - Building and Campus Improvements

The purpose of the Building and Campus Improvements Budget Summary Level is to provide for improvements throughout the Seattle Center campus, including buildings and building systems, open spaces, public gathering places, utility infrastructure, and long-range planning.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Armory Rehabilitation	-	1,550,000	2,096,977	199,935
Campuswide Improvements and Re	-	4,194,647	4,494,963	21,532,898
Facility Infrastructure Renova	-	2,185,829	1,935,970	1,515,563
Parking Repairs & Improvements	-	-	399,961	399,890
Public Gathering Space Improve	-	832,703	714,000	50,000
Utility Infrstr MP and Repairs	-	2,034,807	1,001,000	702,353
Total	-	10,797,986	10,642,871	24,400,639
Full-time Equivalents Total*	7.26	7.26	7.26	7.26

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The following information summarizes the programs in Building and Campus Improvements Budget Summary Level:

Armory Rehabilitation

The purpose of the Armory Rehabilitation Program is to provide for renovation, repairs and improvements to the Seattle Center Armory facility.

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	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
Armory Rehabilitation	-	1,550,000	2,096,977	199,935
Full Time Equivalents Total	0.57	0.57	0.57	0.57

Campuswide Improvements and Re

The purpose of the Campuswide Improvements and Repairs Program is to provide for improvements and repairs throughout the Seattle Center campus, including open spaces, public artworks, signage, campus access for those with disabilities, and long-range planning.

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
Campuswide Improvements and Re	-	4,194,647	4,494,963	21,532,898
Full Time Equivalents Total	4.20	4.20	4.20	4.20

Facility Infrastructure Renova

The purpose of the Facility Infrastructure Renovation and Repair Program is to provide for roof and building envelope renovation and replacement, structural and seismic evaluations and upgrades, and other building infrastructure improvements throughout the campus.

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
Facility Infrastructure Renova	-	2,185,829	1,935,970	1,515,563
Full Time Equivalents Total	0.48	0.48	0.48	0.48

Parking Repairs & Improvements

The purpose of the Parking Repairs and Improvements Program is to provide for repairs and improvements to Seattle Center parking facilities.

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
Parking Repairs & Improvements	-	-	399,961	399,890
Full Time Equivalents Total	0.38	0.38	0.38	0.38

Public Gathering Space Improve

The purpose of the Public Gathering Space Improvements Program is to provide for major maintenance and improvements to meeting rooms, exhibition spaces, public assembly and performance spaces, and indoor and outdoor gathering spaces throughout the Seattle Center campus.

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
Public Gathering Space Improve	-	832,703	714,000	50,000
Full Time Equivalents Total	0.96	0.96	0.96	0.96

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Utility Infrstr MP and Repairs

The purpose of the Utility Infrastructure Master Plan and Repairs Program is to provide for renovation, repair, replacement, and energy efficiency improvements to utility infrastructure on the Seattle Center campus, including heating and cooling systems, sewer lines, electrical equipment, communications lines, fire alarms and other systems.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Utility Infrstr MP and Repairs	-	2,034,807	1,001,000	702,353
Full Time Equivalent Total	0.67	0.67	0.67	0.67

CEN - BC-SC-S9403 - Monorail Rehabilitation

The purpose of the Monorail Rehabilitation Budget Summary Level is to provide for the renovation and maintenance of the Seattle Center Monorail, including the two trains, the two stations, and the guideways that run in between.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Monorail Rehabilitation	-	1,255,000	1,255,000	1,255,000
Total	-	1,255,000	1,255,000	1,255,000
Full-time Equivalent Total*	0.96	0.96	0.96	0.96

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CEN - BO-SC-60000 - Campus

The purpose of the Campus Budget Summary Level is to manage and operate Seattle Center's Campus events, grounds and facilities.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Access	1,965,107	1,402,141	2,079,364	2,077,485
Campus Grounds	17,451,103	16,635,274	16,713,934	16,805,032
Commercial Events	1,281,803	2,150,664	1,674,164	1,670,061
Community Programs	2,214,260	2,357,455	2,442,803	2,437,019
Cultural Facilities	187,281	307,541	318,770	317,833
Festivals	24,838	1,437,040	1,590,249	1,486,543
Total	23,124,390	24,290,114	24,819,284	24,793,973
Full-time Equivalent Total*	175.38	170.58	170.08	170.08

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The following information summarizes the programs in Campus Budget Summary Level:

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Access

The purpose of the Access Program is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Access	1,965,107	1,402,141	2,079,364	2,077,485
Full Time Equivalents Total	9.71	5.91	5.91	5.91

Campus Grounds

The purpose of the Campus Grounds Program is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Campus Grounds	17,451,103	16,635,274	16,713,934	16,805,032
Full Time Equivalents Total	122.75	121.75	121.25	121.25

Commercial Events

The purpose of the Commercial Events Program is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Commercial Events	1,281,803	2,150,664	1,674,164	1,670,061
Full Time Equivalents Total	10.38	10.38	10.38	10.38

Community Programs

The purpose of the Community Programs Program is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Community Programs	2,214,260	2,357,455	2,442,803	2,437,019
Full Time Equivalents Total	16.13	16.13	16.13	16.13

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Cultural Facilities

The purpose of the Cultural Facilities Program is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Cultural Facilities	187,281	307,541	318,770	317,833
Full Time Equivalents Total	3.38	3.38	3.38	3.38

Festivals

The purpose of the Festivals Program is to provide a place for the community to hold major festival celebrations.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Festivals	24,838	1,437,040	1,590,249	1,486,543
Full Time Equivalents Total	13.03	13.03	13.03	13.03

CEN - BO-SC-61000 - Waterfront

The purpose of the Waterfront Budget Summary Level is to fund and track the annual operation and maintenance costs of the Seattle Waterfront.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Waterfront O&M	-	-	3,512,809	4,344,071
Total	-	-	3,512,809	4,344,071
Full-time Equivalents Total*	-	-	15.00	15.00

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CEN - BO-SC-65000 - McCaw Hall

The purpose of the McCaw Hall Budget Summary Level is to operate and maintain McCaw Hall.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Debt Service	121,500	121,250	120,750	-
McCaw Hall	2,880,117	5,971,673	6,423,742	6,765,991
Total	3,001,617	6,092,923	6,544,492	6,765,991
Full-time Equivalents Total*	36.25	36.25	36.25	36.25

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The following information summarizes the programs in McCaw Hall Budget Summary Level:

Debt Service

The purpose of the Debt Program is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
Debt Service	121,500	121,250	120,750	-

McCaw Hall

The purpose of the McCaw Hall Program is to operate and maintain McCaw Hall.

	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Expenditures/FTE				
McCaw Hall	2,880,117	5,971,673	6,423,742	6,765,991
Full Time Equivalents Total	36.25	36.25	36.25	36.25

CEN - BO-SC-66000 - KeyArena

The purpose of the KeyArena Budget Summary Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
KeyArena	-	-	-	-
Total	-	-	-	-

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CEN - BO-SC-69000 - Leadership and Administration

The purpose of the Leadership & Administration Budget Summary Level is to provide executive, community, financial, human resource, technology and business support to the department.

Program Expenditures	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
CIP Indirect Costs	164,204	-	-	-
Citywide Indirect Costs	2,821,067	3,782,460	4,093,827	4,298,977
Departmental Indirect Costs	5,079,034	7,032,139	7,497,139	7,566,104
Divisional Indirect	299,747	(1,137,063)	(441,668)	(440,128)
Employee Benefits	2,638,767	(5,214,812)	(5,394,521)	(4,977,326)
Indirect Cost Recovery Offset	(2,584,927)	4,580,822	4,764,055	4,764,055

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Total	8,417,892	9,043,546	10,518,832	11,211,682
Full-time Equivalents Total*	(3.80)	-	1.50	1.50
<i>*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here</i>				

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

CIP Indirect Costs

The purpose of the CIP Indirect Costs Program is to provide the management, oversight and support of Seattle Center's Capital Improvement Program.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
CIP Indirect Costs	164,204	-	-	-

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Citywide Indirect Costs	2,821,067	3,782,460	4,093,827	4,298,977

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This includes financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Departmental Indirect Costs	5,079,034	7,032,139	7,497,139	7,566,104
Full Time Equivalents Total	(3.80)	-	1.50	1.50

Divisional Indirect

The purpose of the Divisional Indirect Costs Indirect program is to fund administrative costs generated by sub-departmental units, including the management and oversight of Seattle Center's maintenance operations which span multiple work units and budget programs.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Divisional Indirect	299,747	(1,137,063)	(441,668)	(440,128)

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Employee Benefits

The purpose of the Employee Benefits program is to fund salary and benefit costs associated with city provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave, health and dental insurance, workers compensation, and unemployment insurance contributions.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Employee Benefits	2,638,767	(5,214,812)	(5,394,521)	(4,977,326)

Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery program is to recover costs associated with indirect programs within Leadership and Administrative BSL from the department's direct cost programs.

Expenditures/FTE	2021 Actuals	2022 Adopted	2023 Adopted	2024 Endorsed
Indirect Cost Recovery Offset	(2,584,927)	4,580,822	4,764,055	4,764,055