

Department of Parks and Recreation

Christopher Williams, Acting Superintendent

(206) 684-4075

<http://www.seattle.gov/parks/>

Department Overview

The Department of Parks and Recreation (Parks) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community. Parks manages a 6,200-acre park system comprised of 430 developed parks, featuring 185 athletic fields, 130 children's play areas, 11 off-leash areas, nine swimming beaches, 18 fishing piers, four golf courses, and 25 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 22 wading pools, eight spray features, 17 miles of paved trails, and more. The Woodland Park Zoological Society operates the zoo with City financial support and the Seattle Aquarium Society operates the City-owned Seattle Aquarium. Hundreds of thousands of residents and visitors use Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities. Perhaps the most significant partnership is with the Associated Recreation Council (ARC) which provides childcare and recreation programs at Parks-owned facilities, including community centers and small craft centers. ARC, a non-profit organization, also supports and manages the recreation advisory councils. These advisory councils are made up of volunteer community members who advise Parks' staff on recreation programming at community centers and other facilities. This collaborative relationship with ARC enables the department to offer quality childcare and a wide range of recreation programs to the public.

Parks' funding is a combination of tax dollars from the City's General Fund and revenue from a variety of other sources. The 2014 Adopted Budget for Parks is \$135 million, \$89 million of which - or 66% - comes from the General Fund. The remaining \$46 million comes from user fees, rental charges, and payments from capital funds for the time staff spend working on capital projects. Funding for new parks facilities has historically come from voter-approved levies, grants, and City real estate excise tax revenue. In 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy, a six-year levy which provides \$145.5 million for improving and expanding the City's parks and green spaces.

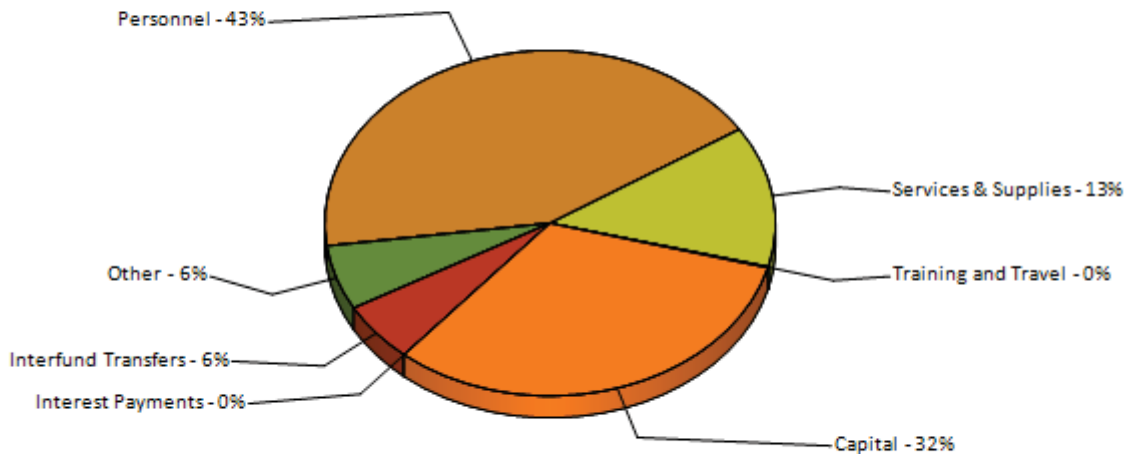
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Budget Snapshot

Department Support	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
General Fund Support	\$80,553,584	\$85,229,625	\$90,654,696	\$88,977,317
Other Funding - Operating	\$40,354,566	\$42,475,188	\$44,182,884	\$46,354,342
Total Operations	\$120,908,150	\$127,704,814	\$134,837,580	\$135,331,659
Other funding - Capital	\$49,707,870	\$39,147,000	\$25,861,000	\$37,026,000
Total Appropriations	\$170,616,020	\$166,851,814	\$160,698,580	\$172,357,659
Full-time Equivalent Total*	863.09	854.07	853.57	877.45

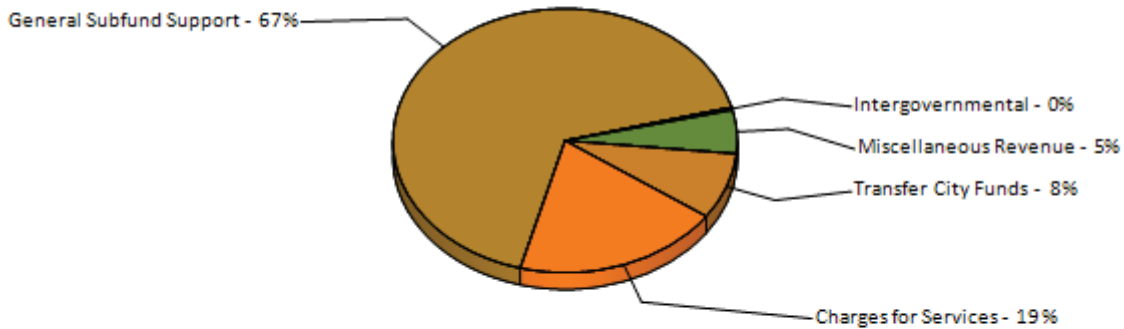
* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

2014 Adopted Budget - Expenditure by Category



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2014 Adopted Budget - Revenue by Category



Budget Overview

While Seattle is recovering from the Great Recession, the Department of Parks and Recreation (Parks) will continue to find maintenance efficiencies and take advantage of new revenue opportunities to maintain direct service for the public. In developing its budget for 2014, Parks sought to maintain current programming service levels, protect access to facilities, enhance security in downtown parks, and maintain its assets.

The 2014 Adopted Budget maintains funding for all City-funded swimming pools and wading pool operations, maintains community center hours at 2013 levels, improves security at Parks facilities, and supports efforts to enhance park user safety and satisfaction with downtown parks. Funds are also provided to maintain support services for the Seattle Conservation Corps and staff support is provided to enhance the efforts of the Green Seattle Partnership.

Additional Park Rangers to Improve Safety

The 2014 Adopted Budget includes funds to make permanent the addition of two new park rangers that were added during the summer of 2013. Park rangers provide a wide variety of services in city center parks including enforcing the Parks Code of Conduct and providing interpretative and historical information about each park. In addition, rangers work closely with local outreach services to connect to vulnerable park users with appropriate services ranging from mental health counseling to housing. Rangers also work closely with the Seattle Police Department (SPD) and Metropolitan Improvement District Ambassadors to enforce park use policies as well as state and local laws.

These additional rangers patrol the downtown parks and Cal Anderson Park. At Cal Anderson Park, the rangers

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work to keep athletic fields open for all scheduled users and enforce the park code. In the downtown parks, the rangers work to reduce inappropriate behavior and respond to complaints from local businesses and neighbors.

Parks Facilities Security Upgrade

Currently, most Parks buildings are secured with traditional locks and keys. The 2014 Adopted Capital Improvement Program provides \$1.5 million to install electronic keycard access systems in all Parks facilities and the 2014 Adopted Operating Budget provides funds to manage and maintain the system. The new electronic keycard system will allow Parks staff to lockdown facilities in the case of emergencies and control access to facilities on an individual basis, improving safety for Parks' patrons and staff.

Conservation Corps

Parks provides employment opportunities to a diverse community of homeless individuals through the Seattle Conservation Corps (SCC). Participants assist with parks restoration and maintenance projects, teaching them job skills. In addition to employment opportunities, SCC participants also receive housing assistance, case management, and necessary mental health and chemical dependency counseling. Parks uses a combination of City, state and federal funds to support the program. The 2014 Adopted Budget includes additional General Fund support to replace lost federal grant dollars that provided support services to SCC participants.

Maintaining Community Center Hours

Parks operates 26 community centers throughout Seattle and uses a geographically based operating model to ensure city-wide access to community centers. Under the model, the City is divided into five sectors and the community centers within those sectors are divided into three different operating level tiers. Tier 1 centers typically offer 70 hours a week of community access, tier 2a centers offer 45 hours a week of community access and tier 2b sites offer 25 hours per week of community access. Each geographic region has one Tier 1 site and an array of Tier 2a and 2b sites.

The Magnolia and International District/Chinatown community centers are classified as 2b sites; however, both centers are open 35 hours per week. Additional funds were provided in 2012 to keep both centers open for 35 hours per week, and the 2013 Adopted Budget included one-time funds for International District/Chinatown Community Center to remain open 35 hours per week. The City Council also directed to keep the Magnolia Community Center open 35 hours per week but did not provide funding.

The 2014 Adopted Budget provides on-going funding to keep both the International District/Chinatown and Magnolia community centers open 35 hours per week. The Magnolia Community Center is one of the most heavily used 2b sites, and the International District/Chinatown Community Center serves a unique population that has few other recreational opportunities.

Leveraging Alternative Revenue Sources

Parks will use a combination of one-time and on-going sources of new revenue to replace \$868,000 of General Fund support in the 2014 Adopted Budget.

Parks is currently negotiating the terms of a 10-year lease with Sprint Telecom for the use of a portion of the Burke-Gilman Trail for fiber optic connections maintenance. The 2014 Adopted Budget includes an estimated \$250,000 in new revenue to Parks on annual basis.

Parks will also charge one-time fees of \$550,000 to King County's drainage and wastewater utility for the use of Smith Cove Park and Lowman Beach during the construction of combined sewer overflow facilities in 2014. The 2014 Adopted Budget also includes a modest single-day use boat launch fee increase from \$10 to \$12 to bring Parks' single-day use fees up to the regional average. Parks conducted a regional survey and found the average single-day boat launch fee to be \$12. This fee increase will generate an additional \$33,000. Parks is not increasing

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annual boat launch fees under this proposal. Finally, the 2014 Adopted Budget also assumes revenue growth from concession permits and allowing food trucks to operate in 14 more parks for a total of \$30,000 in new revenue per year.

Use of Fund Balance

Parks has a tradition of efficiently managing costs and has accumulated additional fund balance beyond its \$500,000 fund balance target over the past few years. Parks has strategically used these reserves over the past four years to help balance its budget, thereby reducing the need for scarce General Fund resources. The 2014 Endorsed Budget assumed the use of \$765,000 of the Parks Fund balance in 2014. However, actual ending fund balance for 2012 was significantly higher than what had been assumed in the 2014 Endorsed Budget. As a result, 2014 Adopted Budget assumes the use of an additional \$1.2 million of fund balance in 2014 (for a total of \$2 million) and the use of \$950,000 in fund balance in 2015.

Council Changes to the Proposed Budget

The Council added funding for a fruit tree stewardship services in City parks.

Incremental Budget Changes

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	2014	
	Budget	FTE
Total 2014 Endorsed Budget	\$ 134,837,580	853.57
Baseline Changes		
Magnuson Park Building 11 Debt Service	\$ 624,000	0.00
Langston Hughes Transfer	-\$ 50,000	0.00
Proposed Changes		
Maintain Expanded Park Ranger Program	\$ 188,373	0.00
Manage and Maintain New Facilities Access Control System	\$ 95,227	1.00
Maintain Hours at International District/Chinatown and Magnolia Community Centers	\$ 110,270	1.00
Increase Staff Support for the Green Seattle Partnership	\$ 165,177	1.50
Out-Of-School Time Program Funding	\$ 154,982	0.00
Maintain Conservation Corps Funding Levels	\$ 0	0.00
Increase Mounger Pool Staff Support	\$ 19,824	0.25
Add Lead Tennis Instructor at Amy Yee Tennis Center	\$ 7,052	0.00
ADA Compliance Coordination	\$ 129,638	1.00
Add Community Center Floater Positions	\$ 0	1.50
Lake Union Park Working Group	\$ 10,000	0.00
Be Active Together Pilot Project	\$ 150,000	0.00
Eliminate Unfunded Gardener Position at Volunteer Park Conservatory	\$ 0	-1.00

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Add Magnuson Park Maintenance Staffing	\$ 144,000	1.50
Combined Sewer Outflow Permit Revenue	\$ 0	0.00
Sprint Telecom Lease Agreement Revenue	\$ 0	0.00
Food Truck Permits, Contract and Concessions Revenue	\$ 0	0.00
Increase Single Use Boat Launch Fee	\$ 0	0.00
Use of Fund Balance	\$ 0	0.00
 Proposed Technical Changes		
Technical Adjustments	-\$ 720,916	17.13
Seattle Public Utilities Maintenance Contract	\$ 18,879	0.00
Youth Violence Prevention -- Align Revenue and Expenditures	\$ 369,530	0.00
Magnuson Park Debt Service Payments	-\$ 210,301	0.00
Citywide Adjustments for Standard Cost Changes	-\$ 670,342	0.00
Youth Violence Prevention Program Seattle Police Outreach Expenses	\$ 23,500	0.00
Smartphone Conversions	-\$ 23,356	0.00
Major Maintenance Management Staff Support	\$ 0	0.00
 Council Changes		
Orchard Stewardship Program (One-Time)	\$ 31,000	0.00
Errata Technical Adjustments	-\$ 72,458	0.00
 Total Incremental Changes	 \$ 494,079	 23.88
 2014 Adopted Budget	 \$ 135,331,659	 877.45

Descriptions of Incremental Budget Changes

Baseline Changes

Magnuson Park Building 11 Debt Service - \$624,000

Parks will receive additional appropriation authority to support debt service payments associated with upgrades to Magnuson Park's Building 11. Parks will use a combination of Parks Fund Balance and rental revenues to fund this payment.

Langston Hughes Transfer - (\$50,000)

The Langston Hughes Performing Arts Centers was transferred from Parks to the Office of Arts and Culture (OAC) in the 2013 Adopted Budget. Utility charges and Department of Information Technology costs were higher than anticipated when LHPAI was originally transferred Parks. The Parks budget includes a corresponding reduction making this change budget neutral.

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Proposed Changes

Maintain Expanded Park Ranger Program - \$188,373

Parks added two full-time park ranger positions to the existing Park Rangers program in August of 2013 to respond to increased instances of disorderly conduct and criminal activity in Seattle city center parks and Cal Anderson Park. Park rangers provide a visible presence to assist park users and deter illegal activity. This change is necessary to maintain park ranger staffing levels year-round so downtown parks can remain safe and enjoyable for Seattle residents and visitors. The addition of the two park rangers brings the total number of park rangers to 10. The Executive included the additional position authority in the second 2013 quarterly supplemental budget proposal.

Manage and Maintain New Facilities Access Control System - \$95,227/1.00 FTE

This item provides staffing to manage and maintain a new department-wide security system. Parks will hire a management systems analyst assistant to issue employee keycards, grant and revoke facility access permissions and manage a new emergency notification system. \$65,000 in additional, on-going funds will be required in 2015 to service and maintain the electronic locks after the warranty period ends. The 2014 Proposed Capital Improvement Program includes \$1.5 million to purchase and install electronic keycard locks in all Parks operated facilities. This new system will improve safety for Parks' patrons and staff.

Maintain Hours at International District/Chinatown and Magnolia Community Centers - \$110,270/1.00 FTE

Parks received one-time contingency funds in 2012 to augment the hours at select community centers as it implemented the new community center service hour model. Parks used these funds in 2012 to increase the operating hours from 25 to 35 hours of service per week at the Magnolia and International District/Chinatown community centers.

The Mayor's budget proposals for 2013 and 2014 included funds to keep both centers open for 35 hours a week in both 2013 and 2014. However, the Council amended the Mayor's proposal in the 2013 Adopted and 2014 Endorsed Budget to only maintain 35 hours of service at the International District/Chinatown Community Center for 2013, and eliminated funding to maintain 35 hours of service at the Magnolia Community Center for both 2013 and 2014. Council also eliminated funding to maintain 35 hours of service at the International District/Chinatown Community center in the 2014 Endorsed Budget.

This funding allows both centers to remain open 35 hours per week in 2014. The funding also supports an increase in the recreation center coordination and recreation attendant positions from 0.5 FTE to 0.75 FTE at both centers, consistent with current staffing.

Increase Staff Support for the Green Seattle Partnership - \$165,177/1.50 FTE

This change increases Parks staff support for the Green Seattle Partnership by increasing one half-time planning and development specialist to full time and adding a new full-time plant ecologist. The Green Seattle Partnership has restored 1,000 acres of urban forest land over the past eight years. Urban forest land restoration requires a high level of maintenance for at least four years after the initial replanting. As a result of the program's success, the Green Seattle Partnership has outgrown its current staffing support of two full-time plant ecologists. This increase in staff support will provide additional oversight of land currently in restoration, ensure timely contract management, improve budget monitoring and increase oversight and outreach efforts.

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Out-Of-School Time Program Funding - \$154,982

Seattle Public Schools and Parks partner to provide the Out-Of-School Time program to middle school students across Seattle. The Out of School Time program leverages volunteer support to provide academic, enrichment and recreation opportunities during after-school hours. The program will now include Eckstein Middle School, Aki Kurosi Middle School and Washington Middle School supported with grant funding from the 2011 Families and Education Levy. This change also transfers 2.0 FTE aquatic biologist 3 positions from the Aquarium BLC to the Recreation Facilities BCL for the Out-of-School Time program. These positions were reclassified in 2013 to change them to recreational program specialists.

Maintain Conservation Corps Funding Levels

This change adds \$180,000 in General Fund support to the Conservation Corps to replace a loss of \$180,000 in federal HUD/McKinney grant funds that the Conservation Corps has received annually since 1986. The Conservation Corps provides employment opportunities and support services to over 100 homeless Seattle residents each year. This General Fund support will allow the program to continue to offer current levels of case management, job development, mental health counseling and other support services. These support services are essential for participants to successfully complete the program.

Increase Mounger Pool Staff Support - \$19,824/.25 FTE

This change increases the 0.5 FTE aquatic center coordinator position at Mounger Pool to 0.75 FTE. This additional staffing capacity is necessary to conduct pre-season planning and marketing activities. The increased marketing will generate an additional \$20,000 in pool admissions revenue, sufficient to cover the expense of increasing the position.

Add Lead Tennis Instructor at Amy Yee Tennis Center - \$7,052

This change creates a new half-time lead tennis instructor at the Amy Yee Tennis Center. This new position will ensure the professional administration of the center's programs, lessons and court use. Funding for this position comes from eliminating an existing .50 FTE regular tennis instructor and making up the salary difference with increased center-generated revenue.

ADA Compliance Coordination - \$129,638/1.00 FTE

Parks' on-going efforts to comply with the Americans with Disabilities Act (ADA) require better coordination between project design, engineering and construction. This change adds an ADA senior capital projects coordinator to focus on potential ADA compliance issues during the initial stages of project funding, design and construction, as well as overseeing ADA improvements to existing Parks facilities.

Add Community Center Floater Positions/1.50 FTE

This change uses existing funding to increase two half-time maintenance laborer positions to full time, and increases one half-time recreation attendant position to full time. Existing funds are currently used to hire temporary labor to do this work. However, Parks has had difficulty retaining temporary workers due to temporary labor policies. These new full-time positions will float between community centers to provide consistent customer service and facility support.

Lake Union Park Working Group - \$10,000

The Museum of History and Industry's ground lease with the City states that Parks will cover expenses associated with managing the Working Group at Lake Union Park. The Center for Wooden Boats leads the Working Group and organizes and staffs twice-a-month meetings and coordinates special onsite projects for the Working Group. These funds will be used to support The Center for Wooden Boats management of the Working Group.

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Be Active Together Pilot Project - \$150,000

This item provides one-time funding for the Be Active Together pilot project. The goal of the project is to better connect High Point and Yesler Terrace residents with culturally appropriate opportunities to engage in physical activity. A large number of immigrants and refugees live in these communities and experience unique barriers when seeking public recreation opportunities. Targeted outreach and engagement efforts will connect these communities to existing Parks resources and organize the communities so they can create their own recreational activities. Parks will use these funds to contract with a community based organization that is familiar with these neighborhoods and has experience and an established track record conducting this type of work.

Eliminate Unfunded Gardener Position at Volunteer Park Conservatory/(1.00) FTE

The 2013 Adopted Budget included a vacant and unfunded gardener position at the Volunteer Park Conservatory so that Parks could fill the position if the Conservatory admissions fee revenue exceeded 2013 forecasts enough to support funding the position. While Conservatory admissions fee revenues are on pace to meet the 2013 forecast, it is unlikely the revenue will be sufficient to fill the position. This change eliminates this vacant and unfunded position.

Add Magnuson Park Maintenance Staffing - \$144,000/1.50 FTE

This adjustment provides appropriation authority to cover new on-going administrative and maintenance costs associated with reopening Building 30 and Building 11 at Magnuson Park. These expenses are backed by rental revenues generated by the reopened and renovated facilities.

Combined Sewer Outflow Permit Revenue

The Seattle Municipal Code authorizes Parks to charge a one-time fee to any agency that temporarily uses park land while constructing utility facilities. This one-time revenue is realized from the fees charged to King County's drainage and wastewater utility for the use of Smith Cove Park (\$212,000) and Lowman Beach (\$343,000) during the construction of Combined Sewer Overflow facilities. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Sprint Telecom Lease Agreement Revenue

Parks is currently negotiating the terms of a 10-year lease with Sprint Telecom for the use of a portion of the Burke Gilman Trail for fiber optic connections maintenance. This change estimates that the terms of the lease will include \$250,000 in new annual revenue to Parks. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Food Truck Permits, Contract and Concessions Revenue

This revenue increase is based on a projection that revenue from current concessions agreements and other contracts will increase by \$21,000. In addition, Parks will grant food truck permits in 14 additional parks, generating an estimated \$9,000 in additional annual revenue. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Increase Single Use Boat Launch Fee

This proposal increases the single use daily boat launch fee from \$10 to \$12. The fees were last increased in 2011, and the new \$12 fee will match the Puget Sound region's current average fee of \$12. Annual boat launch permit fees are not increased under this proposal. This fee increase will raise an additional \$30,000 each year. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the

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budget.

Use of Fund Balance

The 2014 Endorsed Budget called for Parks to use \$765,000 of fund balance in 2014. Parks ended 2012 with higher than anticipated fund balance and will use an additional \$1.2 million to offset General Fund support in 2014. Parks six-year financial plan also assumes that Parks will use \$950,000 of fund balance in 2015 to offset General Fund support. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Proposed Technical Changes

Technical Adjustments - (\$720,916)/17.13 FTE

Technical adjustments include departmental and city-wide non-programmatic adjustments that do not represent fundamental changes in Parks' service delivery. Parks adjusts revenue and expense budgets between or within Budget Control Levels (BCLs) to better reflect actual spending patterns. The technical adjustments also include transferring lines of business to different BCLs to more accurately represent where program dollars are being spent.

These technical adjustments include:

- Adjustments to staffing at the Volunteer Park Conservatory to fix an error that occurred in a previous budget;
- A revenue transfer from the Events Scheduling Office to the Natural Resources Unit to better track revenue generated from private events held at the Volunteer Park Conservatory;
- A transfer of appropriation authority from the Environmental Learning Centers BCL to the Facilities Maintenance BCL to correct a previous budget error;
- A supply budget transfer from the Dexter Building supply budget to the Human Resources Unit to correct a previous budget error; and
- A position increase to make permanent a half-time management systems analyst that is currently filled with temporary labor.

Seattle Public Utilities Maintenance Contract - \$18,879

This technical change provides budget authority to maintain Washington Park per an ongoing agreement with Seattle Public Utilities.

Youth Violence Prevention -- Align Revenue and Expenditures - \$369,530

Parks provides Youth Violence Prevention services at 10 community centers and Seattle Public Schools. This programming is funded with funds from the 2011 Families and Education Levy. This technical adjustment reflects a change in accounting practices and is budget neutral. Prior to 2012, these costs were treated as a negative expenditure in the Parks budget. The means that instead of budgeting the revenues and expenses, as is the current practice, Parks expenditures were reduced by an amount equal to the costs to Parks for providing the program. With this change, the Parks budget will now include the expenses and revenues for youth violence prevention services.

Magnuson Park Debt Service Payments - (\$210,301)

During the 2014 baseline process, \$624,000 in appropriation authority was added for debt service payments

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associated with Magnuson Park's Building 11. This adjustment reduces the baseline adjustment for Building 11 debt service by \$77,893 to reflect the new estimated payment amount of \$546,000. This adjustment also reduces appropriation authority by \$132,408 to reflect lower than anticipated debt service payments for Magnuson Park's Building 30 for a net reduction of \$210,301.

Citywide Adjustments for Standard Cost Changes - (\$670,342)

Citywide technical adjustments reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments typically reflect updates to preliminary cost assumptions established in the 2014 Endorsed Budget.

Youth Violence Prevention Program Seattle Police Outreach Expenses - \$23,500

Parks contracts with the Seattle Police Department to provide 2,350 hours of officer time dedicated to Teen Late Night programs. The average hourly rate for each office has increased from \$65 to \$75. This increase is necessary to maintain current police officer service levels for Teen Late Night programs.

Smartphone Conversions - (\$23,356)

The city-wide termination of Blackberry Telephone services requires all departments to convert current Blackberry to new smartphones or cellphones in 2014.

Major Maintenance Management Staff Support

This change increases a 0.5 FTE maintenance manager position to 0.75 FTE and decreases a full-time senior management systems analyst position to 0.75 FTE for zero net change in overall staffing levels. Capital budget funded major maintenance activity has increased since 2012 and as a result, Parks needs more staffing capacity to manage major maintenance projects. The full-time senior management systems analyst position is currently vacant. Parks plans to use 0.25 FTE of the vacant senior management systems analyst position to support the Capital Improvement Program monitoring system and the use remaining .50 FTE to support the asset management system.

Council Changes

Orchard Stewardship Program (One-Time) - \$31,000

This item provides one-time funding to contract for fruit tree stewardship services in 15 parks. These services include recruiting, registering and orienting volunteer stewards, and securing expert consultation on fruit tree care. This appropriation is subject to proviso. Please see the Council Proviso section below.

Errata Technical Adjustments - (\$72,458)

Citywide technical adjustments reflect changes due to workers' compensation. This adjustment reflects updates to preliminary cost assumptions established in the 2014 Proposed Budget.

The 2014 Proposed Budget intended to change the status of 35 part-time positions to full time and one full-time position to part time, and these changes were reflected in the Proposed Budget Book. However, Attachment B to 2014 Proposed Budget Ordinance only increased 29 part-time positions to full time and did not change the status of the full-time position. The errata item corrects this error to Attachment B.

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City Council Provisos

The City Council adopted the following budget provisos:

- *Of the appropriation in the 2014 budget for the Department of Parks and Recreation Park Cleaning, Landscaping, and Restoration BCL, \$31,000 is appropriated solely for contract services for one-time funding to maintain an orchard steward program in 15 City-owned orchards and may be spent for no other purposes.*

Expenditure Overview

Appropriations	Summit Code	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Environmental Learning and Programs Budget Control Level	K430A	3,235,524	1,544,716	1,648,180	1,483,220
Facility and Structure Maintenance Budget Control Level	K320A	13,074,971	14,642,971	15,200,448	15,357,316
Finance and Administration Budget Control Level	K390A	7,592,468	7,975,440	8,247,209	8,427,174
Golf Budget Control Level	K400A	9,156,912	9,561,340	11,173,584	10,237,755
Judgment and Claims Budget Control Level	K380A	1,143,424	545,903	652,212	652,212
Natural Resources Management Budget Control Level	K430B	6,460,463	6,967,564	7,170,301	7,320,743
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	25,940,369	29,317,459	30,537,538	30,810,540
Planning, Development, and Acquisition Budget Control Level	K370C	5,937,691	5,992,859	6,193,819	6,194,904
Policy Direction and Leadership Budget Control Level	K390B	5,061,275	6,375,235	6,944,151	7,575,849
Recreation Facilities and Programs Budget Control Level	K310D	22,425,409	22,376,671	23,290,127	23,918,337
Seattle Aquarium Budget Control Level	K350A	3,291,385	3,340,125	3,460,178	3,227,035
Seattle Conservation Corps Budget Control Level	K320C	3,313,809	3,941,751	4,051,180	4,021,318
Swimming, Boating, and	K310C	7,670,568	8,457,299	9,448,624	9,285,227

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Aquatics Budget Control Level

Woodland Park Zoo Budget Control Level	K350B	6,603,882	6,665,481	6,820,029	6,820,029
Department Total		120,908,150	127,704,814	134,837,580	135,331,659

Department Full-time Equivalents Total*		863.09	854.07	853.57	877.45
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* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Revenue Overview

2014 Estimated Revenues

Summit Code	Source	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
441710	Sales of Merchandise	73,580	24,884	24,884	24,884
441990	Miscellaneous Charges and Fees	282,346	259,026	259,026	259,026
443870	Resource Recover Revenues	6,276,952	5,384,744	5,510,919	5,990,952
447300	Recreational Activity Fees	9,727,992	9,640,472	11,850,470	10,265,471
447350	Recreation Shared Revenues - ARC	439,548	831,365	831,365	831,365
447450	Recreation admission fees	1,959,355	2,171,378	2,171,378	2,198,254
447500	Exhibit Admission Fees	29,458	378,972	378,972	378,972
447550	Athletic Facility Fees	2,668,292	2,667,363	2,668,337	2,668,337
447600	Program Fees	2,852,539	2,721,026	2,721,752	2,721,752
462300	Parking Fees	21,377	104,792	104,792	104,792
469990	Miscellaneous Revenue	129,846	133,365	127,852	125,248
543970	Charges to Other City Departments	1,573,931	311,091	312,047	330,926
569990	Miscellaneous Revenue	1,173,554	75,470	75,470	75,740
	Total Charges for Services	27,208,770	24,703,948	27,037,264	25,975,719
587001	General Subfund Support	80,553,584	85,229,624	90,654,695	88,972,491
	Total General Subfund Support	80,553,584	85,229,624	90,654,695	88,972,491
433010	Federal Grants	3,061	0	0	0
434010	State Grants	1,508	0	0	0
439090	Private Contributions	290,772	452,400	452,400	452,400
	Total Intergovernmental	295,341	452,400	452,400	452,400
462400	ST Space Facilities Rentals	4,372,870	4,000,062	4,712,138	4,958,000
462500	LT Space/Facilities Leases	580,523	554,741	554,741	698,741
462800	Concession Proceeds	38,310	80,000	80,000	80,000
462900	Rents and Use Charges	435,973	378,979	378,979	412,233
469100	Salvage Sales	75,926	0	0	0
469400	Judgments & Settlements	32,963	0	0	0
469970	Telephone Commission	267	1,300	1,300	1,300

Department of Parks and Recreation

Revenue					
499999	Miscellaneous Revenue	0	0	0	0
562500	Interfund Building/Other Space Rental	0	0	0	72,000
562900	Interfund Other Rent and Use	0	0	0	883,170
	Total Miscellaneous Revenue	5,536,832	5,015,082	5,727,158	7,105,444
587900	Transfer from Donations Fund	0	0	0	0
587900	Transfer from Emergency Subfund	0	0	0	0
587900	Transfers from CRS & Parks Levy	8,639,968	10,601,758	10,201,062	10,861,498
	Total Transfer City Funds	8,639,968	10,601,758	10,201,062	10,861,498
	Total Revenues	122,234,495	126,002,812	134,072,579	133,367,552
379100	Use of Fund Balance	0	1,702,000	765,000	1,964,107
	Total Use of Fund Balance	0	1,702,000	765,000	1,964,107
	Total Resources	122,234,495	127,704,812	134,837,579	135,331,659

Department of Parks and Recreation

Appropriations By Budget Control Level (BCL) and Program

Environmental Learning and Programs Budget Control Level

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Environmental Learning and Programs	3,235,524	1,544,716	1,648,180	1,483,220
Total	3,235,524	1,544,716	1,648,180	1,483,220
Full-time Equivalents Total*	32.19	14.77	14.77	14.77

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Facility and Structure Maintenance Budget Control Level

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have safe, structurally sound, and attractive parks and recreational facilities.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Facility and Structure Maintenance	13,074,971	14,642,971	15,200,448	15,357,316
Total	13,074,971	14,642,971	15,200,448	15,357,316
Full-time Equivalents Total*	108.24	110.56	110.56	115.56

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Finance and Administration Budget Control Level

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support for the Department.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Finance and Administration	7,592,468	7,975,440	8,247,209	8,427,174
Total	7,592,468	7,975,440	8,247,209	8,427,174
Full-time Equivalents Total*	52.50	43.00	43.00	43.00

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Department of Parks and Recreation

Golf Budget Control Level

The purpose of the Golf Budget Control Level is to manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses that maximize earned revenues.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Golf	9,156,912	9,561,340	11,173,584	10,237,755
Total	9,156,912	9,561,340	11,173,584	10,237,755
Full-time Equivalents Total*	25.00	24.00	24.00	24.00

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Judgment and Claims Budget Control Level

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Judgment and Claims	1,143,424	545,903	652,212	652,212
Total	1,143,424	545,903	652,212	652,212

Natural Resources Management Budget Control Level

The purpose of the Natural Resources Management Budget Control Level is to provide centralized management for the living assets of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Natural Resources Management	6,460,463	6,967,564	7,170,301	7,320,743
Total	6,460,463	6,967,564	7,170,301	7,320,743
Full-time Equivalents Total*	56.74	56.74	56.74	59.74

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Department of Parks and Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Park Cleaning, Landscaping, and Restoration	25,940,369	29,317,459	30,537,538	30,810,540
Total	25,940,369	29,317,459	30,537,538	30,810,540
Full-time Equivalents Total*	211.74	222.91	222.91	234.04

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning, Development, and Acquisition Budget Control Level

The purpose of the Planning, Development, and Acquisition Budget Control Level (BCL) is to acquire, plan, design, and develop new park facilities, and make improvements to existing park facilities to benefit the public. This effort includes providing engineering and other technical services to solve maintenance and operational problems. This BCL also preserves open spaces through a combination of direct purchases, transfers, and consolidations of City-owned lands and resolution of property encroachment issues.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Planning, Development, and Acquisition	5,937,691	5,992,859	6,193,819	6,194,904
Total	5,937,691	5,992,859	6,193,819	6,194,904
Full-time Equivalents Total*	45.90	41.65	41.65	42.65

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Policy Direction and Leadership Budget Control Level

The purpose of the Policy Direction and Leadership Budget Control Level is to provide policy guidance within the Department and outreach to the community on policies that have the goal of enabling the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests. It also provides leadership in establishing new partnerships or strengthening existing ones in order expand recreation services.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Policy Direction and Leadership	5,061,275	6,375,235	6,944,151	7,575,849
Total	5,061,275	6,375,235	6,944,151	7,575,849
Full-time Equivalents Total*	30.25	41.25	41.25	42.75

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Department of Parks and Recreation

Recreation Facilities and Programs Budget Control Level

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Recreation Facilities and Programs	22,425,409	22,376,671	23,290,127	23,918,337
Total	22,425,409	22,376,671	23,290,127	23,918,337
Full-time Equivalents Total*	182.41	185.07	184.57	189.57

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Seattle Aquarium Budget Control Level

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities with the goal of expanding knowledge of, inspiring interest in, and encouraging stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Seattle Aquarium	3,291,385	3,340,125	3,460,178	3,227,035
Total	3,291,385	3,340,125	3,460,178	3,227,035
Full-time Equivalents Total*	47.00	38.50	38.50	36.50

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Conservation Corps Budget Control Level

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people with the goal that they acquire skills and experience leading to long-term employment and stability.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Seattle Conservation Corps	3,313,809	3,941,751	4,051,180	4,021,318
Total	3,313,809	3,941,751	4,051,180	4,021,318
Full-time Equivalents Total*	19.55	18.55	18.55	18.55

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Swimming, Boating, and Aquatics Budget Control Level

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Swimming, Boating, and Aquatics	7,670,568	8,457,299	9,448,624	9,285,227
Total	7,670,568	8,457,299	9,448,624	9,285,227
Full-time Equivalents Total*	51.57	57.07	57.07	56.32

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Woodland Park Zoo Budget Control Level

The purpose of the Woodland Park Zoo Budget Control Level is to provide funds to contract with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo. This BCL includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Adopted
Woodland Park Zoo	6,603,882	6,665,481	6,820,029	6,820,029
Total	6,603,882	6,665,481	6,820,029	6,820,029

Department of Parks and Recreation

Parks and Recreation Fund Table

Park and Recreation Fund (10200)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Adopted
Beginning Fund Balance	7,214,511	4,765,090	8,520,692	3,063,088	5,090,422
Accounting and Technical Adjustments	-20,164	0	0	0	0
Plus: Actual and Estimated Revenues	122,234,495	126,002,812	131,051,106	134,072,579	133,367,552
Less: Actual and Budgeted Expenditures	120,908,150	127,704,814	134,481,376	134,837,580	135,331,659
Ending Fund Balance	8,520,692	3,063,088	5,090,422	2,298,087	3,126,315
Known Liabilities	1,491,000	798,133	1,665,000	768,000	2,168,000
Total Reserves	1,491,000	798,133	1,665,000	768,000	2,168,000
Ending Unreserved Fund Balance	7,029,692	2,264,955	3,425,422	1,530,087	958,315

Department of Parks and Recreation

Capital Improvement Program Highlights

The 2014 Adopted CIP includes \$37 million from a wide variety of funding sources: \$7.9 million from the 2008 Parks Levy; \$17.6 million in Real Estate Excise Tax (REET) revenue; \$3 million from the Cumulative Reserve Subfund; \$5.6 million in bond revenue to implement the Golf Master Plan; \$1.2 million in federal Community Development Block Grant Funds; and \$1.6 million from the recently passed 2013 King County Parks Levy.

Asset management is a vital component of Parks' Capital Improvement Program. The 2014 Adopted CIP includes \$31.3 million for asset management with funding coming from REET, the 2008 Parks Levy and grants and other sources. Asset management projects address basic infrastructure across the Parks system, such as electrical system replacement, environmental remediation, landscape restoration, synthetic ballfield replacement, irrigation system replacement, and replacing major roof and HVAC systems.

The 2014 Endorsed CIP assumed the use of federal Community Development Block Grant (CDBG) funds for Parks accessibility improvements in 2014. Instead, the 2014-2019 Adopted CIP uses a combination of \$600,000 of REET and \$400,000 of CDBG funds to complete the same level of work in 2014.

The 2014 Adopted CIP also provides \$4 million over the next two years to renovate the South Leschi Moorage. This work may include replacing the pilings, floats, docks, electrical system, and related repairs within the existing moorage footprint/boundaries. Parks is forming a project advisory team to help shape the scope of the improvements which will be done in accordance with environmental and regulatory requirements.

In 2014, Parks will continue implementation of the Golf Master Plan which will provide major improvements at three City-owned golf courses (Jackson, Jefferson, and West Seattle), including building replacements, driving ranges, cart path improvements, and course and landscaping renovation. Future revenue from the golf courses will cover associated debt service payments. These improvements were started in 2010 and will continue through 2015.

The 2008 Parks and Green Spaces Levy projects continue to comprise a significant portion of Parks CIP. Highlights to date include:

- Parks has completed eight neighborhood parks acquisitions, 15 green space acquisitions and two opportunity fund acquisitions totaling 11 acres. In addition, Parks has transferred 48.7 of green belts or open space acres from other City departments.
- Parks has completed 42 of the 59 development projects; most of the remaining projects will be underway in 2014. The Seattle Department of Transportation manages the three trail projects.
- Parks' continued implementation of the environmental projects with restoration of forests, development of community gardens and increased shoreline access.
- The levy allocated approximately \$20.6 million for Opportunity Fund projects through 2013. The first round of the Opportunity Fund included 13 development projects and two acquisitions. Two play field renovations were funded with savings from the Playfield sub-category and 17 major maintenance projects were funded with \$9.8 million in inflation reserves reallocated from the development category. The City Council approved the second round of the Opportunity Fund in August 2013. These appropriations total \$8 million and include 11 development and three acquisition projects.

Department of Parks and Recreation

Capital Improvement Program Appropriation

Budget Control Level	2014 Endorsed	2014 Adopted
2008 Parks Levy- Forest & Stream Restoration: K720030		
2008 Parks Levy Fund	426,000	426,000
Subtotal	426,000	426,000
2008 Parks Levy- Green Space Acquisition: K720011		
2008 Parks Levy Fund	95,000	1,430,000
Subtotal	95,000	1,430,000
2008 Parks Levy- Neighborhood Park Acquisition: K720010		
2008 Parks Levy Fund	300,000	300,000
Subtotal	300,000	300,000
2008 Parks Levy- Neighborhood Parks and Playgrounds: K720020		
2008 Parks Levy Fund	5,700,000	5,700,000
Subtotal	5,700,000	5,700,000
2008 Parks Levy- Shoreline Access: K720032		
2008 Parks Levy Fund	75,000	75,000
Subtotal	75,000	75,000
Ballfields/Athletic Courts/Play Areas: K72445		
2013 King County Parks Levy	0	900,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	514,000	603,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,356,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	305,000	305,000
Subtotal	2,175,000	1,808,000
Building Component Renovations: K72444		
2013 King County Parks Levy	0	760,000
Community Development Block Grant Fund	732,000	400,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	4,068,000	7,599,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,608,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	840,000	840,000
Subtotal	7,248,000	9,599,000
Citywide and Neighborhood Projects: K72449		

Department of Parks and Recreation

Cumulative Reserve Subfund - REET I Subaccount (00163)	0	860,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	955,000	207,000
Subtotal	955,000	1,067,000

Debt Service and Contract Obligation: K72440

2014 Multipurpose LTGO Bond Fund	0	5,561,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	803,000	1,103,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,018,000	1,618,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,611,000	1,686,000
Gasworks Park Contamination Remediation Fund	0	3,000
Subtotal	4,432,000	9,971,000

Docks/Piers/Floats/Seawalls/Shorelines: K72447

Beach Maintenance Trust Fund	25,000	0
Community Improvement Contribution Fund	0	50,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	2,000,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,122,000	1,122,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	60,000	60,000
Subtotal	1,207,000	3,232,000

Forest Restoration: K72442

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,293,000	1,819,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	571,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	101,000	101,000
Subtotal	1,965,000	1,920,000

Opportunity Fund: K720041

Cumulative Reserve Subfund - REET I Subaccount (00163)	0	300,000
Subtotal	0	300,000

Parks Infrastructure: K72441

Community Development Block Grant Fund	808,000	808,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	390,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	475,000	0
Subtotal	1,283,000	1,198,000

Total Capital Improvement Program Appropriation	25,861,000	37,026,000
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