## 2008 Parks Levy

### **Department Description**

In November 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy (2008 Parks Levy), a \$145.5 million, six-year levy lid lift for park and recreation purposes. A 16-member Citizen Oversight Committee will review expenditures, advise on allocations for upcoming budget years, make recommendations on Opportunity Fund expenditures, and perform other duties.

The 2008 Parks Levy Fund chapter of the budget is an administrative tool for summarizing the approved uses of the Levy. Proceeds from the 2008 Parks Levy are used mainly to support property acquisition, as well as capital expansion, development, and renovation of Department of Parks and Recreation (DPR) facilities. In addition, the Levy funds three projects in the Seattle Department of Transportation Capital Improvement Program (CIP). Appropriations for the Levy are described in the 2010-2015 Proposed CIP document.

The annual cost to property owners in 2010 is approximately \$0.20 per \$1,000 assessed value. DPR manages The 2008 Parks Levy projects and the Levy's fund. With these Levy resources the City will: acquire new neighborhood park and green spaces; develop new and existing parks, playgrounds, trails, boulevards, playfields, and cultural facilities; and perform environmental restoration at various DPR properties. The 2008 Parks Levy also includes a development opportunity fund for citizen-initiated projects.

The 2008 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The Levy provides \$36 million for neighborhood park and green space acquisitions. In 2009, \$2.3 million was appropriated to begin acquiring property.

Park Development Projects: The Levy provides \$87 million for 62 named park development projects. In 2009, \$25.1 million was appropriated to begin over 30 development projects.

Environment Projects: The Levy provides \$8 million for environmental projects, including forest and stream restoration, community garden and P-Patch development, and expanded shoreline access. In 2009, \$2.3 million was appropriated to begin four environment projects.

Opportunity Fund: The levy provides \$15 million for citizen-initiated park projects to be recommended by the Oversight Committee. Planning for the opportunity fund process began in 2009.

## **Proposed Policy and Program Changes**

Per Ordinance 123027, \$2.5 million was transferred in 2009 from the Acquisition Category to the Development Category to develop a portion of Bell Street as a park boulevard.

The following tables describe anticipated revenues and appropriations to the 2008 Parks Levy Fund for the budget years of 2009 through 2010. As is typical with many capital programs, appropriations for the individual projects are made up-front, and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the Levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the Levy. Fund balance estimates are computed using values for anticipated capital expenditures, rather than budgeted capital expenditures.

## 2008 Parks Levy

## 2010 Estimated Revenues for the 2008 Parks Levy Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	Real & Personal Property	0	0	0	23,947,000
461110	Inv Earn-Residual Cash	0	0	0	5,000
Tota	d Revenues	0	0	0	23,952,000

## 2008 Parks Levy

## 2008 Parks Levy Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>			0		4,203,000
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	0	0	23,713,000	0	23,952,000
Less: Actual and Anticipated Expenditures - Capital - (DPR)	0	0	15,760,000	0	25,535,000
Less: Actual and Anticipated Expenditures - Capital - (SDOT)	0	0	3,750,000	0	3,500,000
<b>Ending Fund Balance</b>	0	0	4,203,000	0	(880,000)
Continuing Appropriations			12,690,000	0	3,424,000
Total Reserves	0	0	12,690,000	0	3,424,000
<b>Ending Fund Balance - Unreserved</b>	0	0	(8,487,000)	0	(4,304,000)

## Office of Arts and Cultural Affairs

## Michael Killoren, Director

#### **Contact Information**

Department Information Line: (206) 684-7171

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://www.seattle.gov/arts/

#### **Department Description**

The mission of the Office of Arts and Cultural Affairs (OACA) is to promote the value of arts and culture in communities throughout Seattle. The Office promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the city has a wide range of high-quality programs, exhibits, and public art. The Office has four programs, including Public Art, Civic Partnerships, Community Development and Outreach, and Administrative Services; and two funding sources: the Arts Account, which is derived from the City's General Subfund, and the Municipal Arts Fund (MAF), which is derived from the One Percent for Arts program.

The Public Art Program integrates artists and the ideas of artists in the design of City facilities, manages the City's portable artworks collection, and incorporates art in public spaces throughout Seattle. The program is funded through the One Percent for Art ordinance, which requires that eligible City capital projects contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase, and installation of public artworks.

The Civic Partnerships Program offers technical assistance and invests in cultural organizations, youth arts programs, individual artists, and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. Prior to 2010, funding for the program came from the General Subfund and the Arts Account, a fund established in order to reinvest 20% of the City's admission tax revenues in arts and culture.

The Community Development and Outreach Program works to ensure greater community access to arts and culture by promoting opportunities for Seattle's arts and culture community through annual forums and award programs, by showcasing community arts exhibits and performances at City Hall, and by developing communication materials to promote Seattle as a "creative capital." Funding for the program has come from the General Subfund.

The Administrative Services Program provides executive management and support services for the Office, and supports the Seattle Arts Commission, a 15-member advisory board, which advises the Office, the Mayor, and the City Council on arts programs and policy, and promotes the role of the arts in economic development, arts education for young people, and cultural tourism. Funding for this program has come from the General Subfund.

## **Proposed Policy and Program Changes**

OACA's 2010 Proposed Budget reflects a decrease from the 2010 Endorsed Budget. This net reduction is necessitated by a decrease in the City's tax revenue resulting from the national economic recession. In addition to those budget cuts, there is a major shift in policy regarding the Office's funding structure.

Until 2009, OACA's non-Municipal Arts operating budget had come from a 20% allocation of the City's Admissions Tax receipts, with the remainder of the budget appropriated from the General Fund. Starting in 2010 at OACA's request, Admissions Tax allocation is increased to 75% of Admissions Tax receipts collected two years prior to the current budget and direct General Fund support is eliminated entirely. In other words, the amount of Admissions Tax used to calculate OACA's revenues for the 2010 Proposed Budget is equal to 75% of

the 2008 actual total Admissions Tax receipts minus receipts that have more recently been eliminated, which includes the Seattle SuperSonics, the Seattle Center Fun Forest and the recent live music exemption.

The additional funding from Admission Tax is equivalent to what would have been provided through the decreased General Fund support. This new funding structure is expected to provide stability for OACA's programs in promoting cultural vitality in Seattle and will serve as an incentive for OACA to advance and strengthen cultural development in Seattle Public Schools, neighborhoods, and in the artistic and creative sector workforce.

In addition to the change in the departmental funding structure, OACA has various budget reductions due to the economic recession. These reductions include a decrease in contract funding to annual contracts in the Civic Partners program, multiple administrative budget reductions, the elimination of one position in the Municipal Art Fund, and a shift in funding source for two staff from General Fund to the Municipal Arts Fund to better align those positions with the MAF. Additional administrative reductions in OACA are proposed to pay for restoring a position originally eliminated in the 2010 Endorsed Budget. Also, an administrative position and the associated funding is transferred to the Personnel Department.

Lastly, the MAF budget is reduced to reflect a reduction in capital program investments across the City, which generate the One Percent for Art revenues that exclusively fund this program.

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
<b>Arts Account Budget Control Level</b>					
Administrative Services - AT		0	0	0	462,515
Arts Account		992,668	1,186,394	1,207,454	1,207,454
Civic Partnerships - AT		0	0	0	1,502,209
Community Development and Outre	ach - AT	0	0	0	507,297
<b>Arts Account Budget Control Level</b>	VA140	992,668	1,186,394	1,207,454	3,679,474
General Subfund Budget Control Lev	vel				
Administrative Services - GF		585,354	500,988	519,505	0
Civic Partnerships - GF		2,428,462	1,659,113	1,558,780	0
Community Development and Outre	ach - GF	670,647	781,714	595,979	0
General Subfund Budget Control Level	VA400	3,684,464	2,941,814	2,674,263	0
Municipal Arts Fund Budget Control Level	2VMAO	1,509,785	2,807,904	2,953,513	2,390,518
Department Total		6,186,917	6,936,113	6,835,230	6,069,992
Department Full-time Equivalents To		25.10 in FTEs resulting fr	25.10	24.10 Personnel Director	23.10

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

	2008	2009	2010	2010
Resources	Actuals	Adopted	<b>Endorsed</b>	Proposed
General Subfund	3,684,464	2,941,814	2,674,263	0
Other	2,502,453	3,994,298	4,160,967	6,069,992
<b>Department Total</b>	6,186,917	6,936,113	6,835,230	6,069,992

### **Arts Account Budget Control Level**

#### **Purpose Statement**

The purpose of the Arts Account Budget Control Level (BCL) is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside which, in 2010, is increased to 75 percent of Admission Tax revenues.

Program Expenditures	2008	2009	2010	2010
	<b>Actuals</b>	Adopted	<b>Endorsed</b>	Proposed
Administrative Services - AT	0	0	0	462,515
Arts Account	992,668	1,186,394	1,207,454	1,207,454
Civic Partnerships - AT	0	0	0	1,502,209
Community Development and Outreach - AT	0	0	0	507,297
Total	992,668	1,186,394	1,207,454	3,679,474
Full-time Equivalents Total *	0.00	0.00	0.00	13.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# Arts Account: Administrative Services - AT Purpose Statement

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, the Mayor, and the City Council on arts programs and policy.

#### **Program Summary**

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$519,000 and 6.5 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Decrease budget by \$28,000 and 1.0 FTE Office/Maintenance Aide to reflect the transfer of this position to the Personnel Department.

Decrease budget by \$9,000 for training, travel and other administrative expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$20,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$463,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Administrative Services - AT	0	0	0	462,515
Full-time Equivalents Total*	0.00	0.00	0.00	5.50

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# Arts Account: Arts Account Purpose Statement

The purpose of the Arts Program is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth.

### **Program Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Arts Account	992,668	1,186,394	1,207,454	1,207,454

# Arts Account: Civic Partnerships - AT Purpose Statement

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

#### **Program Summary**

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$1.6 million and 4.0 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Increase budget by \$82,000 and 1.0 FTE Arts Program Specialist position to restore a position which was eliminated in the 2010 Endorsed Budget. Funding is provided through reductions in other areas.

Decrease budget by \$50,000 for Civic Partnership contracts. Reduction will come from an anticipated attrition of some program recipients in 2010.

Decrease budget by \$48,000 and 0.5 FTE Senior Arts Program Specialist to reflect a transfer of this position to the Public Art Program.

Decrease budget by \$20,000 for training, travel, annual contracts and other administrative expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.502 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Civic Partnerships - AT	0	0	0	1,502,209
Full-time Equivalents Total*	0.00	0.00	0.00	4.50

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# Arts Account: Community Development and Outreach - AT Purpose Statement

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

#### **Program Summary**

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Increase budget by \$596,000 and 3.0 FTEs to reflect moving this program from the General Subfund Budget Control Level.

Decrease budget by \$28,000 in administrative and contracting expenses.

Decrease budget by \$44,000 to reflect the transfer of a portion of staff costs for outreach and public arts project work to the Municipal Arts Fund.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$507,000.

	2008	2009	2010	2010
Expenditures/FTE	<b>Actuals</b>	Adopted	<b>Endorsed</b>	<b>Proposed</b>
Community Development and Outreach - AT	0	0	0	507,297
Full-time Equivalents Total*	0.00	0.00	0.00	3.00

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

### **General Subfund Budget Control Level**

#### **Purpose Statement**

The purpose of the General Subfund Budget Control Level is to provide administrative services for the Office, invest in Seattle's arts and cultural community, and build community through arts and culture awards, events, and exhibits.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	<b>Endorsed</b>	Proposed
Administrative Services - GF	585,354	500,988	519,505	0
Civic Partnerships - GF	2,428,462	1,659,113	1,558,780	0
Community Development and Outreach - GF	670,647	781,714	595,979	0
Total	3,684,464	2,941,814	2,674,263	0
Full-time Equivalents Total *	14.50	14.50	13.50	0.00

<sup>\*</sup>FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **General Subfund: Administrative Services - GF Purpose Statement**

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 15-member advisory board that advises the Office, Mayor, and Council on arts programs and policy.

#### **Program Summary**

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$519,000 and 6.5 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Administrative Services - GF	585,354	500,988	519,505	0
Full-time Equivalents Total*	6.50	6.50	6.50	0.00

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **General Subfund: Civic Partnerships - GF Purpose Statement**

The purpose of the Civic Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

#### **Program Summary**

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$1,559,000 and 4.0 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Civic Partnerships - GF	2,428,462	1,659,113	1,558,780	0
Full-time Equivalents Total*	5.00	5.00	4.00	0.00

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **General Subfund: Community Development and Outreach - GF Purpose Statement**

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

#### **Program Summary**

Due to a shift of funding for all non-Municipal Arts work in OACA to Admissions Tax revenues, this program has moved from the General Subfund Budget Control Level to the Arts Account Budget Control Level.

Decrease budget by \$596,000 and 3.0 FTEs to reflect moving this program to the Arts Account Budget Control Level.

	2008	2009	2010	2010
Expenditures/FTE	<b>Actuals</b>	Adopted	<b>Endorsed</b>	Proposed
Community Development and Outreach - GF	670,647	781,714	595,979	0
Full-time Equivalents Total*	3.00	3.00	3.00	0.00

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

### **Municipal Arts Fund Budget Control Level**

#### **Purpose Statement**

The purpose of the Municipal Arts Fund Budget Control Level (BCL) is to fund the Public Art program which develops engaging art pieces and programs for City facilities, and maintains the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF), of which most come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

#### Summary

Increase budget by 0.5 FTE Senior Arts Program Specialist to reflect a transfer of a portion of this position from the Civic Partnerships Program to better align the work of the position with this program. This action will not increase the Municipal Arts Fund budget authority.

Transfer in approximately \$44,000 in staff costs associated with an Arts Specialist position from the Civic Partnerships Program to better align the work of the position with this program. This action will not increase the Municipal Arts Fund budget authority.

Decrease budget by \$86,000 and abrogate 1.0 FTE Senior Arts Program Specialist due to a decrease in overall City capital project spending.

Decrease budget by \$455,000 to reflect revised Municipal Arts Fund estimated revenues due to reduced capital program budgets across the City.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$22,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$563,000.

2000

2000

2010

2010

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Municipal Arts Fund	1,509,785	2,807,904	2,953,513	2,390,518
Full-time Equivalents Total*	10.60	10.60	10.60	10.10

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

#### **2010 Estimated Revenues for the Arts Account**

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
461100 587001	Interest Earnings General Subfund Support - Admission Tax Share	44,396 1,149,081	0 1,186,394	0 1,207,454	0 3,761,449
Tota	l Revenues	1,193,477	1,186,394	1,207,454	3,761,449
379100	Use of (Contribution To) Fund Balance	0	0	0	0
Tota	l Resources	1,193,477	1,186,394	1,207,454	3,761,449

### 2010 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441990 461110 461320 469990 541190	Public Art Management Fees Interest Income Investment Increase Miscellaneous Revenues 1% for Art Revenue	185,866 146,301 11,036 16,897 1,823,003	181,315 180,000 0 8,000 2,438,589	185,864 170,000 0 8,500 2,589,149	185,864 170,000 0 8,500 2,498,516
Tota	l Revenues	2,183,103	2,807,904	2,953,513	2,862,880
379100	Use of (Contribution To) Fund Balance	(673,318)	0	0	(472,362)
	<b>Total Municipal Arts Fund</b>	(673,318)	0	0	(472,362)
Tota	l Resources	1.509.785	2,807,904	2.953.513	2,390,518

#### **Arts Account**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>	909,235	146,402	1,105,932	146,402	210,014
Accounting and Technical Adjustments	(4,112)	0	0	0	0
Plus: Actual and Estimated Revenue	1,193,477	1,186,394	1,186,394	1,207,454	3,761,449
Less: Actual and Budgeted Expenditures	992,668	1,186,394	2,082,312	1,207,454	3,679,474
<b>Ending Fund Balance</b>	1,105,932	146,402	210,014	146,402	291,989
Continuing Appropriations	895,918				
Reservation for Revenue Shortfall		146,402	210,014	146,402	291,989
<b>Total Reserves</b>	895,918	146,402	210,014	146,402	291,989
Ending Unreserved Fund Balance	210,014	0	0	0	0

DOF and OACA believe it is prudent to create a reserve equal to 10% of total Admissions Tax funded appropriations to protect against the volatility in this revenue source. This fund has not yet met this goal, so the unreserved fund balance is zero until the reserve target is met.

## **Municipal Arts Fund**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>	4,066,357	2,680,502	4,728,639	2,680,502	4,121,147
Accounting and Technical Adjustments	(11,036)	0	0	0	0
Plus: Actual and Estimated Revenue	2,183,103	2,807,904	2,807,904	2,953,513	2,862,880
Less: Actual and Budgeted Expenditures	1,509,785	2,807,904	3,415,396	2,953,513	2,390,518
<b>Ending Fund Balance</b>	4,728,639	2,680,502	4,121,147	2,680,501	4,593,509
Continuing Appropriations	607,492				
<b>Total Reserves</b>	607,492	0	0	0	0
Ending Unreserved Fund Balance	4,121,147	2,680,502	4,121,147	2,680,501	4,593,509

## The Seattle Public Library

## Susan Hildreth, City Librarian

#### **Contact Information**

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://www.spl.org/

#### **Department Description**

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available through the Library's web site 24/7.

The Library is governed by a five-member citizen Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape and downloadable;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- accessible services and resources for people with disabilities or special needs;
- more than 6,000 literary programs for children, teens, and adults;
- podcasts of public programs;
- 23 neighborhood meeting rooms;
- 12 Central Library meeting rooms;
- Quick Information Center telephone reference service (386-INFO).

### **Proposed Policy and Program Changes**

The Library's 2010 Proposed Budget is decreased by \$2.6 million from the 2010 Endorsed Budget. This net reduction is necessitated by a decrease in the City's tax revenue resulting from the national economic recession. In order to be able to respond to a 10-year trend of increasing patron demand for materials and programs and to maintain seven-day access while reducing expenses, Library operating hours are restructured.

Starting February 2010, there will be two service models - seven-day branches and five-day branches. Operating hours at five larger, geographically distributed, branches (Ballard, Douglass-Truth, Lake City, Rainier Beach, and Southwest) are increased to seven days/62 hours per week to match the hours of the Central Library. These branches were selected for their accessibility to the public and capacity to provide expanded circulation and services. They are served by public transit, have on-site parking, large public meeting rooms to accommodate increased public programs, and work rooms capable of handling the larger volume of materials expected with the service change. Twenty-one branches are reduced to five days of operation and 35 hours per week. This change in operating hours also results in staff reductions across the library system.

In addition to reducing branch operating hours, the entire Library system will close one week in 2010. Other adjustments sustain mid-year 2009 reductions in the Library's management and administration areas include cost savings resulting from deferral of staff computer replacement and the elimination of 2009 executive management cost of living increases. Some library management positions were eliminated in 2009 and sustained into 2010. Also, a portion of the Library's public computer costs are transferred from General Fund to the Cable Franchise Fund.

Some budget neutral, organizational changes implemented in 2009 are reflected in the Library's 2010 Proposed Budget. The automated materials handling system unit is transferred from the Central Library Services Program to a combined unit titled Facilities Maintenance and Materials Distribution Services Program. Public Services and Technology and Collection Services are consolidated under a new Library Services organizational unit.

#### Library 2008 2009 2010 2010 Summit **Appropriations** Code **Actuals Adopted Endorsed Proposed Administrative Services Budget Control Level** Administrative Services Director 265,616 328,313 341,503 324,284 Facilities Maintenance and Materials 4,984,519 4,771,461 4,949,735 5,459,978 **Distribution Services Finance Services** 1,511,139 1,583,420 1,621,601 1,609,237 Safety and Security Services 911,024 1,029,059 1,064,925 1,042,125 **Administrative Services Budget B1ADM** 7,672,297 7,712,252 7,977,763 8,435,625 **Control Level** City Librarian's Office Budget Control Level City Librarian 593,418 520,216 540,353 415,552 Communications 759,539 857,741 888,922 870,572 **Human Resources** 1,125,133 1,163,768 1,211,483 1,195,074 City Librarian's Office Budget **B2CTL** 2,478,090 2,481,198 2,541,726 2,640,758 **Control Level Library Services Division Budget Control Level** Central Library Services 11,616,989 11,839,622 12,340,398 11,128,960 Information Technology 3,263,808 3,287,691 2,952,104 3,364,235 **Mobile Services** 738,245 734,978 765,479 745,396 Neighborhood Libraries 15,679,505 16,174,119 16,866,749 15,424,068 **Technical and Collection Services** 8,567,094 8,378,581 8,606,532 8,428,307 Technology and Collection Services Director 2,229 174,383 180,923 178,695 **Library Services Division Budget B4PUB** 39,556,165 40,565,491 39,193,117 42,124,316 **Control Level Department Total** 49,706,552 50,109,940 50,819,469 52,742,837 2008 2009 2010 2010 Resources **Endorsed Proposed Actuals** Adopted General Subfund 48,082,697 49,138,128 51,000,517 48,345,188 Other 1,623,855 1,681,340 1,742,321 1,764,752 **Department Total** 49,706,552 50.819.469 50,109,940 52,742,837

#### **Administrative Services**

#### **Purpose Statement**

The purpose of Administrative Services is to support the delivery of library services to the public.

<b>Program Expenditures</b>	2008	2009	2010	2010
	Actuals	Adopted	<b>Endorsed</b>	Proposed
Administrative Services Director	265,616	328,313	341,503	324,284
Facilities Maintenance and Materials	4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services				
Finance Services	1,511,139	1,583,420	1,621,601	1,609,237
Safety and Security Services	911,024	1,029,059	1,064,925	1,042,125
Total	7,672,297	7,712,252	7,977,763	8,435,625

### Administrative Services: Administrative Services Director Purpose Statement

The purpose of the Administrative Services Director Program is to administer the financial, facilities, materials distribution, event services and safety and security operations of the Library system so that library services are provided effectively and efficiently.

#### **Program Summary**

Decrease budget by \$2,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$15,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$17,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	<b>Proposed</b>
Administrative Services Director	265,616	328,313	341,503	324,284

# Administrative Services: Facilities Maintenance and Materials Distribution Services

#### **Purpose Statement**

The purpose of the Facilities Maintenance and Materials Distribution Services Program is to manage the Library's materials distribution system and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and materials are readily available to patrons.

#### **Program Summary**

Decrease budget by \$65,000 in staffing costs associated with closing the library system for one week in 2010.

Increase budget by \$645,000 to reflect a transfer of staffing costs associated with moving the automated materials handling system unit from the Central Library Services Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$70,000, for a net program increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$510,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Facilities Maintenance and Materials	4,984,519	4,771,461	4,949,735	5,459,978
Distribution Services				

### Administrative Services: Finance Services Purpose Statement

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

#### **Program Summary**

Decrease budget by \$8,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$4,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$12,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Finance Services	1,511,139	1,583,420	1,621,601	1,609,237

### Administrative Services: Safety and Security Services Purpose Statement

The purpose of the Security Program is to provide safety and security services so that library services are delivered in a safe and comfortable atmosphere.

#### **Program Summary**

Decrease budget by \$15,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$7,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$23,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Safety and Security Services	911,024	1,029,059	1,064,925	1,042,125

### **City Librarian's Office**

#### **Purpose Statement**

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	<b>Endorsed</b>	<b>Proposed</b>
City Librarian	593,418	520,216	540,353	415,552
Communications	759,539	857,741	888,922	870,572
Human Resources	1,125,133	1,163,768	1,211,483	1,195,074
Total	2,478,090	2,541,726	2,640,758	2,481,198

# City Librarian's Office: City Librarian Purpose Statement

The purpose of the City Librarian Program is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

#### **Program Summary**

Decrease budget by \$3,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$111,000 and 1.0 FTE Library management position to sustain a mid-year 2009 budget reduction.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$11,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$125,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
City Librarian	593,418	520,216	540,353	415,552

# City Librarian's Office: Communications Purpose Statement

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes 6,000 annual public programs. The office manages the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

#### **Program Summary**

Decrease budget by \$7,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$11,000 for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$18,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Communications	759,539	857,741	888,922	870,572

# City Librarian's Office: Human Resources Purpose Statement

The purpose of the Human Resources Program is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, volunteer services, and staff training services so that the Library maintains a productive and well-supported work force.

### **Program Summary**

Decrease budget by \$12,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$16,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Human Resources	1,125,133	1,163,768	1,211,483	1,195,074

### **Library Services Division**

#### **Purpose Statement**

The purpose of Library Services is to provide services, materials and programs that benefit and are valued by Library patrons. Library Services maintains the Library's data processing infrastructure in order to provide information access and Library materials to all patrons.

Program Expenditures	2008	2009	2010	2010
	<b>Actuals</b>	Adopted	<b>Endorsed</b>	Proposed
Central Library Services	11,616,989	11,839,622	12,340,398	11,128,960
Information Technology	2,952,104	3,263,808	3,364,235	3,287,691
Mobile Services	738,245	734,978	765,479	745,396
Neighborhood Libraries	15,679,505	16,174,119	16,866,749	15,424,068
Technical and Collection Services	8,567,094	8,378,581	8,606,532	8,428,307
Technology and Collection Services Director	2,229	174,383	180,923	178,695
Total	39,556,165	40,565,491	42,124,316	39,193,117

# **Library Services Division: Central Library Services Purpose Statement**

The purpose of the Central Library Services Program is to provide in-depth information, extensive books and materials, and service coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

#### **Program Summary**

Decrease budget by \$178,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$155,000 and 2.5 FTE of library management positions associated with the 2009 restructuring of management for Central Library Services.

Decrease budget by \$107,000 and 2.0 FTE of library management positions to sustain a mid-year 2009 budget reduction.

Decrease budget by \$645,000 due to a transfer of staff costs associated with moving the Materials handling system to the Facilities Maintenance and Materials Distribution Services Program.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$127,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.212 million.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Central Library Services	11,616,989	11,839,622	12,340,398	11,128,960

# Library Services Division: Information Technology Purpose Statement

The purpose of the Information Technology Program is to provide quality data processing infrastructure and services so that Library patrons and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge.

#### **Program Summary**

Decrease budget by \$31,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$23,000 by extending the staff computer replacement cycle from four years to five.

Swap \$40,000 of General Fund resources with Cable Franchise funds to pay for public access computers across the library system. This action has a no net effect on this program's appropriations.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$23,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$77,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	<b>Proposed</b>
Information Technology	2,952,104	3,263,808	3,364,235	3,287,691

# **Library Services Division: Mobile Services Purpose Statement**

The purpose of the Mobile Services Program is to provide access to library books, materials, and services for patrons who are unable to come to the Library.

#### **Program Summary**

Decrease budget by \$12,000 in staffing costs associated with closing the library system for one week in 2010.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$8,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$20,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Mobile Services	738,245	734,978	765,479	745,396

# **Library Services Division: Neighborhood Libraries Purpose Statement**

The purpose of the Neighborhood Libraries Program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

#### **Program Summary**

Reduce budget by approximately \$272,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$1.012 million and 18.8 FTE of library positions associated with reducing library branch operating hours at 21 branches from 50-55 weekly hours to 35 weekly hours.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$158,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.442 million.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Neighborhood Libraries	15,679,505	16,174,119	16,866,749	15,424,068

# **Library Services Division: Technical and Collection Services Purpose Statement**

The purpose of the Technical and Collection Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons.

#### **Program Summary**

Decrease budget by \$45,000 in staffing costs associated with closing the library system for one week in 2010.

Decrease budget by \$105,000 and 1.0 FTE library management position to sustain a mid-year 2009 budget reduction.

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$28,000, for a net program reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$178,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Technical and Collection Services	8,567,094	8,378,581	8,606,532	8,428,307

# **Library Services Division: Technology and Collection Services Director Purpose Statement**

The purpose of the Technology and Collection Services Director Program is to administer technology and collection services so that library information resources are delivered effectively and efficiently to staff and patrons.

#### **Program Summary**

Citywide adjustments to labor and other operating costs due to inflation, health care, and similar changes decrease the budget by \$2,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Technology and Collection Services Director	2,229	174,383	180,923	178,695

## 2010 Estimated Revenues for the Library Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441610	Copy Services	81,000	50,000	50,000	60,000
441610	Pay for Print	91,603	99,000	99,000	99,000
459700	Fines/Fees	1,054,333	905,310	965,789	982,432
462300	Parking- Central Library	340,783	431,031	431,531	377,320
462800	Concessions Proceeds	5,136	3,000	3,000	3,000
469112	Salvage Sales/Materials	62,281	40,000	40,000	50,000
469990	Misc Revenue	4,262	3,000	3,000	3,000
542810	Cable Franchise Fees	450,000	150,000	150,000	190,000
587001	General Subfund Support	48,082,697	49,138,128	51,000,517	48,345,188
Tota	l Revenues	50,172,095	50,819,469	52,742,837	50,109,940

## **Library Fund**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>	654,314	1,743,501	1,119,690	1,743,501	446,345
Accounting and Technical Adjustments	(167)	0	0	0	0
Plus: Actual and Estimated Revenue	50,172,095	50,819,469	49,845,469	52,742,837	50,109,940
Less: Actual and Budgeted Expenditures	49,706,552	50,819,469	50,518,814	52,742,837	50,109,940
<b>Ending Fund Balance</b>	1,119,690	1,743,501	446,345	1,743,501	446,345
Continuing Appropriations	532,345		0	0	0
Total Reserves	532,345	0	0	0	0
Ending Unreserved Fund Balance	587,345	1,743,501	446,345	1,743,501	446,345

### **Capital Improvement Program Highlights**

In 2008 the Seattle Public Library completed the final building projects of a system-wide capital program, "Libraries for All" (LFA). The \$290.7 million program was funded by \$196.6 million in bonds approved by the voters in 1998, \$46.8 million in private funding, \$22.6 million in bond interest earnings, \$19.1 million in other public resources, and \$5.6 million in property sale proceeds. As a result of LFA, each of the 22 branch libraries in the system as of 1998 has been renovated, expanded, or replaced. Four new branch libraries are open to the public at Delridge, International District/Chinatown, Northgate, and South Park. Seattle citizens also have a new Central Library.

With the conclusion of the LFA program, the Library is determined to preserve the generous public and private sector investment that the citizens of Seattle have made in their library facilities. In 2007, the Library commissioned a building condition assessment and development of an asset management database to facilitate major maintenance and long-term capital planning. As verified by the assessment, the overall condition of Library facilities is very good, but it is important to continue to invest in facility maintenance to extend the useful life of these community assets.

The Library's ongoing Capital Improvement Program (CIP) projects address asset preservation throughout the Library system. In 2009, the Library's capital budget was reduced midyear from \$1.646 million to \$694,000 as a result of the sharp drop in City REET revenue. The current appropriations are allocated to a single new Library Major Maintenance BCL in order to provide more flexibility under these difficult budget conditions. The 2010 Proposed CIP totals \$1.031 million, including \$830,000 in REET revenue and \$201,000 in CRS-Unrestricted funding. With 27 very heavily-used buildings, careful management of the capital budget is required. Capital work in 2010 focuses on items that were originally planned for 2009 but were deferred, with an emphasis on safety and building integrity. The Library is committed to doing the best job possible with limited resources to keep all facilities in excellent condition.

#### **Capital Improvement Program Appropriation**

	2010	2010
Budget Control Level	Endorsed	Proposed
Building Systems: B301106		
Cumulative Reserve Subfund - REET I Subaccount (00163)	473,000	0
Subtotal	473,000	0
Landscape and Hardscape Restoration: B301110		
Cumulative Reserve Subfund - REET I Subaccount (00163)	54,000	0
Subtotal	54,000	0
Library Major Maintenance: B301111		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	830,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	201,000	0
Subtotal	201,000	830,000
Minor Capital Improvements: B301109		
Cumulative Reserve Subfund - REET I Subaccount (00163)	58,000	0
Subtotal	58,000	0
Operational Efficiency Improvements: B301107		
Cumulative Reserve Subfund - REET I Subaccount (00163)	190,000	0
Subtotal	190,000	0

## **Capital Improvement Program Highlights**

	2010	2010
<b>Budget Control Level</b>	Endorsed	Proposed
Preliminary Engineering and Planning: B401111		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0	201,000
Subtotal	0	201,000
Roof and Structural Systems: B301105		
Cumulative Reserve Subfund - REET I Subaccount (00163)	506,000	0
Subtotal	506,000	0
Safety, Security and Access Improvements: B301108		
Cumulative Reserve Subfund - REET I Subaccount (00163)	221,000	0
Subtotal	221,000	0
Total Capital Improvement Program Appropriation	1,703,000	1,031,000

## **Department of Parks and Recreation**

## Timothy A. Gallagher, Superintendent

#### **Contact Information**

Department Information Line: (206) 684-4075

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://www.seattle.gov/parks/

#### **Department Description**

The Department of Parks and Recreation (DPR) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

DPR manages a 6,200-acre park system comprised of 430 parks, which include 185 athletic fields, 130 children's play areas, nine swimming beaches, 18 fishing piers, five golf courses, and 22 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the zoo with City financial support. Hundreds of thousands of residents and visitors use Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing DPR's commitment to renovate and expand facilities and provide new recreation centers. The 1999 Levy totals \$72 million spread over eight years. Nine community centers received a total of \$36 million from the Levy. In 2000, Seattle voters approved the 2000 Neighborhood Parks, Green Spaces, Trails and Zoo Levy (2000 Parks Levy), which enables the Department to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors. The Parks Levy ends in 2008, but some funds will carry over into later years.

## **Proposed Policy and Program Changes**

In 2010, DPR will continue to implement the Parks and Green Spaces Levy passed in 2008. Three positions in the Planning, Development, and Acquisition BCL receiving support from the General Subfund will now be partially or fully funded by the Levy.

DPR is expanding the recently created Park Ranger program with an increase in staffing and a dedicated Park Ranger for Westlake Park in downtown Seattle. In addition, DPR will continue to fund a portion of the Outdoor Opportunities Program in 2010 that will no longer receive state grant funding. The Outdoor Opportunities Program reaches high-risk teen populations by providing outdoor experiential learning.

The budget also reflects a departmental reorganization in an effort to better align services provided by the Department. Additionally, the Department makes numerous changes and transfers to many of its Budget Control Levels (BCLs) to improve management, service delivery, and program efficiency.

The Seattle Aquarium budget reflects a decrease in anticipated revenues due to the economic downturn.

#### **Parks and Recreation**

In 2009, fees will increase for adult athletic field use and adult tennis at the Amy Yee Tennis Center. Funding is added for ongoing operation and maintenance costs incurred for newly opened and improved facilities with higher operation costs. Funding is also added to pay for maintenance and repair of emergency generators and emergency supplies for sheltering sites. Relocation costs are included for the relocation of staff from the Lake Union Armory. Funding is added for an increase in costs for employee background checks and an increase in salaries for the electricians and plumbers.

The Department's budget reflects a 10-day furlough for most union represented staff and non-represented staff. In addition, several BCLs will have staff reductions. Further impacts to the budget include decreased funding for internships in the Planning, Development, and Acquisition Division, a 10% reduction in Youth Teen Development Grants, and a 5% reduction in payments to the Museum of History and Industry, Seattle Asian Art Museum, and the Seattle Parks Foundation. Additionally, the Environmental Learning Centers will have reduced staffing and programming. Further impacts to the DPR budget include a reduction in garbage collection, litter pick-up in the parks, enhanced maintenance in the community centers, and winter crews. In addition, the nine Park Resources districts will be reduced to eight neighborhood districts with a consolidation of staff and resources. Facility maintenance staff and revenues for capital work are also reduced.

Additional decreases to DPR's budget with minimal impact on services provided to the public include charging postage for public notices to the impacted Capital Improvement Project; extending the time for PC replacement; eliminating use of the intrusion detection system; and eliminating the Customerville website. Maintenance of Fortson Square is transferred to SDOT. Further reductions are due to the Associated Recreation Council (ARC) taking over marketing for recreational programming.

The Department budget is impacted by a reduction in utility and fuel usage and a change in drainage rates charged by Seattle Public Utilities. A renewed lease at the RDA building results in a budget savings starting in 2010.

The 2010 Proposed Budget also includes several transactions that have a net zero impact to the department budget, but affect the General Subfund subsidy to the Department. These include reducing other revenues for the Shops and Horticulture Division to reflect revised workload, additional revenues from property rentals, and receiving fund balance from ARC.

During 2010, five wading pools will be closed, with three being converted into spray parks and two closed due to construction projects at nearby sites. Also during 2010, the Langston Hughes Performing Arts Center will be closed due to a major maintenance project and the Atlantic Street Nursery will be permanently closed as plant propagation will move entirely to the Jefferson Nursery.

Other changes to the 2010 Endorsed Budget from the 2010 Proposed Budget include the transfer of funds for the golf management fee from golf revenues, the correction of a data entry error in the Environmental Learning Programs BCL, the adjustment for reduction in vehicle budget, and the conversion of Temporary Employment Service (TES) positions to full-time positions.

The revenue table for the Parks and Recreation Fund reflects a change that was implemented in mid-2009. Previously, the Fund received 10% of certain taxes and fees, as required by City Charter, plus an additional appropriation from the General Fund. This created complexity in accounting and revenue disbursement. Starting in mid-2009, revenues will be deposited solely in the General Fund and General Fund support to the Parks and Recreation Fund will be increased by an amount equivalent to the 10% set-aside.

	Summit	2008	2009	2010	2010	
Appropriations	Code	Actuals	Adopted	<b>Endorsed</b>	Proposed	
<b>Enterprise Budget Control Level</b>	K420A	6,532,261	0	0	0	
Environmental Learning and Programs Budget Control Level	K430A	2,719,594	2,094,321	2,375,429	3,685,013	
Facility and Structure Maintenance Budget Control Level	K320A	12,530,465	12,603,467	12,945,969	13,158,369	
Finance and Administration Budget Control Level	K390A	5,389,889	5,623,958	5,892,631	7,833,711	
<b>Golf Budget Control Level</b>	K400A	8,324,705	8,392,613	8,748,107	8,971,596	
Golf Capital Reserve Budget Control Level	K410A	1,246,733	768,002	770,858	447,531	
Judgment and Claims Budget Control Level	K380A	1,116,500	1,641,680	1,641,680	1,641,680	
Natural Resources Management Budget Control Level	K430B	5,237,903	5,928,224	6,103,792	6,219,968	
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	24,841,751	27,516,580	28,384,927	24,985,455	
Planning, Development, and Acquisition Budget Control Level	K370C	6,261,277	7,049,209	7,415,598	7,036,764	
Policy Direction and Leadership Budget Control Level	K390B	3,289,865	7,964,953	8,376,754	4,286,245	
Recreation Facilities and Programs Budget Control Level	K310D	18,884,219	22,626,679	23,422,730	23,273,126	
Seattle Aquarium Budget Control Level	K350A	9,535,411	10,723,026	11,338,286	10,723,934	
Seattle Conservation Corps Budget Control Level	K320C	3,166,634	4,094,895	4,248,414	4,207,028	
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,839,798	7,942,674	8,263,676	7,956,662	
Woodland Park Zoo Budget Control Level	K350B	6,338,324	6,206,155	6,386,314	6,386,314	
<b>Department Total</b>		123,255,330	131,176,436	136,315,164	130,813,396	
Department Full-time Equivalents Total* 1,002.95 1,002.90 1,004.10 1,005.49  * FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.						

2008 2009 2010 2010 **Resources** Adopted **Endorsed Proposed** Actuals

	2008	2009	2010	2010
Resources	Actuals	Adopted	<b>Endorsed</b>	Proposed
General Subfund	73,163,257	86,205,873	90,019,661	84,929,876
Other	50,092,073	44,970,563	46,295,503	45,883,521
Department Total	123,255,330	131,176,436	136,315,164	130,813,396

# **Enterprise Budget Control Level**

## **Purpose Statement**

The purpose of the Enterprise Division Budget Control Level is to foster partnerships, engage in community investments, develop business efficiencies, and generate revenues in order to strengthen the Department's ability to fulfill its mission.

#### **Summary**

The Enterprise Budget Control Level (BCL) was eliminated in the 2009 Adopted Budget and its functions and personnel were transferred into other BCLs.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Enterprise	6,532,261	0	0	0
Full-time Equivalents Total*	48.27	0.00	0.00	0.00

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Environmental Learning and Programs Budget Control Level**

## **Purpose Statement**

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

#### Summary

Decrease budget by \$98,000 and transfer out 1.0 FTE Strategic Advisor I to the Facility Structure Maintenance BCL related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.888 million and 13.17 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$248,000 due to an error made in the 2010 Endorsed budget.

Decrease budget by \$6,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Transfer in \$90,000 for the Outdoor Opportunity program from the Finance and Administration BCL and replace grant funding with General Subfund resources.

Decrease budget by \$187,000 and abrogate 1.0 FTE Manager 2 and 1.0 FTE Naturalist to reflect a reduction in environmental programs.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$129,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.31 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
<b>Environmental Learning and Programs</b>	2,719,594	2,094,321	2,375,429	3,685,013
Full-time Equivalents Total*	28.77	23.77	23.77	33.94

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Facility and Structure Maintenance Budget Control Level**

## **Purpose Statement**

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have structurally sound and attractive parks and recreational facilities.

#### **Summary**

Increase budget by 0.25 FTE Electrician, 0.10 FTE Plumber and 1.0 Painter as part of a Temporary Employment Service (TES) conversion to full-time positions. These positions will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Increase budget by \$198,000 and transfer in 1.0 FTE Strategic Advisor 1 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$588,000 and 6.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$28,000 for increased maintenance costs for new facilities.

Decrease budget by \$261,000 to reflect a decrease in capital work and reduced use of temporary workers.

Increase budget by \$202,000 for an increase in salaries with the electrician and plumber unions.

Decrease budget by \$3,000 due to changes in drainage rates.

Increase budget by \$140,000 and add 2.0 FTE Facilities Maintenance Worker for an increase in Park Rangers. One Park Ranger will be assigned primarily to Westlake Park.

Increase budget by \$60,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Transfer out \$5,000 to the Seattle Department of Transportation for regular cleaning of Fortson Square.

Decrease budget by \$241,000 and abrogate 1.9 FTE Carpenter and 1.0 Plumber to assist in balancing the overall General Subfund budget.

Decrease budget by \$2,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$14,000 for a decrease in fuel consumption by 10%.

Decrease budget by \$1,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$29,000 to reflect the elimination of the Customerville website service to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$448,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$212,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Facility and Structure Maintenance	12,530,465	12,603,467	12,945,969	13,158,369
Full-time Equivalents Total*	114.80	112.80	112.80	120.25

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

2010

# **Finance and Administration Budget Control Level**

## **Purpose Statement**

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support necessary to provide effective delivery of the Department's services.

#### **Summary**

Decrease budget by \$100,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.712 million and 16.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$32,000 to cover increase in cost for background checks.

Decrease budget by \$20,000 for lease costs for the Accounting and Information Technology Unit at the RDA building.

Decrease budget by \$32,000 by changing the replacement interval from four to five years for desktop computers.

Increase budget by \$225,000 to cover costs for relocating staff located at the Lake Union Armory.

Transfer out \$90,000 for the Outdoor Opportunity program to the Environmental Learning BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$214,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.941 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Finance and Administration	5,389,889	5,623,958	5,892,631	7,833,711
Full-time Equivalents Total*	47.50	41.00	41.00	57.00

2000

2000

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

## **Golf Budget Control Level**

## **Purpose Statement**

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses and maximize earned revenues.

#### **Summary**

Increase budget by \$1,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$300,000 for costs related to the annual Golf Management Fee paid to Premier Golf transferred from the Golf Capital Reserve Fund.

Transfer in \$23,000 of appropriation authority from the Golf Capital Reserve BCL to pay for the debt service costs for the Golf Master Plan.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$101,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$223,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Golf	8,324,705	8,392,613	8,748,107	8,971,596
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Golf Capital Reserve Budget Control Level**

#### **Purpose Statement**

The purpose of the Golf Capital Reserve Budget Control Level is to transfer resources from the Parks and Recreation Fund to the Cumulative Reserve Subfund to provide for previously identified Golf Program capital projects. There are no staff and no program services delivered through this program.

#### Summary

Transfer out \$300,000 to the Golf BCL to cover the annual Golf Management Fee paid to Premier Golf.

Transfer out \$23,000 of budget authority to the Golf BCL to pay for the debt service costs for the Golf Master Plan.

These changes result in a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$323,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Golf Capital Reserve	1,246,733	768,002	770,858	447,531

# **Judgment and Claims Budget Control Level**

## **Purpose Statement**

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

## Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Judgment and Claims	1,116,500	1,641,680	1,641,680	1,641,680

## **Natural Resources Management Budget Control Level**

## **Purpose Statement**

The purpose of the Natural Resources Management Budget Control Level is to provide cost efficient and centralized management for the "living inventories" of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

#### **Summary**

Increase budget by 0.17 FTE Gardener as part of a Temporary Employment Service (TES) conversion to a full-time position. This position will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Increase budget by \$14,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$354,000 and 3.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Transfer out \$75,000 and 1.0 FTE Senior Gardner to the Park Cleaning and Landscaping and Restoration BCL due to a restructuring of park maintenance staffing.

Increase budget by \$1,000 for increased maintenance costs associated with new facilities.

Increase budget by \$40,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Increase budget by \$49,000, add 2.0 FTE Plant Ecologist, abrogate 0.9 FTE Gardner, and abrogate 0.5 FTE Planning & Development Specialist I due to a restructuring of horticulture staffing.

Decrease budget by \$5,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$4,000 due a reduction in fuel usage by 10%.

Decrease budget by \$4,000 due to eliminating the real-time monitoring of the intrusion detection systems at the facilities.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$254,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$116,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Natural Resources Management	5,237,903	5,928,224	6,103,792	6,219,968
Full-time Equivalents Total*	50.14	59.97	59.97	62.74

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

## Park Cleaning, Landscaping, and Restoration Budget Control Level

### **Purpose Statement**

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

## **Summary**

Increase budget by 2.0 FTE Gardener, 6.52 FTE Laborer, 3.0 Maintenance Laborer, 1.0 FTE Parks Maintenance Aide and 1.0 FTE Utility Laborer as part of a Temporary Employment Service (TES) conversion to full-time positions.

Decrease budget by \$10,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$1.73 million and 11.17 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$75,000, 1.5 FTE Gardener and 3.0 FTE Grounds Maintenance Lead Worker, and abrogate 3.0 FTE Senior Gardener due to a restructuring of parks maintenance staffing.

Increase budget by \$69,000 due to increased maintenance costs for new facilities.

Decrease budget by \$117,000 due to a change in drainage rates.

Decrease budget by \$277,000, 1.0 FTE Truck Driver, 1.0 FTE Park Maintenance Aide and 2.17 Laborer to reflect a reduction in garbage pick-up and litter removal across the park system.

Decrease budget by \$234,000 and abrogate 1.0 Senior Gardener, 1.0 FTE Grounds Maintenance Crew Chief, and 1.0 Grounds Maintenance Lead Worker to reflect the reduction and restructuring of nine park districts to eight.

Decrease budget by \$18,000 and reduce 0.5 FTE Laborer for a reduction in winter crews and projects.

Increase budget by \$100,000 to correct an error on fleet reductions in the 2010 Endorsed Budget.

Decrease budget by \$216,000, 0.5 FTE Grounds Maintenance Lead Worker, 1.0 FTE Maintenance Laborer, and 0.02 FTE Volunteer Programs Coordinator due to a restructuring of horticulture staffing.

Transfer out \$20,000 to the Seattle Department of Transportation for regular cleaning of Fortson Square.

Decrease budget by \$43,000 due to closure of five wading pools in 2010; three will be converted to spray parks and two will be under construction.

Decrease budget by \$24,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$40,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$11,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$75,000 and abrogate 1.0 Gardener due to the closure of the Atlantic Street Nursery.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$828,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$3.399 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Park Cleaning, Landscaping, and Restoration	24,841,751	27,516,580	28,384,927	24,985,455
Full-time Equivalents Total*	250.99	239.01	237.01	230.67

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# Planning, Development, and Acquisition Budget Control Level

## **Purpose Statement**

The purpose of the Planning, Development, and Acquisition Budget Control Level is to acquire, plan, design, develop and coordinate the construction of new, and the improvement of existing, parks and related facilities to benefit the citizens of Seattle and the City's guests. This includes providing engineering and technical services to solve maintenance and operational problems, and preserving open spaces through a combination of direct purchases, transfers and consolidations of City-owned lands, voluntary conservation measures, and developing resolutions to property encroachment issues.

#### **Summary**

Increase budget by \$28,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$135,000 and 1.0 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$102,000 and add 1.0 FTE Management Systems Analyst, Senior to assist with management of all CIP related database systems.

Decrease budget by \$30,000 due to decreased lease costs for the Planning, Development and Acquisition Unit at the RDA building.

Decrease budget by \$2,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$21,000 by charging postage costs for public meeting notices to the appropriate capital project.

Decrease budget by \$12,000 due to the eliminating internship funding in the Planning, Development and Acquisition Division.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$309,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$379,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Planning, Development, and Acquisition	6,261,277	7,049,209	7,415,598	7,036,764
Full-time Equivalents Total*	58.10	57.60	57.60	57.60

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Policy Direction and Leadership Budget Control Level**

#### **Purpose Statement**

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that enable the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests.

#### Summary

Increase budget by \$42,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$3.808 million and 34.75 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$28,000 to reflect a 5% reduction in funding for MOHAI, Seattle Asian Art Museum, and Seattle Parks Foundation.

Decrease budget by \$4,000 due to a reduction in drainage rates.

Increase budget by \$30,000 to fund maintenance for emergency generators in Community Centers and emergency supplies for sheltering sites.

Reclassify a 1.0 FTE Manager 3 into a Strategic Advisor 3 as part of a span of control changes. This change has no net effect on the budget.

Decrease budge by \$1,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$5,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$2,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$71,000 and abrogate 0.5 FTE Strategic Advisor 1 to reflect the elimination of the enhanced park marketing program.

Decrease budget by \$102,000 and abrogate 1.0 FTE Strategic Advisor 2 to reduce management staffing in the Superintendent's Office.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$141,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$4.090 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Policy Direction and Leadership	3,289,865	7,964,953	8,376,754	4,286,245
Full-time Equivalents Total*	27.50	59.75	60.75	24.50

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Recreation Facilities and Programs Budget Control Level**

## **Purpose Statement**

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

## **Summary**

Increase budget by 0.25 FTE Recreation Program Specialist and 0.59 FTE Recreation Attendant as part of a Temporary Employment Service (TES) conversion to full-time positions. These positions will convert from existing intermittent funding to full-time funding, so there is no net change to the budget.

Decrease budget by \$16,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$1.08 million and 8.13 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Increase budget by \$25,000 due to increased costs associated with lease costs for the Business Service Center Unit at the RDA building.

Decrease budget by \$5,000 due to a change in drainage rates.

Increase budget by \$110,000 for increased revenue forecast and equal operating expenses for the Special Events unit.

Increase budget by \$89,000 due to a fee increase at the Amy Yee Tennis Center to support employee development training.

Decrease budget by \$359,000 to reflect reduced revenue and equal operating expenses in the Langston Hughes Performing Arts Center due to closure for a major maintenance project.

Decrease budget by \$5,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$13,000 due to a more efficient use of water, sewer and electricity.

Decrease budget by \$29,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$74,000 and 1.5 FTE Laborers due to a reduction in enhanced maintenance funded by the Pro Parks Levy.

Decrease budget by \$29,000 to reflect the elimination of the Customerville website service to assist in balancing the overall General Subfund budget.

Decrease budget by \$25,000 to reflect a reduction in Youth Teen Development Grants.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$899,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$150,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Recreation Facilities and Programs	18,884,219	22,626,679	23,422,730	23,273,126
Full-time Equivalents Total*	203.00	230.82	230.82	238.29

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

## **Seattle Aquarium Budget Control Level**

## **Purpose Statement**

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

#### Summary

Increase budget by 0.5 FTE Education Program Assistant as part of a Temporary Employment Service (TES) conversion to a full-time position. This position will convert from existing intermittent funding to full time funding, so there is no net change to the budget.

Decrease budget by \$8,000, 0.5 FTE Aquarium Guide and 0.5 FTE Cashier, Senior related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$6,000 due to a change in drainage rates.

Decrease budget by \$485,000 due to revised revenue forecast and equal operating expenses.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$116,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$615,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Seattle Aquarium	9,535,411	10,723,026	11,338,286	10,723,934
Full-time Equivalents Total*	68.25	72.55	73.75	73.25

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Seattle Conservation Corps Budget Control Level**

#### **Purpose Statement**

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so that they acquire skills and experience leading to long-term employment and stability.

#### Summary

Increase budget by \$105,000 related to departmental technical adjustments to better align department services and programs.

Decrease budget by \$1,000 due to a change in drainage rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$145,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$41,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Seattle Conservation Corps	3,166,634	4,094,895	4,248,414	4,207,028
Full-time Equivalents Total*	20.35	20.35	20.35	20.35

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# Swimming, Boating, and Aquatics Budget Control Level

#### **Purpose Statement**

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

#### Summary

Decrease budget by \$21,000 related to departmental technical adjustments to better align department services and programs.

Increase budget by \$48,000 and 0.62 FTE due to a departmental reorganization that represents multiple transfers among other department BCLs.

Decrease budget by \$5,000 due to a change in drainage rates.

Decrease budget by \$30,000 due to closure of five wading pools in 2010; three will be converted to spray parks and two will be under construction.

Decrease budget by \$1,000 due to a reduction in fuel usage by 10%.

Decrease budget by \$20,000 due to a more efficient use of water, sewer, and electricity.

Decrease budget by \$4,000 due to eliminating the real-time monitoring of the intrusion detection systems at park facilities.

Decrease budget by \$13,000 a due to a reduction in temporary pool operator hours.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$261,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$307,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Swimming, Boating, and Aquatics	7,839,798	7,942,674	8,263,676	7,956,662
Full-time Equivalents Total*	60.28	60.28	61.28	61.90

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Woodland Park Zoo Budget Control Level**

## **Purpose Statement**

In December 2001, the City of Seattle, by Ordinance 120697, established an agreement with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo beginning in March 2002. The Department's budget includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

#### **Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Woodland Park Zoo	6,338,324	6,206,155	6,386,314	6,386,314

## 2010 Estimated Revenues for the Park and Recreation Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441710	Sales of Merchandise	149,340	5,000	5,000	5,000
441990	Miscellaneous Charges and Fees	293,780	1,250,981	1,250,981	1,246,607
443870	Resource Recovery Revenues	741,745	836,226	872,742	1,399,917
447300	Recreational Activity Fees	17,415,934	17,762,126	17,904,939	18,160,871
447400	Event Admission Fees	21,960	35,000	35,000	35,000
447500	Exhibit Admission Fees	8,422,676	9,316,747	9,886,007	9,271,654
447600	Program Fees	74,182	116,000	116,000	116,000
543970	Charges to Other City Departments	1,161,056	217,000	217,000	417,000
	<b>Total Charges for Services</b>	28,280,673	29,539,080	30,287,669	30,652,049
416100	10% of City Taxes & Fees	37,284,548	39,190,313	40,013,170	0
587001	General Subfund Support	35,878,709	47,015,560	50,006,491	84,929,876
	<b>Total General Government Support</b>	73,163,257	86,205,873	90,019,661	84,929,876
433010	Federal Grants	119,667	0	0	0
434010	State Grants	19,944	0	0	0
437010	Interlocal Grants	28,985	0	0	0
439090	Private Contributions	380,814	619,632	619,624	1,386,400
	<b>Total Intergovernmental</b>	549,410	619,632	619,624	1,386,400
462400	ST Space Facilities Rentals	79,339	137,000	137,000	308,420
462500	LT Space/Facilities Leases	1,302,648	914,345	1,168,672	1,168,672
462800	Concession Proceeds	689,786	592,640	599,767	599,767
462900	Rents and Use Charges	1,510,733	310,849	329,349	329,349
469100	Salvage Sales	11,959	0	0	0
469400	Judgments & Settlements	18,329	0	0	0
469970	Telephone Commission Revenue	2,706	3,090	3,183	3,183
541490	Miscellaneous Revenue	120,560	729,183	1,283,652	128,780
	<b>Total Miscellaneous Revenue</b>	3,736,060	2,687,107	3,521,623	2,538,171
587165	Transfer from Neighborhood Matching Subfund	92,618	0	0	0
587637	Transfer from Donations Fund	58,227	0	0	0
587900	Transfer from Other City Funds	0	485,733	277,382	0
587900	Transfers from CRS & Parks Levy	13,875,662	11,639,006	11,589,211	11,306,900
	<b>Total Transfers from City Funds</b>	14,026,507	12,124,739	11,866,593	11,306,900
Total	l Revenues	119,755,907	131,176,431	136,315,170	130,813,396

## **Park and Recreation Fund**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>	7,211,457	3,436,288	3,712,034	2,119,283	2,090,217
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	119,755,907	131,176,431	130,600,383	136,315,170	130,813,396
Less: Actual and Budgeted Expenditures	123,255,330	131,176,436	130,905,200	136,315,164	130,813,396
Less: Capital Improvements	0	1,317,000	1,317,000	913,000	732,000
<b>Ending Fund Balance</b>	3,712,034	2,119,283	2,090,217	1,206,289	1,358,217
Continuing Appropriations	128,693				
Seattle Aquarium Sub-Account	714,000	714,000		714,000	
Westbridge Debt Service	829,300	829,300		829,300	
<b>Total Reserves</b>	1,671,993	1,543,300	0	1,543,300	0
Ending Unreserved Fund Balance	2,040,041	575,983	2,090,217	(337,011)	1,358,217

## **Capital Improvement Program Highlights**

With \$30 million appropriated in 2010, Parks will have a robust capital improvement program despite the economic downturn. The 2008 Parks Levy provides \$16 million of this funding in addition to \$32 million appropriated from this Levy in 2009 for "early start" projects. The Cumulative Reserve Subfund (CRS) appropriation for the Department is approximately \$11 million in 2010.

Capital maintenance is a vital component of the Parks CIP program, with about \$4 million funded in 2010. This funding addresses basic infrastructure across the Parks system, such as ballfield lighting replacement, environmental remediation, landscape restoration, and irrigation system replacement. Aging life support equipment at the Aquarium will be replaced and work will begin to address the Pier 60 corrosion and pier pilings problems.

In conjunction with the Seattle Jobs Forward initiative, 45 of the 2008 Levy projects will be underway through 2010, and many will be completed. Most of these projects are play area renovations and neighborhood park developments.

Approximately \$4.2 million in 2010 funds environmental projects, including restoration of forests, trails and shorelines, and development for P-Patches and shoreline access.

Athletic fields will be renovated at Delridge, Genesee, Hiawatha, Lower Woodland (#2 and #7), Magnuson Park, and Miller in 2009 and 2010.

Major park projects are nearing completion at Magnuson Wetlands and Lake Union Park (Phase II). Acquisition of the Capehart site at Discovery Park is expected to be completed in 2010. Planning and development of parks on reservoir lids is proceeding at Jefferson Park, Myrtle Reservoir, Maple Leaf Reservoir, and West Seattle Reservoir.

Renovation of the Langston Hughes Performing Arts Center project will provide seismic upgrade, electrical system modernization, and other work. Parks is applying for a FEMA grant to bring the Jefferson Community Center up to current seismic codes, which will allow the building to continue to be used as an emergency shelter. At the old Camp Long Lodge, one of the City's environmental learning centers, the kitchen and other spaces will be renovated.

Planning and design for the new Rainier Beach Community Center will continue through 2010, with construction anticipated in 2011 and 2012.

In 2010 the City will begin implementing the Golf Master Plan that will provide major improvements at the four City owned golf courses (Interbay, Jackson, Jefferson and West Seattle), including building replacements, driving ranges, cart path improvements, and course and landscaping renovation. This will be funded with general obligation bonds, and future revenue from the golf courses will cover the associated debt service payments. These improvements will be phased over 6 years.

One remaining 2000 Pro Parks Levy acquisition is expected to be completed in 2010 and the new neighborhood park and green space acquisition programs funded by the 2008 Parks Levy are underway.

Parks continues to pursue options for locating the Belltown Community Center, the ninth and final community center funded by the 1999 Community Center Levy.

# **Capital Improvement Program Highlights**

## **Capital Improvement Program Appropriation**

Ballfields/Athletic Courts/Play Areas: K72445   Cumulative Reserve Subfund - REET II Subaccount (00161)   1,767,000   320,000   Subtotal   1,767,000   320,000   Building Component Renovations: K72444   Cumulative Reserve Subfund - REET II Subaccount (00161)   1,040,000   1,215,000   Cumulative Reserve Subfund - Unrestricted Subaccount (00164)   140,000   1,110,000   Subtotal   1,180,000   2,325,000   Citywide and Neighborhood Projects: K72449   Cumulative Reserve Subfund - REET I Subaccount (00163)   325,000   325,000   Cumulative Reserve Subfund - REET I Subaccount (00161)   630,000   755,000   Subtotal   955,000   1,080,000   Cumulative Reserve Subfund - REET I Subaccount (00161)   630,000   750,000   Subtotal   0   500,000   Cumulative Reserve Subfund - REET I Subaccount (00161)   0   500,000   Subtotal   0   500,000   Cumulative Reserve Subfund - REET I Subaccount (00161)   0   2,000,000   Subtotal   0   2,000,000   Cumulative Reserve Subfund - REET I Subaccount (00163)   0   2,000,000   Cumulative Reserve Subfund - REET I Subaccount (00163)   0   1,285,000   2006 LTGO Capital Projects Fund   0   7,000   2006 LTGO Capital Projects Fund   0   7,000   2007 Multipurpose LTGO Bond Fund   0   2,41,000   2007 Multipurpose LTGO Bond Fund   0   2,5000   2	Budget Control Level	2010 Endorsed	2010 Proposed
Subtotal         1,767,000         320,000           Building Component Renovations: K72444         Cumulative Reserve Subfund - REET II Subaccount (00161)         1,040,000         1,215,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         1,180,000         2,325,000           Subtotal         1,180,000         2,325,000           Citywide and Neighborhood Projects: K72449         325,000         325,000           Cumulative Reserve Subfund - REET II Subaccount (00163)         325,000         755,000           Subtotal         955,000         1,080,000           Community Food Gardens & P-Patches: K720031         30,000         500,000           Subtotal         0         500,000           Subtotal         0         500,000           Cultural Facilities: K720021         300         2,000,000           Subtotal         0         2,000,000           Debt Service and Contract Obligation: K72440         30         2,000,000           Debt Service and Contract Obligation: K72440         30         1,380,000           2005 LTGO Capital Projects Fund         0         1,285,000           2005 LTGO Capital Projects Fund         0         1,285,000           2007 Multipurpose LTGO Bond Fund         0         241,000 <t< td=""><td></td><td>1 767 000</td><td>320,000</td></t<>		1 767 000	320,000
Cumulative Reserve Subfund - REET II Subaccount (00164)         1,040,000         1,215,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         140,000         1,215,000           Subtotal         1,180,000         2,325,000           Citywide and Neighborhood Projects: K72449         2           Cumulative Reserve Subfund - REET I Subaccount (00161)         630,000         755,000           Subtotal         955,000         1,080,000           Community Food Gardens & P-Patches: K720031         3         500,000           Subtotal         0         500,000           Subtotal         0         500,000           Cultural Facilities: K720021         3         2,000,000           Subtotal         0         2,000,000           Subtotal         0         2,000,000           Subtotal         0         2,000,000           Debt Service and Contract Obligation: K72440         3         2,000,000           2005 LTGO Capital Project Fund         0         137,000           2005 LTGO Capital Project Fund         0         241,000           2007 Multipurpose LTGO Bond Fund         0         241,000           Cumulative Reserve Subfund - REET II Subaccount (00163)         841,000         292,000           Cum	· · · · ·		
Citywide and Neighborhood Projects: K72449         325,000         325,000           Cumulative Reserve Subfund - REET I Subaccount (00161)         630,000         755,000           Subtotal         955,000         1,080,000           Community Food Gardens & P-Patches: K720031         325,000         500,000           Subtotal         0         500,000           Subtotal         0         500,000           Cultural Facilities: K720021         300         2,000,000           Subtotal         0         137,000           2005 LTGO Capital Project Fund         0         1,285,000           2005 LTGO Capital Projects Fund         0         241,000           Cumulative Reserve Subfund - REET I Subaccount (00163)         841,000         600,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         1,647,000         22,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         328,000	Cumulative Reserve Subfund - REET II Subaccount (00161)		
Cumulative Reserve Subfund - REET I Subaccount (00161)         325,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         630,000         755,000           Subtotal         955,000         1,080,000           Community Food Gardens & P-Patches: K720031	Subtotal	1,180,000	2,325,000
2008 Parks Levy Fund         0         500,000           Subtotal         0         500,000           Cultural Facilities: K720021         2008 Parks Levy Fund         0         2,000,000           Subtotal         0         2,000,000           Debt Service and Contract Obligation: K72440         3         137,000           2000 Parks Levy Fund         0         1,285,000           2005 LTGO Capital Project Fund         0         70,000           2006 LTGO Capital Project Fund         0         70,000           2007 Multipurpose LTGO Bond Fund         0         241,000           Cumulative Reserve Subfund - REET I Subaccount (00163)         841,000         600,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         1,647,000         292,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         328,000         153,000           Park and Recreation Fund         3,529,000         3,487,000           Docks/Piers/Floats/Seawalls/Shorelines: K72447         25,000         25,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         657,000         657,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         98,000         98,000           Subtotal         780,000         780,000	Cumulative Reserve Subfund - REET I Subaccount (00163) Cumulative Reserve Subfund - REET II Subaccount (00161)	630,000	755,000
Subtotal         0         500,000           Cultural Facilities: K720021         Cultural Facilities: K720021         Cultural Facilities: K72000         Cultural Facilities: K72440         0         2,000,000           Debt Service and Contract Obligation: K72440         0         137,000           2005 LTGO Capital Project Fund         0         1,285,000           2005 LTGO Capital Project Fund         0         70,000           2006 LTGO Capital Project Fund         0         70,000           2007 Multipurpose LTGO Bond Fund         0         241,000           Cumulative Reserve Subfund - REET I Subaccount (00163)         841,000         600,000           Cumulative Reserve Subfund - REET II Subaccount (00164)         328,000         153,000           Park and Recreation Fund         3,529,000         3,487,000           Docks/Piers/Floats/Seawalls/Shorelines: K72447         Seach Maintenance Trust Fund         25,000         25,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         657,000         657,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         98,000         98,000           Subtotal         780	· · · · · · · · · · · · · · · · · · ·	_	
Cultural Facilities: K720021         2,000,000           Subtotal         0         2,000,000           Debt Service and Contract Obligation: K72440         3         2,000,000           2000 Parks Levy Fund         0         137,000           2005 LTGO Capital Project Fund         0         1,285,000           2006 LTGO Capital Projects Fund         0         70,000           2007 Multipurpose LTGO Bond Fund         0         241,000           Cumulative Reserve Subfund - REET I Subaccount (00163)         841,000         600,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         1,647,000         292,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         328,000         153,000           Park and Recreation Fund         713,000         709,000           Subtotal         3,529,000         25,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         657,000         657,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         98,000         98,000           Subtotal         780,000         780,000           Forest & Stream Restoration: K720030         2008 Parks Levy Fund         0         1,950,000	•		ŕ
2008 Parks Levy Fund         0         2,000,000           Subtotal         0         2,000,000           Debt Service and Contract Obligation: K72440         3         2,000,000           2000 Parks Levy Fund         0         137,000           2005 LTGO Capital Project Fund         0         1,285,000           2006 LTGO Capital Projects Fund         0         70,000           2007 Multipurpose LTGO Bond Fund         0         241,000           Cumulative Reserve Subfund - REET I Subaccount (00163)         841,000         600,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         1,647,000         292,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         328,000         153,000           Park and Recreation Fund         3,529,000         3,487,000           Subtotal         3,529,000         3,487,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         657,000         657,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         98,000         98,000           Subtotal         780,000         780,000           Forest & Stream Restoration: K720030         1,950,000           2008 Parks Levy Fund         0         1,950,000	Subtotal	0	500,000
Debt Service and Contract Obligation: K72440           2000 Parks Levy Fund         0         137,000           2005 LTGO Capital Project Fund         0         1,285,000           2006 LTGO Capital Projects Fund         0         70,000           2007 Multipurpose LTGO Bond Fund         0         241,000           Cumulative Reserve Subfund - REET I Subaccount (00163)         841,000         600,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         1,647,000         292,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         328,000         153,000           Park and Recreation Fund         713,000         709,000           Subtotal         3,529,000         3,487,000           Docks/Piers/Floats/Seawalls/Shorelines: K72447         25,000         25,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         657,000         657,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         98,000         98,000           Subtotal         780,000         780,000           Forest & Stream Restoration: K720030         1,950,000           2008 Parks Levy Fund         0         1,950,000		0	2,000,000
2000 Parks Levy Fund       0       137,000         2005 LTGO Capital Project Fund       0       1,285,000         2006 LTGO Capital Projects Fund       0       70,000         2007 Multipurpose LTGO Bond Fund       0       241,000         Cumulative Reserve Subfund - REET I Subaccount (00163)       841,000       600,000         Cumulative Reserve Subfund - REET II Subaccount (00161)       1,647,000       292,000         Cumulative Reserve Subfund - Unrestricted Subaccount (00164)       328,000       153,000         Park and Recreation Fund       713,000       709,000         Subtotal       3,529,000       3,487,000         Docks/Piers/Floats/Seawalls/Shorelines: K72447       25,000       25,000         Cumulative Reserve Subfund - REET II Subaccount (00161)       657,000       657,000         Cumulative Reserve Subfund - Unrestricted Subaccount (00164)       98,000       98,000         Subtotal       780,000       780,000         Forest & Stream Restoration: K720030         2008 Parks Levy Fund       0       1,950,000	Subtotal	0	2,000,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447           Beach Maintenance Trust Fund         25,000         25,000           Cumulative Reserve Subfund - REET II Subaccount (00161)         657,000         657,000           Cumulative Reserve Subfund - Unrestricted Subaccount (00164)         98,000         98,000           Subtotal         780,000         780,000           Forest & Stream Restoration: K720030         0         1,950,000	2000 Parks Levy Fund 2005 LTGO Capital Project Fund 2006 LTGO Capital Projects Fund 2007 Multipurpose LTGO Bond Fund Cumulative Reserve Subfund - REET I Subaccount (00163) Cumulative Reserve Subfund - REET II Subaccount (00161) Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0 0 0 841,000 1,647,000 328,000	1,285,000 70,000 241,000 600,000 292,000 153,000
Beach Maintenance Trust Fund       25,000       25,000         Cumulative Reserve Subfund - REET II Subaccount (00161)       657,000       657,000         Cumulative Reserve Subfund - Unrestricted Subaccount (00164)       98,000       98,000         Subtotal       780,000       780,000         Forest & Stream Restoration: K720030       0       1,950,000	Subtotal	3,529,000	3,487,000
Forest & Stream Restoration: K720030 2008 Parks Levy Fund 0 1,950,000	Beach Maintenance Trust Fund Cumulative Reserve Subfund - REET II Subaccount (00161) Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	657,000 98,000	657,000 98,000
2008 Parks Levy Fund 0 1,950,000	Subtotal	780,000	780,000
·		0	1 950 000
	•		

# **Capital Improvement Program Highlights**

	2010	2010
Budget Control Level	<b>Endorsed</b>	Proposed
Forest Restoration: K72442		
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,851,000 90,000	911,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	•	90,000
Subtotal	2,941,000	1,001,000
Golf Projects: K72253		0.42.000
2010 Multipurpose LTGO Bond Fund Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	0 902,000	863,000 579,000
Park and Recreation Fund	902,000	23,000
Subtotal	902,000	1,465,000
Green Space Acquisition: K720011		
2008 Parks Levy Fund	0	1,050,000
Subtotal	0	1,050,000
Major Parks: K720023		
2008 Parks Levy Fund	0	760,000
Subtotal	0	760,000
Neighborhood Park Acquisition: K720010		
2008 Parks Levy Fund	0	300,000
Subtotal	0	300,000
Neighborhood Parks and Playgrounds: K720020		
2008 Parks Levy Fund	0	3,850,000
Subtotal	0	3,850,000
Opportunity Fund Acquisition: K720040		
2008 Parks Levy Fund	0	25,000
Subtotal	0	25,000
Opportunity Fund Development: K720041		
2008 Parks Levy Fund	0	175,000
Subtotal	0	175,000
Parks Infrastructure: K72441		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	350,000
Cumulative Reserve Subfund - REET II Subaccount (00161) Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,050,000 250,000	475,000 250,000
Subtotal	1,300,000	1,075,000
	1,500,000	1,075,000
Parks Upgrade Program - CDBG: K72861	500,000	<b>5</b> 00 000
Cumulative Reserve Subfund - REET II Subaccount (00161)	508,000	508,000
Subtotal	508,000	508,000

# **Capital Improvement Program Highlights**

	2010	2010
<b>Budget Control Level</b>	Endorsed	Proposed
Playfields: K720022		
2008 Parks Levy Fund	0	5,020,000
Subtotal	0	5,020,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - REET II Subaccount (00161)	720,000	720,000
Subtotal	720,000	720,000
Seattle Aquarium Projects: K72448		
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	800,000
Park and Recreation Fund	200,000	0
Subtotal	200,000	800,000
Shoreline Access: K720032		
2008 Parks Levy Fund	0	100,000
Subtotal	0	100,000
West Point Treatment-Mitigation BCL: 00164-K729820		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	808,000
Subtotal	0	808,000
Total Capital Improvement Program Appropriation	14,782,000	30,099,000

# **Robert Nellams, Director**

#### **Contact Information**

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On the Web at: http://www.seattlecenter.com/

## **Department Description**

Seattle Center is home to cultural and education organizations, sport teams, festivals, community programs, and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center's mission is to be the nation's best gathering place, to delight and inspire the human spirit, and to bring people together as a rich and varied community.

# **Proposed Policy and Program Changes**

Seattle Center's 2010 Proposed Budget reflects several administrative, staffing, and programming reductions as a result of declining General Subfund revenues and the impacts of event changes at KeyArena. As a result of lower estimates for 2010, the Department reduces a corresponding amount of expenditures across various Budget Control Levels.

In 2010, the Department reduces several positions in facilities management, parking, administration, event services, community programs, and campus grounds. The reductions are part of Seattle Center's balancing plan to bring expenses in line with projected revenues. While position reductions impact service levels, the impacts will not compromise the Center's ability to meet its core mission.

The Department also implements a new agreement with a private partner, AEG Management, to help meet revenue estimates for KeyArena. To complement this new partnership, Seattle Center launches many initiatives within its Strategic Plan to help reposition the campus as a destination for cultural and sports events, and to balance changing market needs with anticipated financial challenges. This includes some budget increases to help the Department with its new marketing and rebranding work.

Other budget changes from the 2010 Endorsed Budget include increases due to costs for maintenance and operation of a new garage, which is funded by its own revenue, reductions to non-essential overtime budgets that do not affect event or emergency overtime work, various small utility and administrative reductions, decreases to information technology projects, and a reduction to customer service hours during the non-peak event months.

The 2010 Proposed Budget also includes a onetime appropriation of remaining KeyArena settlement funds to cover a portion of the Department's operating expenses.

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	<b>Endorsed</b>	Proposed
<b>Access Budget Control Level</b>	SC670	1,078,683	1,327,618	1,377,363	1,241,278
Administration-SC Budget Control Level	SC690	6,380,408	7,517,691	7,557,132	6,920,891
Campus Grounds Budget Control Level	SC600	12,249,954	12,398,928	12,872,336	11,934,974
Commercial Events Budget Control Level	SC640	776,309	933,406	922,490	739,120
Community Programs Budget Control Level	SC620	2,426,518	2,448,232	2,542,173	2,150,366
Cultural Facilities Budget Control Level	SC630	319,105	264,455	275,845	276,238
<b>Debt Budget Control Level</b>	SC680	169,125	134,150	136,350	136,350
Festivals Budget Control Level	SC610	589,553	741,956	784,106	782,396
Judgment and Claims Budget Control Level	SC710	0	607,968	607,968	607,968
KeyArena Budget Control Level	SC660	5,264,957	5,437,965	5,964,305	6,101,043
McCaw Hall Budget Control Level	SC650	3,746,069	3,712,038	3,927,614	3,835,308
Department Total		33,000,680	35,524,407	36,967,679	34,725,931
Department Full-time Equivalents To * FTE totals are provided for informational purpose		278.30 in FTEs resulting f	271.53 From City Council or	271.53  Personnel Director	<b>257.77</b> actions

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

	2008	2009	2010	2010
Resources	Actuals	Adopted	<b>Endorsed</b>	Proposed
General Subfund	14,995,033	15,249,851	14,470,708	13,204,898
Other	18,005,647	20,274,556	22,496,971	21,521,033
<b>Department Total</b>	33,000,680	35,524,407	36,967,679	34,725,931

## **Access Budget Control Level**

## **Purpose Statement**

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

## **Summary**

Decrease budget by \$95,000, abrogate 0.96 FTE Parking and Traffic Coordinator position, and reduce intermittent staff as part of Seattle Center's implementation of a new automated parking management system, which decreases the number of staff needed to operate the facility.

Decrease budget by \$25,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Decrease budget by \$23,000 in administrative costs to assist in balancing the overall General Subfund.

Increase budget by \$45,000 to pay for previously unbudgeted costs for maintenance of a new garage.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$38,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$136,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Access	1,078,683	1,327,618	1,377,363	1,241,278
Full-time Equivalents Total*	13.09	12.19	12.19	11.23

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Administration-SC Budget Control Level**

## **Purpose Statement**

The purpose of the Administration Budget Control Level is to provide the financial, human resource, technology, and business support necessary to provide effective delivery of the department's services. Program services include administrative oversight and support to all other department programs, financial management of the Department's operating funds, and management of the department's Capital Improvement Program.

#### Summary

Decrease budget by \$263,000, reduce 1.0 FTE Manager 2 to 0.5 FTE, and abrogate 0.5 FTE Administrative Support Assistant, 1.0 FTE Administrative Specialist I, and 1.0 FTE Senior Capital Projects Coordinator, as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$15,000 due to a reduction in Center House Customer Service hours of operation by two hours daily during non-peak event months.

Decrease budget by \$130,000 to reflect various information technology efficiencies, including eliminating an online customer feedback system, reducing consultant funds, and extending the computer replacement cycle.

Decrease budget by \$35,000 to reduce various administrative costs to assist in balancing the overall General Subfund budget.

Increase budget by \$120,000 to cover expenses for Seattle Center's marketing and rebranding efforts. This increase is offset by corresponding increases in non-General Subfund revenues related to new vendor agreements at KeyArena.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$314,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$637,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Administration-SC	6,380,408	7,517,691	7,557,132	6,920,891
Full-time Equivalents Total*	30.98	30.11	30.11	27.11

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<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Campus Grounds Budget Control Level**

## **Purpose Statement**

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. The grounds knit together the whole of the campus and are Seattle Center's biggest asset. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, and management of revenues associated with leasing outdoor spaces.

#### **Summary**

Decrease budget by \$337,000 and abrogate 2.0 FTE Manager 2 positions, 1.0 FTE Janitor, and 1.8 FTE Laborers as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$116,000 to reflect a reduction in intermittent staff hours for Sound, Stage, Security and Admissions positions to assist in balancing the overall General Subfund budget.

Decrease budget by \$83,000, abrogate 1.0 FTE Dining Room Attendant and 0.5 FTE Admissions Employee to assist in balancing the overall General Subfund.

Decrease budget by \$83,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Decrease budget by \$30,000 to reflect a reduction in utility usage and various administrative costs to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$289,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$938,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Campus Grounds	12,249,954	12,398,928	12,872,336	11,934,974
Full-time Equivalents Total*	91.67	90.67	90.67	84.37

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

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# **Commercial Events Budget Control Level**

## **Purpose Statement**

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to host a wide variety of commercial events, both for profit and not for profit, sponsored and produced by private and community promoters.

## **Summary**

Decrease budget by \$154,000, abrogate 1.0 FTE Event Services Representative and 0.5 FTE Admissions Personnel Dispatcher as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$29,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$183,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Commercial Events	776,309	933,406	922,490	739,120
Full-time Equivalents Total*	8.98	8.98	8.98	7.48

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Community Programs Budget Control Level**

## **Purpose Statement**

The purpose of the Community Programs Budget Control Level is to produce free and low-cost programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry and creativity.

## **Summary**

Decrease budget by \$179,000, abrogate 1.0 FTE Management Systems Analyst and 1.0 FTE Senior Arts Program Specialist as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$106,000 to eliminate the Fire Festival event and reduce various smaller activities during Winterfest to assist in balancing the overall General Subfund budget.

Decrease budget by \$36,000 to reduce a portion of the Teen Tix program, eliminate the Fitness program at Center House, and reduce enhanced program funding for Festal to assist in balancing the overall General Subfund budget.

Decrease budget by \$10,000 by implementing utility savings strategies at Dupen Fountain.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$61,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$392,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Community Programs	2,426,518	2,448,232	2,542,173	2,150,366
Full-time Equivalents Total*	15.63	15.63	15.63	13.63

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

# **Cultural Facilities Budget Control Level**

#### **Purpose Statement**

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audiences.

#### **Summary**

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$1,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Cultural Facilities	319,105	264,455	275,845	276,238
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

## **Debt Budget Control Level**

### **Purpose Statement**

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

#### **Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Debt	169,125	134,150	136,350	136,350

## **Festivals Budget Control Level**

### **Purpose Statement**

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations. This program includes the revenue and expenses related to the Seattle International Children's Festival, Northwest Folklife Festival, Bite of Seattle, and Bumbershoot events.

#### **Summary**

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$2,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
Festivals	589,553	741,956	784,106	782,396
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

## **Judgment and Claims Budget Control Level**

### **Purpose Statement**

The Judgment/Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

### **Summary**

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	<b>Endorsed</b>	Proposed
Judgment and Claims	0	607,968	607,968	607,968

## **KeyArena Budget Control Level**

### **Purpose Statement**

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena as the premier entertainment venue in the Seattle region. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

#### **Summary**

Decrease budget by \$36,000 to reflect a reduction in routine building maintenance as part of Seattle Center's restructuring plan to address significant revenue losses due to program changes at KeyArena and other revenue shortfalls.

Decrease budget by \$8,000 to lower non-essential overtime. This reduction does not impact event or emergency related overtime.

Increase budget by \$324,000 to reflect new contracts for building operations and other costs related to changes in the number and types of events programmed at KeyArena.

Decrease budget by \$14,000 to reflect a reduction in various administrative costs to assist in balancing the overall General Subfund budget.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decreases the budget by \$129,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$137,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
KeyArena	5,264,957	5,437,965	5,964,305	6,101,043
Full-time Equivalents Total*	70.99	66.99	66.99	66.99

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

## **McCaw Hall Budget Control Level**

### **Purpose Statement**

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the McCaw Hall as the premier performing arts venue in the Seattle region. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and many other film screenings in this facility.

#### **Summary**

Reduce budget by \$2,000 by implementing utility savings strategies at McCaw Hall.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$90,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$92,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	<b>Endorsed</b>	Proposed
McCaw Hall	3,746,069	3,712,038	3,927,614	3,835,308
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

<sup>\*</sup> FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

### 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
462300	Parking	3,596,606	3,630,472	3,822,602	3,622,602
462800	Monorail	335,326	350,000	350,000	350,000
	Total Access	3,931,932	3,980,472	4,172,602	3,972,602
441960	Seattle Center Fund	85,078	100,498	100,894	100,894
462900	Administration	31,019	47,594	46,839	46,839
481500	Lease Settlement	0	394,000	1,371,000	1,371,000
541490	CIP	1,276,858	1,444,552	1,453,403	1,413,403
	<b>Total Administration</b>	1,392,954	1,986,644	2,972,136	2,932,136
462500	Leases - Campus Grounds	774,354	962,042	970,068	1,049,130
462800	Amusement Park Concessions	335,820	335,000	0	0
462800	Center House Concessions	843,388	905,137	951,200	951,200
	<b>Total Campus Grounds</b>	1,953,562	2,202,179	1,921,268	2,000,330
462400	Campus Commercial Events	1,291,946	1,206,915	1,232,457	1,232,457
	<b>Total Commercial Events</b>	1,291,946	1,206,915	1,232,457	1,232,457
439090	Campus Sponsorships	264,100	277,000	300,000	300,000
441960	Seattle Center Productions	122,362	53,600	53,600	53,600
	<b>Total Community Programs</b>	386,462	330,600	353,600	353,600
462500	Leases - Cultural Facilities	1,195,156	1,280,401	1,245,365	1,245,365
	<b>Total Cultural Facilities</b>	1,195,156	1,280,401	1,245,365	1,245,365
462500	McCaw Hall Tenant Use Fees - Debt	83,884	67,075	68,175	68,175
587001	General Fund - McCaw Hall Debt	85,241	67,075	68,175	68,175
	Total Debt	169,125	134,150	136,350	136,350
441960	Festivals	549,378	532,321	543,147	543,147
	Total Festivals	549,378	532,321	543,147	543,147
587001	General Subfund Support	14,425,657	14,066,259	13,273,811	12,008,001
	<b>Total General Subfund Support</b>	14,425,657	14,066,259	13,273,811	12,008,001
587001	GF - Judgment and Claims Allocation	0	607,968	607,968	607,968
	<b>Total Judgment and Claims Allocation</b>	0	607,968	607,968	607,968
441710	KeyArena Miscellaneous	328,460	341,136	429,478	129,478

### 2010 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
441960	KeyArena Reimbursables	1,210,286	1,471,767	1,783,689	1,674,689
462400	KeyArena Rent	2,247,232	2,121,225	2,547,779	2,332,779
462400	Premium Seating	0	296,000	366,000	366,000
462800	KeyArena Concessions	317,485	384,558	484,719	193,719
462800	KeyArena Ticketing	407,283	568,848	670,137	770,137
469990	KeyArena Sponsorship	0	300,000	300,000	300,000
587001	General Fund - Admission Tax	0	0	0	0
	Total KeyArena	4,510,745	5,483,534	6,581,802	5,766,802
441960	McCaw Hall Reimbursables	1,419,918	1,228,833	1,338,124	1,338,124
462400	McCaw Hall Rent	344,448	294,276	368,905	368,905
462500	McCaw Hall Tenant Use Fees	1,181,664	1,247,375	1,250,249	1,250,249
462800	McCaw Hall Catering & Concessions	327,535	261,373	270,033	270,033
462800	McCaw Hall Miscellaneous	188,084	172,558	179,108	179,108
587001	General Fund - McCaw Hall	484,139	508,549	520,754	520,754
	Total McCaw Hall	3,945,788	3,712,964	3,927,173	3,927,173
Tota	l Revenues	33,752,707	35,524,407	36,967,679	34,725,931

## 2010 Estimated Revenues for the McCaw Hall Capital Reserve

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
541990	CRS-REET 1	0	0	0	200,000
	Total CRS-REET 1	0	0	0	200,000
479010	User Contributions	0	200,000	200,000	200,000
	<b>Total User Contributions</b>	0	200,000	200,000	200,000
Tota	l Revenues	0	200,000	200,000	400,000

### **Seattle Center Fund**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
<b>Beginning Fund Balance</b>	1,599,187	1,414,846	2,351,214	1,414,846	963,205
Accounting and Technical Adj	-	0	0	0	0
Plus: Actual and Estimated Rev	33,752,707	35,524,407	33,686,398	36,967,679	34,725,931
Less: Actual and Budgeted Exp	33,000,680	35,524,407	35,074,407	36,967,679	34,725,931
<b>Ending Fund Balance</b>	2,351,214	1,414,846	963,205	1,414,846	963,205
McCaw Hall Reserves	0	870,000	890,000	970,000	910,000
Total Reserves	0	870,000	890,000	970,000	910,000
Ending Unreserved Fund Bal	2,351,214	544,846	73,205	444,846	53,205

## McCaw Hall Capital Reserve Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	0	0	0	0	0
Plus: Actual and Estimated Rev	0	200,000	100,000	200,000	400,000
Less: Capital Improvements	0	200,000	100,000	200,000	400,000
Ending Fund Balance	0	0	0	0	0

## **KeyArena Settlement Proceeds Fund**

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance		5,300,000	6,600,000	2,731,000	2,610,000
Plus: Actual and Estimated Revenue	45,000,000	0	0	0	0
Less: Actual and Budgeted Expenditures	38,400,000	394,000	394,000	1,371,000	1,371,000
Less: Capital Expenditures	0	2,175,000	3,596,000	1,360,000	1,239,000
Ending Fund Balance	6,600,000	2,731,000	2,610,000	0	0

## **Capital Improvement Program Highlights**

Seattle Center's 2010-2015 Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the premier urban park. Seattle Center's CIP repairs, renovates, and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

The 2010-2015 CIP includes funding for site restoration work at the former Fun Forest site after the tenant vacates the area at the end of 2009. Funding is included for major maintenance and minor building improvements at KeyArena in 2010. In addition, Seattle Center continues implementation of its Capital Reserve Plan, which is funded by proceeds from the sale of the 5th Avenue Parking Lot to the Bill & Melinda Gates Foundation. This work includes implementation of a new campus wayfinding system that will make it easier for visitors to navigate the site and replacement of hand-operated exterior readerboards.

In 2010, Seattle Center carries out planning for implementation of the Seattle Center Century 21 Master Plan. Adopted by the City Council in August 2008, the Century 21 Master Plan will guide development of the Seattle Center campus over the next 20 years. The Department also continues to carry out deferred major maintenance work on the Seattle Center Monorail in 2010, which includes renovation of the suspension, pneumatic, and low voltage electrical systems on the red train and replacement of the power conductor rails on both guideways. Seattle Center also completes construction of the Theater Commons project to renovate the open space area between the Intiman and the Seattle Repertory theaters, as envisioned in the Seattle Center Century 21 Master Plan.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2010-2015 Proposed CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, property sale proceeds, federal grant funds, and private sources.

#### **Capital Improvement Program Appropriation**

	2010	2010
Budget Control Level	<b>Endorsed</b>	Proposed
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount (00163)	275,000	270,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	105,000	105,000
KeyArena Settlement Proceeds Fund	860,000	739,000
Seattle Center Capital Reserve Subfund	273,000	273,000
Subtotal	1,513,000	1,387,000
Facility Infrastructure Renovation and Repair: S03P02		
2003 LTGO Capital Project Fund	0	727,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	964,000	57,000
Subtotal	964,000	784,000
Fisher Pavilion: S9705		
Cumulative Reserve Subfund - REET I Subaccount (00163)	35,000	0
Subtotal	35,000	0

# **Capital Improvement Program Highlights**

udget Control Level	2010 Endorsed	2010
udget Control Level	Endorsed	Proposed
KeyArena: S03P04 KeyArena Settlement Proceeds Fund	500,000	500,000
Subtotal	500,000	500,000
McCaw Hall Maintenance Fund: S0303		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	0
McCaw Hall Capital Reserve	200,000	400,000
Subtotal	400,000	400,000
Monorail Improvements: S9403		
2007 Multipurpose LTGO Bond Fund	0	553,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,303,000	806,000
Subtotal	1,303,000	1,359,000
Parking Repairs and Improvements: S0301		
Cumulative Reserve Subfund - REET I Subaccount (00163)	245,000	0
Subtotal	245,000	0
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	50,000	50,000
Subtotal	50,000	50,000
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	30,000
Subtotal	0	30,000
Waste/Recycle Center, Warehouse and Shops Improvements: S9801		
Cumulative Reserve Subfund - REET I Subaccount (00163)	30,000	0
Subtotal	30,000	0
Total Capital Improvement Program Appropriation	5,040,000	4,510,000