

# Seattle Center

### Overview

The place that we know today as Seattle Center has a long history as a gathering place for our city and region. It's where Native American tribes gathered for talk, ceremony, and celebration. In the 1920s a civic campus was created with the construction of the Civic Auditorium, Civic Ice Arena and Civic Field, with Mayor Bertha Landes presiding over the groundbreaking in 1927. In the 1930s the Washington State Armory (later called Center House and renamed the Armory in 2012) was built. Memorial Stadium was constructed in the 1940s. In the late 1950s and early 1960s the site for the 1962 Seattle World's Fair was created, expanding the size of the campus to roughly what we know today. One result of this long history as a gathering place is an aging infrastructure. Some facilities have been significantly renovated (e.g., Civic Auditorium into the Opera House for the World's Fair, and into McCaw Hall in 2003), while others remain in need of major renovation and redevelopment (e.g., the Armory and Memorial Stadium).

Today, Seattle Center is a 74-acre campus in the middle of the city. It is the largest visitor destination in Washington state, attracting an estimated 12 million visits each year to attend arts, sporting, educational, and cultural events and festivals, and to enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban park with lawns, gardens, fountains, a skatepark, a children's play area, and a variety of plazas and open spaces. The Seattle Center Monorail runs between the Seattle Center campus and downtown Seattle. The City owns the Monorail, which is operated by Seattle Monorail Services on behalf of the City. The Space Needle, the Pacific Science Center, the Museum of Pop Culture, the Chihuly Garden and Glass Exhibition, and Seattle Public Schools' Memorial Stadium and an adjacent parking lot are also part of the campus, but are privately owned and operated.

Seattle Center's Capital Improvement Plan (CIP) is at the heart of the Center's purpose "to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities." The Center's CIP repairs, renews, and redevelops the facilities and grounds of the Center to provide a safe and welcoming place for millions of annual visitors. Seattle Center's 2016-18 Strategic Business Plan places a strong emphasis on coordinated planning and resource allocation that integrates major maintenance and asset preservation funded in the CIP with regular ongoing facility maintenance funded in the operating budget. In 2015-2016, Seattle Center carried out the first phase of a Facility Condition Assessment of the campus to help guide future CIP and operating budget investments in Seattle Center facilities.

Seattle Center's CIP is funded from a variety of revenue sources including Real Estate Excise Tax (REET); the City's General Fund; Seattle Center revenues; voter-approved property tax levies; state, county and federal funds; City-issued LTGO bonds; proceeds from property sales; and private funds. Following the adoption of the Seattle Center Master Plan in 1990, two voter-approved levies raised \$62 million for Seattle Center's redevelopment. This amount in turn leveraged \$500 million in non-City funds, including \$440 million from private sources. In 2018, REET is the primary funding source for Seattle Center's proposed CIP budget.

In 2008, following a two-year community process, the City Council adopted the Seattle Center Century 21 Master Plan. This \$570 million, 20-year plan provides a roadmap for the redevelopment of Seattle Center around a set of design and planning principles including increased open space; sustainable design and operations; opening the edges of the campus to the surrounding community; enlivening the campus throughout the day; being pedestrian friendly and accessible to all; and continuing to provide a diversity

of programming and attractions for all parts of our community. The plan is expected to be supported, as redevelopment has in the past, by a mix of private and public funding. In addition, Seattle Center is continuing the work of planning for the redevelopment of the northeast quadrant of the campus and potential updates to the master plan.

Seattle Center staff plan and implement capital projects to minimize the impact on events that occur throughout the year, including four major festivals between May and September.

### **2018-2023 CIP Highlights**

Seattle Center's Proposed 2018 CIP Budget is \$8.49 million. The 2018 CIP prioritizes funding to address key findings from the first phase of a Facility Condition Assessment (FCA) of Seattle Center facilities together with other asset preservation needs throughout the campus. The first phase of the FCA included the Armory, KeyArena, Central Plant, and selected campus roofs. The proposed CIP budget includes funding to address needs in each of these areas. In addition, the proposed budget provides funding to continue the FCA to provide a comprehensive picture of current and future capital needs at Seattle Center. In 2018, priority asset preservation investments include:

Armory – An ongoing program of renovation of the Seattle Center Armory continues in 2018 including renovation of the heavily-used public restrooms on the east side of the first floor. Armory renovation work completed in 2017 includes lead dust remediation in the Armory basement and replacement of fire sprinklers in the food court public space. REET I funding in 2018 for Armory Rehabilitation is \$802,000. In addition, for the costs of Armory food court renovations completed in 2012, Seattle Center will pay debt service of \$383,000 in 2018.

KeyArena – Asset preservation investments in KeyArena are overseen by the KeyArena Operating Board. Work completed in 2017 includes renovation of lighting controls, upgrades to the fire control system, and renovation of freight elevator controls.

Central Plant – Renovation of campus HVAC infrastructure in 2018 includes upgrades to the controls for the boilers which generate steam for heating buildings throughout the Seattle Center campus. Central Plant improvements completed in 2017 include energy efficiency upgrades to the campus chilled water system and upgrades to chiller controls. REET I funding in 2018 for campus mechanical and electrical infrastructure is \$925,000.

Campus Roofs – In 2018, \$712,000 of REET I funds are allocated for campus roof replacement needs identified in the Facility Condition Assessment.

Facility Condition Assessment Phase Two – In 2018, \$200,000 of REET I funds are allocated to continue the condition assessment of campus facilities. Facility needs identified in the FCA will be funded over the next six or more years.

International Fountain – In 2018, \$600,000 in REET I funding is allocated for renovation of bowl lighting and animation controls in the International Fountain. Fountain upgrades completed in 2017 include replacement of broken pavers and re-caulking of the fountain bowl.

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McCaw Hall – Annual REET I allocations for McCaw Hall asset preservation are matched 100% by the resident tenants of McCaw Hall, the Seattle Opera and Pacific Northwest Ballet, to carry out the McCaw Hall Capital Renewal Plan, under the direction of the McCaw Hall Operating Board. Work completed in 2017 includes upgrades to the backstage sound system. The total of REET and privately donated funds for McCaw Hall in 2018 is \$572,000.

Parking Improvements – In 2018, \$286,000 in REET I funding is allocated to repairs and improvements within Seattle Center's three parking garages. Seattle Center's parking garages are critical to the success of the over thirty campus resident organizations and provide an important revenue source to support Seattle Center operations. Parking garage repairs carried out in 2017 include concrete and water intrusion repairs in the Mercer Street garage.

Monorail Renovation – In 2018, \$1.3 million of Federal Transit Administration grant funds and local matching funds is allocated to continue implementation of the Seattle Center Monorail Capital and Major Maintenance Program Plan for renovation of the Monorail trains, guideways and stations. In addition, \$500,000 of Transit Corridor funding is allocated in 2018 for one-time equipment and start-up costs related to the integration of the Monorail into the regional ORCA system. Monorail renovation work completed in 2017 includes installation of a new ticketing system.

Seattle Center Master Plan Update – Seattle Center's 2018 CIP also builds on the Seattle Center Century 21 Master Plan to continue planning for the future. An additional \$500,000 of Seattle Center operating fund balance is allocated in 2018 to continue planning work regarding redevelopment opportunities in the northeast quadrant of the campus for the benefit of Seattle Center, the Uptown Urban Center, the city and the entire region.

### **Summary of Upcoming Budget Issues and Challenges**

The biggest challenges facing Seattle Center's CIP are aging infrastructure, lack of funding, and an increasingly competitive environment for the sports and entertainment business that provides roughly two-thirds of the revenue supporting Seattle Center. The City's 2003 Asset Preservation Study looked at best practices in the public and private sectors and set an initial annual asset preservation funding target of 1% of the replacement value for buildings and 0.5% for other assets (e.g., grounds and open space). By that calculation, Seattle Center should have been investing \$6.8 million annually in asset preservation (not including the Monorail, Mercer Arena or the Blue Spruce). This \$6.8 million amount in 2003 dollars inflated at 3% per year calculates to roughly \$10 million in 2018 dollars.

Center's annual allocation of REET and CRS Unrestricted funding has been augmented by bond funds in 2003 (roof replacements and seismic improvements), 2007 (Monorail rehabilitation), and 2011 (Armory renovation). The 2003 bonds were repaid with REET funds, the same fund source being used to repay the 2011 Armory bonds. The 2007 Monorail bonds were repaid through CRS Unrestricted funds and federal grant funds. The City also allocated \$8 million from the sale of a Seattle Center surface parking lot to the Bill & Melinda Gates Foundation for capital improvements at Seattle Center, and \$4.7 million from the settlement with the Sonics for capital improvements in KeyArena and elsewhere on the grounds.

Due to economic impacts of the Great Recession, from 2009-2012, Seattle Center's annual CRS REET and Unrestricted CIP funding (exclusive of debt service), dropped from \$3 million to \$1 million per year. Economic recovery has allowed REET funding levels to increase, which is particularly critical for Seattle

Center, as the one-time funding sources listed above (land sale to Gates Foundation, KeyArena Settlement Funds and City-issued bonds), are fully spent.

Seattle Center has completed the following projects from the 2008 Century 21 Master Plan: Broad Street Renovation Phase I (2009), new Seattle Center Skatepark (2009), Theater Commons (2010), Campus Signage Renovation (2011), Armory Atrium Renovation (2012), and Artists at Play (2015). The challenge in the coming years is how to fund the remaining vision of the master plan and maintain existing assets.

### **Thematic Priorities**

The thematic priorities for Seattle Center's 2018-2023 CIP are as follows:

Safety and Security – The safety of Seattle Center visitors and staff is always the first priority. In 2018, Seattle Center makes repairs to hard surface areas to address trip hazards.

Disabled Access – In 2018 Seattle Center continues to make progress throughout the campus in improving access for persons with disabilities.

Asset Preservation – In 2018, Seattle Center prioritizes funding to address key findings from the first phase of a Facility Condition Assessment (FCA) of Seattle Center facilities. Phase one of the FCA included the Armory, KeyArena, Central Plant, and selected campus roofs. Funding is allocated in 2018 to address needs in most of these areas. In addition, funding is provided in 2018 to continue assessments of Seattle Center facilities and infrastructure to develop a comprehensive picture of current and future capital needs at Seattle Center. Asset preservation work in McCaw Hall continues in 2018 and is overseen by the McCaw Hall Operating Board. Allocation levels for asset preservation in 2019-2023 will depend on available resources.

Energy Efficiency and Sustainability – Sustainability is a key principle of the Seattle Center Century 21 Master Plan. In 2018, Seattle Center continues to work with the City's Office of Sustainability and Environment on energy-saving measures at Seattle Center to make progress on the City's goal to reduce energy use in City facilities by 20% by the year 2020.

Implementation of the Seattle Center Century 21 Master Plan – In 2018, Seattle Center continues to focus planning efforts on redevelopment opportunities on the campus in conjunction with the Uptown Urban Design Framework, the Uptown/Seattle Center Strategic Parking Study, and proposed Uptown zoning changes.

Revenue Generation – Capital improvements which maintain and/or enhance a facility's ability to generate revenue are critical to the financial health of Seattle Center, where roughly two-thirds of the Seattle Center's budget comes from revenue generated by operations. Maintenance and improvement of revenue generating capacity can be as important as maintenance and improvements to building systems. In 2018, Seattle Center will invest in parking facilities and other event-related infrastructure that supports the revenue generating capacity of facilities throughout the campus.

Leverage Non-City Funds – In 2018, the City's \$281,000 allocation for the McCaw Hall Capital Reserve Fund is matched by a combined equal investment from the building's resident tenants, Seattle Opera and Pacific Northwest Ballet. The ability to use City investment to leverage non-City funds is a fundamental part of the history of the redevelopment and renewal of Seattle Center.

### **Project Selection Criteria**

For each two-year budget cycle, a broad cross-section of Seattle Center staff members engage in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, master plan implementation, reducing operating costs and/or increasing revenue potential, and leveraging non-City funds. The Center's four operating boards (Armory, Campus, KeyArena, and McCaw Hall) play a central role in identifying and prioritizing capital needs in the facilities they oversee, and the Seattle Center Executive Team takes all of this information and prioritizes projects across the entire Seattle Center campus. Seattle Center's campus-wide Facility Condition Assessment that began in 2015 and continues in 2018 will provide a comprehensive picture of current and future capital needs at Seattle Center to inform capital investment priorities.

### **Future Projects/What is on the Horizon**

The Seattle Center Century 21 Master Plan provides guidance for the redevelopment and maintenance of Seattle Center assets and facilities through 2028. In the immediate future, Seattle Center is focused on redevelopment of the eight-block area at the northeast quadrant of the campus, including the Memorial Stadium site, Mercer Arena site (redeveloped by Seattle Opera beginning in 2017), the KCTS site, Mercer Garage, and the former Kreielsheimer site currently owned by the Opera and City.

## Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2017	2018	2019	2020	2021	2022	2023	Total
<b>Armory Rehabilitation</b>									<b>S9113</b>
<u>Debt Service</u>									
Armory Food Court Renovation - Debt Service (S1002)	1,972	382	383	381	380	383	0	0	3,881
<u>Ongoing</u>									
Armory Rehabilitation (S9113)	11,896	1,368	802	807	824	849	871	897	18,314
<b>Armory Rehabilitation</b>	13,868	1,750	1,185	1,188	1,204	1,232	871	897	22,195
<b>Campuswide Improvements and Repairs</b>									<b>S03P01</b>
<u>Ongoing</u>									
ADA Improvements (S9302)	2,594	2,290	0	0	0	0	0	0	4,884
Artwork Maintenance (S9303)	472	149	30	30	30	30	30	30	801
General Site Improvements (S0305)	2,752	348	600	322	325	339	347	356	5,389
Open Space Restoration and Repair (S9704)	8,585	1,563	225	528	539	556	570	587	13,153
Preliminary Engineering and Planning (S9706)	1,734	623	200	100	125	125	125	125	3,157
Seattle Center Long Range Investment Plan (S0703)	2,178	871	1,000	500	115	0	0	0	4,664
Site Signage (S9118)	3,134	148	400	100	100	100	100	100	4,182
<b>Campuswide Improvements and Repairs</b>	21,449	5,992	2,455	1,580	1,234	1,150	1,172	1,198	36,230
<b>Facility Infrastructure Renovation and Repair</b>									<b>S03P02</b>
<u>Ongoing</u>									
Roof/Structural Replacement and Repair (S9701)	8,639	99	712	500	514	527	540	557	12,088
<b>Facility Infrastructure Renovation and Repair</b>	8,639	99	712	500	514	527	540	557	12,088
<b>Fisher Pavilion</b>									<b>S9705</b>

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<u>Ongoing</u>									
Fisher Pavilion Asset Preservation (S0701)	64	41	0	35	35	35	35	35	280
<b>Fisher Pavilion</b>	64	41	0	35	35	35	35	35	280
<b>KeyArena</b>	<b>BCL/Program Code:</b>							<b>S03P04</b>	
<u>Ongoing</u>									
KeyArena Improvements & Repairs (S9901)	4,175	1,646	0	0	0	0	0	0	5,821
<b>KeyArena</b>	4,175	1,646	0	0	0	0	0	0	5,821
<b>Lot 2 Development Project</b>	<b>BCL/Program Code:</b>							<b>S0501</b>	
<u>Ongoing</u>									
Lot 2 Development (S0501)	6,179	237	0	0	0	0	0	0	6,416
<b>Lot 2 Development Project</b>	6,179	237	0	0	0	0	0	0	6,416
<b>McCaw Hall Capital Reserve Fund</b>	<b>BCL/Program Code:</b>							<b>S0303</b>	
<u>Ongoing</u>									
McCaw Hall Asset Preservation (S0303)	2,489	1,748	572	590	608	626	644	664	7,941
<b>McCaw Hall Capital Reserve Fund</b>	2,489	1,748	572	590	608	626	644	664	7,941
<b>Mercer Arena Redevelopment</b>	<b>BCL/Program Code:</b>							<b>S0302</b>	
<u>Discrete</u>									
Mercer Arena Redevelopment (S0302)	0	4,800	0	0	0	0	0	0	4,800
<b>Mercer Arena Redevelopment</b>	0	4,800	0	0	0	0	0	0	4,800
<b>Monorail Improvements</b>	<b>BCL/Program Code:</b>							<b>S9403</b>	
<u>Ongoing</u>									
Monorail Improvements (S9403)	14,412	4,379	1,905	1,255	1,255	1,255	1,255	1,255	26,971
Monorail Improvements Debt Service (S0702)	5,040	551	0	0	0	0	0	0	5,591
<b>Monorail Improvements</b>	19,452	4,930	1,905	1,255	1,255	1,255	1,255	1,255	32,562
<b>Parking Repairs and Improvements</b>	<b>BCL/Program Code:</b>							<b>S0301</b>	
<u>Ongoing</u>									
Parking Repairs and Improvements (S0301)	2,090	987	286	264	270	278	285	294	4,754
<b>Parking Repairs and Improvements</b>	2,090	987	286	264	270	278	285	294	4,754
<b>Public Gathering Space Improvements</b>	<b>BCL/Program Code:</b>							<b>S9902</b>	

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## 2018 - 2023 Proposed Capital Improvement Program



<u>Ongoing</u>									
Public Gathering Space Improvements (S9902)	5,223	1,382	450	682	696	696	703	714	10,546
<b>Public Gathering Space Improvements</b>	5,223	1,382	450	682	696	696	703	714	10,546
<b>Theatre Improvements and Repairs</b>							<b>BCL/Program Code:</b>		<b>S9604</b>
<u>Ongoing</u>									
Theatre Improvements and Repairs (S9604)	3,758	84	0	264	270	278	285	294	5,233
<b>Theatre Improvements and Repairs</b>	3,758	84	0	264	270	278	285	294	5,233
<b>Utility Infrastructure</b>							<b>BCL/Program Code:</b>		<b>S03P03</b>
<u>Ongoing</u>									
Municipal Energy Efficiency Program (S1003)	420	215	0	0	0	0	0	0	635
Utility Infrastructure Master Plan & Repairs (S0101)	5,842	988	925	678	689	713	731	751	11,317
<b>Utility Infrastructure</b>	6,262	1,203	925	678	689	713	731	751	11,952
<b>Waste/Recycle Center, Warehouse and Shops Improvements</b>							<b>BCL/Program Code:</b>		<b>S9801</b>
<u>Ongoing</u>									
Waste/Recycle Center, Warehouse and Shops Improvements (S9801)	295	0	0	58	59	61	63	64	600
<b>Waste/Recycle Center, Warehouse and Shops Improvements</b>	295	0	0	58	59	61	63	64	600
<b>Department Total:</b>	93,943	24,899	8,490	7,094	6,834	6,851	6,584	6,723	161,418

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## 2018 - 2023 Proposed Capital Improvement Program

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### Fund Summary

Fund Name & Code	LTD Actuals	2017	2018	2019	2020	2021	2022	2023	Total
2002B LTGO Capital Project Fund (34700)	5,388	0	0	0	0	0	0	0	5,388
2003 LTGO Capital Project Fund (34800)	7,043	0	0	0	0	0	0	0	7,043
2007 Multipurpose LTGO Bond Fund (35100)	5,266	0	0	0	0	0	0	0	5,266
2011 Multipurpose LTGO Bond Fund (35500)	420	215	0	0	0	0	0	0	635
2017 Multipurpose LTGO Bond Fund (36400)	0	4,800	0	0	0	0	0	0	4,800
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163)	28,396	11,799	4,883	4,619	4,726	4,840	4,555	4,674	68,492
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount (00161)	175	0	0	0	0	0	0	0	175
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	26,256	5,229	2,035	1,385	1,385	1,385	1,385	1,385	40,445
KeyArena Settlement Proceeds Fund (00138)	2,402	38	0	0	0	0	0	0	2,440
McCaw Hall Capital Reserve (34070)	2,189	1,748	572	590	608	626	644	664	7,641
Private Resources (NA)	0	0	0	0	0	0	0	0	0
Seattle Center Capital Reserve Subfund (34060)	13,340	1,070	1,000	500	115	0	0	0	16,025
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed) (33000)	3,068	0	0	0	0	0	0	0	3,068
<b>Department Total:</b>	<b>93,943</b>	<b>24,899</b>	<b>8,490</b>	<b>7,094</b>	<b>6,834</b>	<b>6,851</b>	<b>6,584</b>	<b>6,723</b>	<b>161,418</b>

*\*Amounts in thousands of dollars*

**2018 - 2023 Proposed Capital Improvement Program**

**Armory Food Court Renovation - Debt Service**

<b>Project Type:</b>	Debt Service	<b>Project No.:</b>	S1002
<b>Start/End Date:</b>	2011-2021	<b>BCL/Program Code:</b>	S9113
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Armory Rehabilitation
		<b>Location:</b>	305 Harrison St
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	\$3,881	<b>Urban Village:</b>	Uptown

This project provides for payment of debt service on 10-year LTGO bonds issued in 2011 to fund renovation of the Seattle Center Armory atrium, formerly known as the Center House Food Court. LTGO bonds are one fund source for the work described in the Department’s Center House Food Court Renovation project (S1001).

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	1,972	382	383	381	380	383	0	0	3,881
<b>Total:</b>	1,972	382	383	381	380	383	0	0	3,881

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,972	382	383	381	380	383	0	0	3,881
<b>Total:</b>	1,972	382	383	381	380	383	0	0	3,881

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,972	382	383	381	380	383	0	0	3,881
<b>Total:</b>	1,972	382	383	381	380	383	0	0	3,881

	2018	2019	2020	2021	2022	2023	Total
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

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**Mercer Arena Redevelopment**

<b>Project Type:</b>	Discrete	<b>Project No.:</b>	S0302
<b>Start/End Date:</b>	2015-2018	<b>BCL/Program Code:</b>	S0302
<b>Project Category:</b>	New Facility	<b>BCL/Program Name:</b>	Mercer Arena Redevelopment
<b>Current Project Stage:</b>	Construction	<b>Location:</b>	363 Mercer St
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	\$4,800	<b>Urban Village:</b>	Uptown

This project redevelops the Mercer Arena site at Seattle Center. In 2008, the City Council authorized execution of a 30-year ground lease agreement with Seattle Opera for the Mercer Arena site. The Opera plans to construct a new facility to house its administrative offices, rehearsal spaces, and technical facilities. The City is providing \$5 million in funding for project enhancements and additional public benefits included in the 3rd amendment to the 2008 ground lease.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Private Funding/Donations	0	0	0	0	0	0	0	0	0
2017 Multipurpose LTGO Bond Proceeds	0	4,800	0	0	0	0	0	0	4,800
<b>Total:</b>	0	4,800	0	0	0	0	0	0	4,800

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Private Resources	0	0	0	0	0	0	0	0	0
2017 Multipurpose LTGO Bond Fund	0	4,800	0	0	0	0	0	0	4,800
<b>Total:</b>	0	4,800	0	0	0	0	0	0	4,800

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Private Resources	0	0	0	0	0	0	0	0	0
2017 Multipurpose LTGO Bond Fund	0	4,800	0	0	0	0	0	0	4,800
<b>Total:</b>	0	4,800	0	0	0	0	0	0	4,800

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	2018	2019	2020	2021	2022	2023	Total
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

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**ADA Improvements**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9302
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax II	175	0	0	0	0	0	0	0	175
Real Estate Excise Tax I	2,178	2,290	0	0	0	0	0	0	4,468
Property Sales and Interest Earnings	241	0	0	0	0	0	0	0	241
<b>Total:</b>	2,594	2,290	0	0	0	0	0	0	4,884

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	175	0	0	0	0	0	0	0	175
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,178	2,290	0	0	0	0	0	0	4,468
Cumulative Reserve Subfund - Unrestricted Subaccount	241	0	0	0	0	0	0	0	241
<b>Total:</b>	2,594	2,290	0	0	0	0	0	0	4,884

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax II Subaccount	175	0	0	0	0	0	0	0	175

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,178	321	985	984	0	0	0	0	4,468
Cumulative Reserve Subfund - Unrestricted Subaccount	241	0	0	0	0	0	0	0	241
<b>Total:</b>	2,594	321	985	984	0	0	0	0	4,884

			2018	2019	2020	2021	2022	2023	Total
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

**2018 - 2023 Proposed Capital Improvement Program**

**Armory Rehabilitation**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9113
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9113
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Armory Rehabilitation
		<b>Location:</b>	305 Harrison St
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, window replacement, signage improvements, wall and floor surface repairs, and improvements to the atrium.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	4,569	1,368	802	807	824	849	871	897	10,987
Property Sales and Interest Earnings-2	3,632	0	0	0	0	0	0	0	3,632
Seattle Voter-Approved Levy	2,462	0	0	0	0	0	0	0	2,462
General Obligation Bonds	1,233	0	0	0	0	0	0	0	1,233
<b>Total:</b>	<b>11,896</b>	<b>1,368</b>	<b>802</b>	<b>807</b>	<b>824</b>	<b>849</b>	<b>871</b>	<b>897</b>	<b>18,314</b>

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,569	1,368	802	807	824	849	871	897	10,987
Cumulative Reserve Subfund - Unrestricted Subaccount	3,632	0	0	0	0	0	0	0	3,632
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	2,462	0	0	0	0	0	0	0	2,462
2002B LTGO Capital Project Fund	1,233	0	0	0	0	0	0	0	1,233
<b>Total:</b>	<b>11,896</b>	<b>1,368</b>	<b>802</b>	<b>807</b>	<b>824</b>	<b>849</b>	<b>871</b>	<b>897</b>	<b>18,314</b>

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**



	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,569	1,047	963	967	824	849	871	897	10,987
Cumulative Reserve Subfund - Unrestricted Subaccount	3,632	0	0	0	0	0	0	0	3,632
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	2,462	0	0	0	0	0	0	0	2,462
2002B LTGO Capital Project Fund	1,233	0	0	0	0	0	0	0	1,233
<b>Total:</b>	11,896	1,047	963	967	824	849	871	897	18,314
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

### 2018 - 2023 Proposed Capital Improvement Program

**Artwork Maintenance**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9303
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical upgrades and repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	31	0	0	0	0	0	0	0	31
Private Funding/Donations	5	0	0	0	0	0	0	0	5
Property Sales and Interest Earnings	436	149	30	30	30	30	30	30	765
<b>Total:</b>	472	149	30	30	30	30	30	30	801

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	31	0	0	0	0	0	0	0	31
Cumulative Reserve Subfund - Unrestricted Subaccount	441	149	30	30	30	30	30	30	770
<b>Total:</b>	472	149	30	30	30	30	30	30	801

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	31	0	0	0	0	0	0	0	31

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	441	98	56	55	30	30	30	30	770
<b>Total:</b>	472	98	56	55	30	30	30	30	801
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

**2018 - 2023 Proposed Capital Improvement Program**

**Fisher Pavilion Asset Preservation**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0701
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9705
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Fisher Pavilion
		<b>Location:</b>	200 Thomas St
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for asset preservation investments in Fisher Pavilion, a public assembly facility completed in 2002.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
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**Resources**

Real Estate Excise Tax I	64	41	0	35	35	35	35	35	280
<b>Total:</b>	64	41	0	35	35	35	35	35	280

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
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**Fund Appropriations/  
Allocations\***

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	64	41	0	35	35	35	35	35	280
<b>Total:</b>	64	41	0	35	35	35	35	35	280

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
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**Spending Plan**

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	64	5	36	35	35	35	35	35	280
<b>Total:</b>	64	5	36	35	35	35	35	35	280

	2018	2019	2020	2021	2022	2023	Total
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**O & M Costs (Savings)**

<b>Total:</b>	0	0	0	0	0	0	0
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\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**General Site Improvements**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0305
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, and renovation of fountains, site amenities and open spaces.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	1,030	348	600	322	325	339	347	356	3,667
Federal Grant Funds	615	0	0	0	0	0	0	0	615
General Subfund Revenues	178	0	0	0	0	0	0	0	178
Property Sales and Interest Earnings-2	820	0	0	0	0	0	0	0	820
General Obligation Bonds	109	0	0	0	0	0	0	0	109
<b>Total:</b>	<b>2,752</b>	<b>348</b>	<b>600</b>	<b>322</b>	<b>325</b>	<b>339</b>	<b>347</b>	<b>356</b>	<b>5,389</b>
	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,030	348	600	322	325	339	347	356	3,667
Cumulative Reserve Subfund - Unrestricted Subaccount	793	0	0	0	0	0	0	0	793
Seattle Center Capital Reserve Subfund	820	0	0	0	0	0	0	0	820
2002B LTGO Capital Project Fund	109	0	0	0	0	0	0	0	109
<b>Total:</b>	<b>2,752</b>	<b>348</b>	<b>600</b>	<b>322</b>	<b>325</b>	<b>339</b>	<b>347</b>	<b>356</b>	<b>5,389</b>

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,030	294	327	149	125	129	132	136	2,322
Cumulative Reserve Subfund - Unrestricted Subaccount	793	0	0	0	0	0	0	0	793
Seattle Center Capital Reserve Subfund	820	0	0	0	0	0	0	0	820
2002B LTGO Capital Project Fund	109	0	0	0	0	0	0	0	109
<b>Total:</b>	2,752	294	327	149	125	129	132	136	4,044
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

### **2018 - 2023 Proposed Capital Improvement Program**

**KeyArena Improvements & Repairs**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9901
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P04
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	KeyArena
		<b>Location:</b>	334 1st Ave N
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for major maintenance and improvements to KeyArena. Improvements may include, but are not limited to, lighting upgrades, mechanical and electrical upgrades, renovation or replacement of the basketball floor and other event systems, concessions area improvements, creation of special seating sections and partial house configurations, technology upgrades, seating improvements, and funding of concept plans for future facility upgrades. These improvements both maintain basic building operations and facility integrity and enhance KeyArena's position in the highly competitive sports and entertainment marketplace.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Key Arena Settlement Subfund Revenue	2,170	0	0	0	0	0	0	0	2,170
Real Estate Excise Tax I	2,005	1,646	0	0	0	0	0	0	3,651
<b>Total:</b>	4,175	1,646	0	0	0	0	0	0	5,821

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
KeyArena Settlement Proceeds Fund	2,170	0	0	0	0	0	0	0	2,170
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,005	1,646	0	0	0	0	0	0	3,651
<b>Total:</b>	4,175	1,646	0	0	0	0	0	0	5,821

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
KeyArena Settlement Proceeds Fund	2,170	0	0	0	0	0	0	0	2,170
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,005	1,525	1,015	688	646	666	683	704	7,932
<b>Total:</b>	4,175	1,525	1,015	688	646	666	683	704	10,102

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*



**Lot 2 Development**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0501
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S0501
<b>Project Category:</b>	New Facility	<b>BCL/Program Name:</b>	Lot 2 Development Project
		<b>Location:</b>	5th Ave N/Republican St
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006, but sale-related activities will continue for a number of years. Activities include, but are not limited to, relocation of facilities, groundwater remediation, construction oversight, and development of a replacement skateboard park.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	800	0	0	0	0	0	0	0	800
Private Funding/Donations	53	0	0	0	0	0	0	0	53
Property Sales and Interest Earnings-2	5,326	237	0	0	0	0	0	0	5,563
<b>Total:</b>	6,179	237	0	0	0	0	0	0	6,416

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	800	0	0	0	0	0	0	0	800
Seattle Center Capital Reserve Subfund	5,379	237	0	0	0	0	0	0	5,616
<b>Total:</b>	6,179	237	0	0	0	0	0	0	6,416

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	800	0	0	0	0	0	0	0	800
Seattle Center Capital Reserve Subfund	5,379	61	88	88	0	0	0	0	5,616
<b>Total:</b>	6,179	61	88	88	0	0	0	0	6,416

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	2018	2019	2020	2021	2022	2023	Total
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

**2018 - 2023 Proposed Capital Improvement Program**

**McCaw Hall Asset Preservation**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0303
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S0303
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	McCaw Hall Capital Reserve Fund
		<b>Location:</b>	321 Mercer St
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the implementation of the McCaw Hall Capital Renewal/Asset Preservation Plan under the direction of the McCaw Hall Operating Board. The plan identifies asset preservation investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	300	0	0	0	0	0	0	0	300
Energy Rebates	3	0	0	0	0	0	0	0	3
Real Estate Excise Tax I	1,028	869	281	290	299	308	317	327	3,719
Private Funding/Donations	1,110	869	281	290	299	308	317	327	3,801
Property Sales and Interest Earnings-2	48	10	10	10	10	10	10	10	118
<b>Total:</b>	2,489	1,748	572	590	608	626	644	664	7,941

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	300	0	0	0	0	0	0	0	300
McCaw Hall Capital Reserve	2,189	1,748	572	590	608	626	644	664	7,641
<b>Total:</b>	2,489	1,748	572	590	608	626	644	664	7,941

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	300	0	0	0	0	0	0	0	300
McCaw Hall Capital Reserve	2,189	367	1,033	1,050	1,068	626	644	664	7,641
<b>Total:</b>	2,489	367	1,033	1,050	1,068	626	644	664	7,941

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

**2018 - 2023 Proposed Capital Improvement Program**

**Monorail Improvements**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9403
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9403
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Monorail Improvements
		<b>Location:</b>	Seattle Center Monorail System
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, door replacement, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades. 2018 includes funding for ORCA card integration.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Federal Grant Funds	6,609	3,503	1,124	1,004	1,004	1,004	1,004	1,004	16,256
Private Funding/Donations	0	0	0	0	0	0	0	0	0
Property Sales and Interest Earnings-2	0	0	0	0	0	0	0	0	0
Federal ARRA Funds: FTA Transit Capital Assistance	1,000	0	0	0	0	0	0	0	1,000
Miscellaneous Revenues	1,615	876	281	251	251	251	251	251	4,027
Interdepartmental Transfer - SDOT	0	0	500	0	0	0	0	0	500
General Obligation Bonds	475	0	0	0	0	0	0	0	475
General Obligation Bonds	4,713	0	0	0	0	0	0	0	4,713
<b>Total:</b>	14,412	4,379	1,905	1,255	1,255	1,255	1,255	1,255	26,971

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	9,224	4,379	1,905	1,255	1,255	1,255	1,255	1,255	21,783
2003 LTGO Capital Project Fund	475	0	0	0	0	0	0	0	475
2007 Multipurpose LTGO Bond Fund	4,713	0	0	0	0	0	0	0	4,713
<b>Total:</b>	14,412	4,379	1,905	1,255	1,255	1,255	1,255	1,255	26,971

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	9,224	352	3,451	2,155	2,836	1,255	1,255	1,255	21,783
2003 LTGO Capital Project Fund	475	0	0	0	0	0	0	0	475
2007 Multipurpose LTGO Bond Fund	4,713	0	0	0	0	0	0	0	4,713
<b>Total:</b>	14,412	352	3,451	2,155	2,836	1,255	1,255	1,255	26,971
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

**Monorail Improvements Debt Service**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0702
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9403
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Monorail Improvements
		<b>Location:</b>	Seattle Center Monorail System
<b>Neighborhood District:</b>	Not in a Neighborhood District	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the payment of debt service on 10-year LTGO bonds issued in 2007 to fund rehabilitation work on the Seattle Center monorail. LTGO bonds are one fund source for the work described in the Department's Monorail Improvements project (S9403).

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Federal Grant Funds	2,170	300	0	0	0	0	0	0	2,470
Property Sales and Interest Earnings-2	2,317	251	0	0	0	0	0	0	2,568
General Obligation Bonds	553	0	0	0	0	0	0	0	553
<b>Total:</b>	5,040	551	0	0	0	0	0	0	5,591

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	4,487	551	0	0	0	0	0	0	5,038
2007 Multipurpose LTGO Bond Fund	553	0	0	0	0	0	0	0	553
<b>Total:</b>	5,040	551	0	0	0	0	0	0	5,591

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	4,487	551	0	0	0	0	0	0	5,038
2007 Multipurpose LTGO Bond Fund	553	0	0	0	0	0	0	0	553
<b>Total:</b>	5,040	551	0	0	0	0	0	0	5,591

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

**2018 - 2023 Proposed Capital Improvement Program**



**Municipal Energy Efficiency Program**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S1003
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P03
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Utility Infrastructure
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Not in a Neighborhood District	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
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**Resources**

General Obligation Bonds	420	215	0	0	0	0	0	0	635
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<b>Total:</b>	420	215	0	0	0	0	0	0	635
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	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
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**Fund Appropriations/  
Allocations\***

2011 Multipurpose LTGO Bond Fund	420	215	0	0	0	0	0	0	635
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<b>Total:</b>	420	215	0	0	0	0	0	0	635
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	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
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**Spending Plan**

2011 Multipurpose LTGO Bond Fund	420	215	0	0	0	0	0	0	635
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<b>Total:</b>	420	215	0	0	0	0	0	0	635
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	2018	2019	2020	2021	2022	2023	Total
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**O & M Costs (Savings)**

<b>Total:</b>	(35)	(35)	(35)	(35)	(35)	(35)	(210)
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\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

**Open Space Restoration and Repair**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9704
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, lighting upgrades, and tree replacement.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	4,193	1,563	225	528	539	556	570	587	8,761
Private Funding/Donations	25	0	0	0	0	0	0	0	25
Property Sales and Interest Earnings-2	1,977	0	0	0	0	0	0	0	1,977
Property Sales and Interest Earnings-2	1,215	0	0	0	0	0	0	0	1,215
General Obligation Bonds	1,175	0	0	0	0	0	0	0	1,175
<b>Total:</b>	<b>8,585</b>	<b>1,563</b>	<b>225</b>	<b>528</b>	<b>539</b>	<b>556</b>	<b>570</b>	<b>587</b>	<b>13,153</b>

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,193	1,563	225	528	539	556	570	587	8,761
Cumulative Reserve Subfund - Unrestricted Subaccount	2,002	0	0	0	0	0	0	0	2,002
Seattle Center Capital Reserve Subfund	1,215	0	0	0	0	0	0	0	1,215
2002B LTGO Capital Project Fund	1,175	0	0	0	0	0	0	0	1,175
<b>Total:</b>	<b>8,585</b>	<b>1,563</b>	<b>225</b>	<b>528</b>	<b>539</b>	<b>556</b>	<b>570</b>	<b>587</b>	<b>13,153</b>

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,193	386	1,052	878	539	556	570	587	8,761
Cumulative Reserve Subfund - Unrestricted Subaccount	2,002	0	0	0	0	0	0	0	2,002
Seattle Center Capital Reserve Subfund	1,215	0	0	0	0	0	0	0	1,215
2002B LTGO Capital Project Fund	1,175	0	0	0	0	0	0	0	1,175
<b>Total:</b>	8,585	386	1,052	878	539	556	570	587	13,153
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

### **2018 - 2023 Proposed Capital Improvement Program**

**Parking Repairs and Improvements**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0301
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S0301
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Parking Repairs and Improvements
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, elevator renovation and repair, signage improvements, installation of emergency phones, and installation of electronic parking access and revenue control systems.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	1,130	987	286	264	270	278	285	294	3,794
Property Sales and Interest Earnings-2	160	0	0	0	0	0	0	0	160
Property Sales and Interest Earnings-2	800	0	0	0	0	0	0	0	800
<b>Total:</b>	2,090	987	286	264	270	278	285	294	4,754

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,130	987	286	264	270	278	285	294	3,794
Cumulative Reserve Subfund - Unrestricted Subaccount	160	0	0	0	0	0	0	0	160
Seattle Center Capital Reserve Subfund	800	0	0	0	0	0	0	0	800
<b>Total:</b>	2,090	987	286	264	270	278	285	294	4,754

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,130	491	658	388	270	278	285	294	3,794

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	160	0	0	0	0	0	0	0	160
Seattle Center Capital Reserve Subfund	800	0	0	0	0	0	0	0	800
<b>Total:</b>	2,090	491	658	388	270	278	285	294	4,754
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

### 2018 - 2023 Proposed Capital Improvement Program

**Preliminary Engineering and Planning**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9706
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan, and facility condition assessments.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	1,177	623	200	100	125	125	125	125	2,600
Property Sales and Interest Earnings-2	557	0	0	0	0	0	0	0	557
<b>Total:</b>	1,734	623	200	100	125	125	125	125	3,157

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,177	623	200	100	125	125	125	125	2,600
Cumulative Reserve Subfund - Unrestricted Subaccount	557	0	0	0	0	0	0	0	557
<b>Total:</b>	1,734	623	200	100	125	125	125	125	3,157

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,177	204	410	309	125	125	125	125	2,600
Cumulative Reserve Subfund - Unrestricted Subaccount	557	0	0	0	0	0	0	0	557
<b>Total:</b>	1,734	204	410	309	125	125	125	125	3,157

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

**Public Gathering Space Improvements**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9902
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9902
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Public Gathering Space Improvements
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and other indoor and outdoor public assembly and gathering spaces at Seattle Center.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	2,307	1,267	350	582	596	596	603	614	6,915
Private Funding/Donations	60	0	0	0	0	0	0	0	60
Property Sales and Interest Earnings-2	1,436	115	100	100	100	100	100	100	2,151
Property Sales and Interest Earnings-2	1,280	0	0	0	0	0	0	0	1,280
General Obligation Bonds	140	0	0	0	0	0	0	0	140
<b>Total:</b>	5,223	1,382	450	682	696	696	703	714	10,546

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,307	1,267	350	582	596	596	603	614	6,915
Cumulative Reserve Subfund - Unrestricted Subaccount	1,496	115	100	100	100	100	100	100	2,211
Seattle Center Capital Reserve Subfund	1,280	0	0	0	0	0	0	0	1,280
2002B LTGO Capital Project Fund	140	0	0	0	0	0	0	0	140
<b>Total:</b>	5,223	1,382	450	682	696	696	703	714	10,546

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**



	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	2,307	528	545	544	350	350	350	350	5,324
Cumulative Reserve Subfund - Unrestricted Subaccount	1,496	95	110	110	100	100	100	100	2,211
Seattle Center Capital Reserve Subfund	1,280	0	0	0	0	0	0	0	1,280
2002B LTGO Capital Project Fund	140	0	0	0	0	0	0	0	140
<b>Total:</b>	5,223	623	655	654	450	450	450	450	8,955
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

### **2018 - 2023 Proposed Capital Improvement Program**

**Roof/Structural Replacement and Repair**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9701
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P02
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Facility Infrastructure Renovation and Repair
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for roof and building envelope repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, exterior wall re-cladding and repairs, repair and replacement of rooftop mechanical equipment, seismic studies, and seismic retrofits.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	705	99	712	500	514	527	540	557	4,154
Property Sales and Interest Earnings-2	1,154	0	0	0	0	0	0	0	1,154
General Obligation Bonds	450	0	0	0	0	0	0	0	450
General Obligation Bonds	6,330	0	0	0	0	0	0	0	6,330
<b>Total:</b>	<b>8,639</b>	<b>99</b>	<b>712</b>	<b>500</b>	<b>514</b>	<b>527</b>	<b>540</b>	<b>557</b>	<b>12,088</b>

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	705	99	712	500	514	527	540	557	4,154
Cumulative Reserve Subfund - Unrestricted Subaccount	1,154	0	0	0	0	0	0	0	1,154
2022B LTGO Capital Project Fund	450	0	0	0	0	0	0	0	450
2023 LTGO Capital Project Fund	6,330	0	0	0	0	0	0	0	6,330
<b>Total:</b>	<b>8,639</b>	<b>99</b>	<b>712</b>	<b>500</b>	<b>514</b>	<b>527</b>	<b>540</b>	<b>557</b>	<b>12,088</b>

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	705	42	741	528	514	527	540	557	4,154
Cumulative Reserve Subfund - Unrestricted Subaccount	1,154	0	0	0	0	0	0	0	1,154
2002B LTGO Capital Project Fund	450	0	0	0	0	0	0	0	450
2003 LTGO Capital Project Fund	6,330	0	0	0	0	0	0	0	6,330
<b>Total:</b>	8,639	42	741	528	514	527	540	557	12,088
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.*

### **2018 - 2023 Proposed Capital Improvement Program**

**Seattle Center Long Range Investment Plan**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0703
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Improved Facility	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review and other studies, real estate analysis, developing public and private partnerships, recommending packages of improvements to elected officials, and updating the Master Plan as needed.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Key Arena Settlement Subfund Revenue	232	38	0	0	0	0	0	0	270
Real Estate Excise Tax I	0	0	0	0	0	0	0	0	0
Property Sales and Interest Earnings-2	1,894	0	0	0	0	0	0	0	1,894
Seattle Center Fund	52	833	1,000	500	115	0	0	0	2,500
<b>Total:</b>	<b>2,178</b>	<b>871</b>	<b>1,000</b>	<b>500</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,664</b>

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
KeyArena Settlement Proceeds Fund	232	38	0	0	0	0	0	0	270
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
Seattle Center Capital Reserve Subfund	1,946	833	1,000	500	115	0	0	0	4,394
<b>Total:</b>	<b>2,178</b>	<b>871</b>	<b>1,000</b>	<b>500</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,664</b>

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
KeyArena Settlement Proceeds Fund	232	38	0	0	0	0	0	0	270

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. All amounts shown above are in thousands of dollars.

**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
Seattle Center Capital Reserve Subfund	1,946	623	1,210	500	115	0	0	0	4,394
<b>Total:</b>	2,178	661	1,210	500	115	0	0	0	4,664
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

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**2018 - 2023 Proposed Capital Improvement Program**

**Site Signage**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9118
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P01
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Campuswide Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds replacement and renovation of wayfinding, event, building and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, repair, replacement and upgrades to exterior readerboards and other signage, and development of a digital media network of electronic signage throughout the campus.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	143	148	400	100	100	100	100	100	1,191
Property Sales and Interest Earnings-2	485	0	0	0	0	0	0	0	485
Seattle Voter-Approved Levy	606	0	0	0	0	0	0	0	606
Property Sales and Interest Earnings-2	1,900	0	0	0	0	0	0	0	1,900
<b>Total:</b>	3,134	148	400	100	100	100	100	100	4,182

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	143	148	400	100	100	100	100	100	1,191
Cumulative Reserve Subfund - Unrestricted Subaccount	485	0	0	0	0	0	0	0	485
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	606	0	0	0	0	0	0	0	606
Seattle Center Capital Reserve Subfund	1,900	0	0	0	0	0	0	0	1,900
<b>Total:</b>	3,134	148	400	100	100	100	100	100	4,182

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**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	143	16	466	166	100	100	100	100	1,191
Cumulative Reserve Subfund - Unrestricted Subaccount	485	0	0	0	0	0	0	0	485
Seattle Center Redevelopment and Parks Community Center - 1991 Levy Fund (Closed)	606	0	0	0	0	0	0	0	606
Seattle Center Capital Reserve Subfund	1,900	0	0	0	0	0	0	0	1,900
<b>Total:</b>	3,134	16	466	166	100	100	100	100	4,182
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

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### **2018 - 2023 Proposed Capital Improvement Program**

**Theatre Improvements and Repairs**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9604
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9604
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Theatre Improvements and Repairs
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room, building envelope and lobby improvements.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	1,044	49	0	264	270	278	285	294	2,484
Property Sales and Interest Earnings-2	1,584	35	0	0	0	0	0	0	1,619
General Obligation Bonds	1,130	0	0	0	0	0	0	0	1,130
<b>Total:</b>	3,758	84	0	264	270	278	285	294	5,233

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,044	49	0	264	270	278	285	294	2,484
Cumulative Reserve Subfund - Unrestricted Subaccount	1,584	35	0	0	0	0	0	0	1,619
2002B LTGO Capital Project Fund	1,130	0	0	0	0	0	0	0	1,130
<b>Total:</b>	3,758	84	0	264	270	278	285	294	5,233

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,044	15	34	264	270	278	285	294	2,484

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**2018 - 2023 Proposed Capital Improvement Program**



	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	1,584	10	25	0	0	0	0	0	1,619
2002B LTGO Capital Project Fund	1,130	0	0	0	0	0	0	0	1,130
<b>Total:</b>	3,758	25	59	264	270	278	285	294	5,233
			<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

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### 2018 - 2023 Proposed Capital Improvement Program

**Utility Infrastructure Master Plan & Repairs**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S0101
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S03P03
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Utility Infrastructure
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds the repair and renovation of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, electrical equipment, communication lines, fire alarms, and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	4,453	988	925	678	689	713	731	751	9,928
General Obligation Bonds	1,151	0	0	0	0	0	0	0	1,151
General Obligation Bonds	238	0	0	0	0	0	0	0	238
<b>Total:</b>	5,842	988	925	678	689	713	731	751	11,317

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,453	988	925	678	689	713	731	751	9,928
2002B LTGO Capital Project Fund	1,151	0	0	0	0	0	0	0	1,151
2003 LTGO Capital Project Fund	238	0	0	0	0	0	0	0	238
<b>Total:</b>	5,842	988	925	678	689	713	731	751	11,317

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,453	697	771	623	489	503	516	531	8,583

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**2018 - 2023 Proposed Capital Improvement Program**

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
2002B LTGO Capital Project Fund	1,151	0	0	0	0	0	0	0	1,151
2003 LTGO Capital Project Fund	238	0	0	0	0	0	0	0	238
<b>Total:</b>	5,842	697	771	623	489	503	516	531	9,972
			2018	2019	2020	2021	2022	2023	Total
<b>O &amp; M Costs (Savings)</b>									
<b>Total:</b>			0	0	0	0	0	0	0

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**2018 - 2023 Proposed Capital Improvement Program**

**Waste/Recycle Center, Warehouse and Shops Improvements**

<b>Project Type:</b>	Ongoing	<b>Project No.:</b>	S9801
<b>Start/End Date:</b>	N/A	<b>BCL/Program Code:</b>	S9801
<b>Project Category:</b>	Rehabilitation or Restoration	<b>BCL/Program Name:</b>	Waste/Recycle Center, Warehouse and Shops Improvements
		<b>Location:</b>	Seattle Center Campus
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Council District:</b>	7
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for renovation, repairs, and improvements to Seattle Center's shops and warehouse areas, waste disposal and recycling infrastructure, and staff working areas. Typical improvements include, but are not limited to, electrical upgrades, fire alarm upgrades, window replacement, and safety improvements.

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Resources</b>									
Real Estate Excise Tax I	295	0	0	58	59	61	63	64	600
<b>Total:</b>	295	0	0	58	59	61	63	64	600

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Fund Appropriations/ Allocations*</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	295	0	0	58	59	61	63	64	600
<b>Total:</b>	295	0	0	58	59	61	63	64	600

	LTD Actuals	2017 REV	2018	2019	2020	2021	2022	2023	Total
<b>Spending Plan</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	295	0	0	58	59	61	63	64	600
<b>Total:</b>	295	0	0	58	59	61	63	64	600

	2018	2019	2020	2021	2022	2023	Total
<b>O &amp; M Costs (Savings)</b>							
<b>Total:</b>	0	0	0	0	0	0	0

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