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# **Department Overview**

In November 2011, Seattle voters approved a \$231 million renewal of the Education-Support Services Levy, otherwise known as the Families and Education Levy, for the period of 2012-2018. The 2011 Families and Education Levy invests in early learning, elementary school, middle school, high school, and health programs to achieve three goals:

- 1. Improve children's readiness for school.
- 2. Enhance students' academic achievement and reduce the academic achievement gap.
- 3. Decrease students' dropout rate and increase graduation from high school and prepare students for college and/or careers after high school.

Levy investments are aligned with the goals of Seattle Public Schools and the Road Map Initiative to double the number of students who enroll in post-secondary programs after high school and/or achieve a career credential.

Department of Education and Early Learning (DEEL) staff administer the Families and Education Levy. The mission of DEEL is to ensure all Seattle children have the greatest opportunity to succeed in school and in life and to graduate from school ready for college or a career. DEEL is responsible for developing the City's education policy and investment strategy to help children succeed in school, strengthen school-community connections, and increase access to high-quality programs supporting academic achievement. DEEL, the Department of Parks and Recreation, and Public Health - Seattle & King County all use levy dollars to implement programs and support levy goals and objectives

Levy investments are made in programs that improve academic achievement. To that end, each program undergoes ongoing program evaluation to ensure it delivers on specific targeted outcomes intended to improve academic achievement. DEEL publishes annual reports detailing program targets (adopted by the Levy Oversight Committee) and program results.

<b>Budget Snapshot</b>				
Department Support	2014 Actuals	2015 Adopted	2016 Endorsed	2016 Adopted
Other Funding - Operating	\$26,836,000	\$31,926,029	\$35,069,140	\$35,069,140
Total Operations	\$26,836,000	\$31,926,029	\$35,069,140	\$35,069,140
Total Appropriations	\$26,836,000	\$31,926,029	\$35,069,140	\$35,069,140
Full-time Equivalent Total*	9.00	0.00	0.00	0.00

<sup>\*</sup> FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

## **Budget Overview**

The 2011 Families and Education Levy substantially increases the overall funding available to support children and their families, both in- and out-of-school, in an effort to help all Seattle's children succeed academically. Outlined below is an overview of the six key program areas that were recommended by the 2011 Families and Education Levy Advisory Committee and funded in the levy:

- 1. Early Learning and School Readiness includes funding for:
  - up to 736 Step Ahead pre-school slots annually for 4-year olds once the program is fully established (571 slots funded in the 2015-2016 school year and 635 in 2016-17; starting in 2015, Step Ahead expansion funding is used to prepare providers for the quality standards of the Seattle Preschool Program);
  - o professional development for Step Ahead, Early Childhood Education and Assistance Program, Head Start, Comprehensive Childcare Program, and Family Friend & Neighbor sites;
  - health screenings for Step Ahead;
  - o home visitation for 2-3 year olds (160 families annually); and
  - o support for families and children entering kindergarten each year.
- 2. Elementary School Academic Achievement includes funding for:
  - extended learning time and out-of-school time initially at 4 schools, increasing to 16 in the 2015-2016 school year, 20 in 2016-17, and eventually ramping up to 23 schools;
  - summer learning for up to 875 students once the program is fully established (345 in 2015 and 470 in 2016); and
  - o family support for both high-risk elementary students and refugee/immigrant and Native American families/students.
- 3. Middle School Academic Achievement and College/Career Preparation includes funding for:
  - o extended learning time and out-of-school time;
  - o social, emotional, and behavioral support, college and career planning at 4 schools, case management for college and career planning for up to 600 students;
  - o summer learning for up to 1300 students at full implementation (1,160 in 2016); and
  - out-of-school time transportation and sports.
- 4. High School Academic Achievement and College/Career Preparation includes funding for:
  - extended learning time & social, emotional, and behavioral support for ninth graders at five schools, college and career planning at five schools, case management for college and career planning for up to 400 students once the program is fully established (the case management program comes online in 2015-16 for 100 students and will serve 200 in 2016-17); and
  - o summer learning for up to 500 students.
- 5. **Student Health** includes funding for:
  - school-based health centers (SBHCs) and nursing services at five middle schools and 10 high schools;
  - o SBHC, nursing, and family engagement services at the Seattle World School;
  - SBHC services for students at the Interagency Academy;
  - health care, mental health interventions and community referrals for elementary school students at eight sites;
  - o a quality control system for mental health providers; and
  - o oral health services for 10 schools.
- 6. **Administration, and Research and Evaluation** provides funding for staff in the Department of Education and Early Learning to provide oversight, administration, and strategic direction for the above referenced programs. These staff members are responsible for building strong partnerships with Seattle Public Schools, community funders, and community providers to ensure successful program development and implementation. As part of this program, the levy funds ongoing research and evaluation driven by the use of data to make continuous program improvements. This provides a strong accountability structure for levy programs, including a data-sharing agreement with Seattle Public Schools and performance

based contracts tied to achieving specific indicator and outcome goals.

The program areas described above represent the investment areas critical for children to achieve the educational milestones that will put them on a successful path from pre-school to post-secondary attainment. The Budget Control Levels (BCLs) mirror these program areas.

The adopted budget reflects the level of expenditure described in the 2011 Families and Education Levy financial plan approved by the City Council in Ordinance 123567. The levy can legally collect property taxes in the amount of \$231.6 million over seven years, from 2012-2018. In the first year, 2012, the amount levied was \$32.1 million. This amount is then inflated by 1% annually through 2018. The City expects to collect approximately \$230.6 million over seven years. In addition, from 2012 to 2018, the Levy fund is expected to earn \$4.9 million from interest earnings on its fund balance, resulting in a combined total revenue estimate of \$235.5 million.

The levy implementation plan expands program service delivery levels during each successive year to include a growing number of schools and children. Due to the limitation of 1% annual growth in levy amounts imposed by law, and to fund the expanded program levels in the latter years of the levy, the funding strategy appropriated less than the revenues collected in the early years and held those funds in reserve within the City's Education - Support Services Fund (displayed at the end of this section). Those reserves are used to fund higher program and administration expenses in the final years of implementation. 2016 is the first year in which levy spending has exceeded revenues collected in that same year.

All appropriated funds are also appropriated through the Department of Education and Early Learning (DEEL) operating fund. DEEL administers all levy appropriations.

#### **City Council Changes to the Proposed Budget**

The Council made no changes to the 2016 Proposed Budget.

# **Incremental Budget Changes**

Education-Support Services Levy		
	2016	
	Budget	FTE
Total 2016 Endorsed Budget	\$ 35,069,140	0.00
Baseline Changes		
Technical Reallocation of Account Groups	\$0	0.00
Total Incremental Changes	\$ 0	0.00
2016 Adopted Budget	\$ 35,069,140	0.00

### **Descriptions of Incremental Budget Changes**

#### **Baseline Changes**

#### **Technical Reallocation of Account Groups**

Families and Education Levy appropriations were structured into account groups. Because it serves only as a funding source, this structure was unnecessary and caused complications during the City Budget Office's central cost change process. This adjustment removes those account groups.

# **City Council Provisos**

There are no Council provisos.

<b>Expenditure Overview</b>							
Appropriations	Summit Code	2014 Actuals	2015 Adopted	2016 Endorsed	2016 Adopted		
2011 Families and Education Lev	vy						
Administration and Evaluation Budget Control Level	IL702	1,109,869	1,513,612	1,546,452	1,546,452		
Early Learning and School Readiness Budget Control Level	IL102	6,336,356	8,178,209	9,153,954	9,153,954		
Elementary School Academic Achievement Budget Control Level	IL202	5,467,457	6,965,431	8,234,147	8,234,147		
High School Academic Achievement and College/Career Preparation Budget Control Level	IL402	2,368,128	2,719,223	2,946,048	2,946,048		
Middle School Academic Achievement and College/Career Preparation Budget Control Level	IL302	5,441,405	6,213,583	6,694,169	6,694,169		
Student Health Budget Control Level	IL502	6,112,785	6,335,971	6,494,370	6,494,370		
Department Total		26,836,000	31,926,029	35,069,140	35,069,140		
Department Full-time Equivalen	its Total*	9.00	0.00	0.00	0.00		

<sup>\*</sup> FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

#### **Revenue Overview**

#### 2016 Estimated Revenues

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Summit Code	Source	2014 Actuals	2015 Adopted	2016 Endorsed	2016 Adopted
411100 461110	Taxes, Levies & Bonds Interest Earnings	32,646,160 427,027	32,916,694 908,013	33,257,454 894,941	33,257,454 894,941
	Total Levy programs	33,073,187	33,824,707	34,152,395	34,152,395
Total R	evenues	33,073,187	33,824,707	34,152,395	34,152,395
379000	Use of (Contribution to) Fund Balance	-6,237,187	-1,898,683	916,745	916,745
	Total Levy programs	-6,237,187	-1,898,683	916,745	916,745
Total R	esources	26,836,000	31,926,024	35,069,140	35,069,140

# Appropriations By Budget Control Level (BCL) and Program

#### **Administration and Evaluation Budget Control Level**

The purpose of the Administration Budget Control is to monitor that funds are used to achieve the Levy's goals of school readiness, academic achievement, reduced dropout rates and increased graduation rates, and student preparedness for college and/or careers after high school.

	2014	2015	2016	2016
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Administration and Evaluation	1,109,869	1,513,612	1,546,452	1,546,452
Total	1,109,869	1,513,612	1,546,452	1,546,452
Full-time Equivalents Total*	9.00	0.00	0.00	0.00

<sup>\*</sup> FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

#### **Early Learning and School Readiness Budget Control Level**

The purpose of the Early Learning and School Readiness Budget Control Level is to ensure that children enter Seattle's schools ready to learn by increasing access for low-income families to higher quality and more extensive educational child care, and expanding the number of current early childhood education programs.

	2014	2015	2016	2016
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Early Learning and School Readiness	6,336,356	8,178,209	9,153,954	9,153,954
Total	6,336,356	8,178,209	9,153,954	9,153,954

#### **Elementary School Academic Achievement Budget Control Level**

The purpose of the Elementary School Academic Achievement Budget Control Level is to improve Seattle's elementary school-aged children's ability to achieve academically by investing in quality academic support programs.

	2014	2015	2016	2016
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Elementary School Academic Achievement	5,467,457	6,965,431	8,234,147	8,234,147
Total	5,467,457	6,965,431	8,234,147	8,234,147

#### High School Academic Achievement and College/Career Preparation Budget Control Level

The purpose of the High School Academic Achievement and College/Career Preparation Budget Control Level is to improve Seattle's high school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

	2014	2015	2016	2016
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
High School Academic Achievement and College/Career Preparation	2,368,128	2,719,223	2,946,048	2,946,048
Total	2,368,128	2,719,223	2,946,048	2,946,048

#### Middle School Academic Achievement and College/Career Preparation Budget Control Level

The purpose of the Middle School Academic Achievement and College/Career Preparation Budget Control Level is improve Seattle's middle school-aged children's ability to achieve academically, complete school, and be prepared for college and/or careers after high school by investing in quality academic support programs.

	2014	2015	2016	2016
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Middle School Academic Achievement and College/Career Preparation	5,441,405	6,213,583	6,694,169	6,694,169
Total	5,441,405	6,213,583	6,694,169	6,694,169

#### **Student Health Budget Control Level**

The purpose of the Student Health Budget Control Level is to reduce health-related barriers to learning so that students can achieve academically, complete school, and be prepared for college and/or careers after high school by investing in school-based health programs located at Seattle Public Schools.

	2014	2015	2016	2016
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Student Health	6,112,785	6,335,971	6,494,370	6,494,370
Total	6,112,785	6,335,971	6,494,370	6,494,370

Education Levy Fund Table								
2011 Families and Education Lev	2011 Families and Education Levy (17857)							
	2014 Actuals	2015 Adopted	2015 Revised	2016 Endorsed	2016 Adopted			
Beginning Fund Balance	39,214,145	43,366,668	45,451,332	45,265,346	47,350,010			
Accounting and Technical Adjustments	0	0	0	0	0			
Plus: Actual and Estimated Revenues	33,073,187	33,824,707	33,824,707	34,152,395	34,152,395			
Less: Actual and Budgeted Expenditures	26,836,000	31,926,029	31,926,029	35,069,140	35,069,140			
<b>Ending Fund Balance</b>	45,451,332	45,265,346	47,350,010	44,348,601	46,433,265			
Reserved Fund Balance	45,451,332	45,265,346	47,350,010	44,348,601	46,433,265			
Total Reserves	45,451,332	45,265,346	47,350,010	44,348,601	46,433,265			
<b>Ending Unreserved Fund Balance</b>	0	0	0	0	0			