

## Department of Parks and Recreation

Ken Bounds, Superintendent

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### Department Description

Seattle Parks and Recreation works with all citizens to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

Seattle Parks and Recreation manages 400 parks and open areas in its approximately 6,200-acre park system. This includes 224 parks, 185 athletic fields, 112 neighborhood play areas, nine swimming beaches, 18 fishing piers, four golf courses, and 22 miles of boulevards. Other Parks and Recreation facilities include 151 outdoor tennis courts, 24 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the Zoo with City financial support. Hundreds of thousands of residents and visitors use Department of Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Parks employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing Seattle Parks and Recreation's commitment to renovate and expand facilities and provide new centers. The Levy totals \$72 million spread over eight years. The nine community center and two neighborhood projects receive a total of \$36 million from the levy. In 2000, Seattle voters approved the 2000 Parks Levy, which enables Parks and Recreation to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors.

### Proposed Policy and Program Changes

The \$4.68 million reduction from the Department's 2004 Endorsed to 2004 Proposed Budget consists of four main components: a reduction of \$7.83 million related to the continuing transition of zoo operations to the Woodland Park Zoological Society; an increase in \$3.25 million resulting from the Department assuming control of expenditures and revenues for golf operations that had previously been managed by an outside contract; a \$1.0 million reduction in General Fund/Charter Revenue support; and a \$900,000 increase in other revenues.

The 2004 Proposed Budget represents the highest priority programs and investments the Department can make within today's budget constraints. The Department is fortunate to have secured additional operating and maintenance resources through the 2000 Parks Levy, although all of these voter-approved funds are dedicated to clearly defined programs and services. The challenge is to make sure the Department is capable of supporting the new or expanded community centers, funded by the 1999 Seattle Center and Community Centers Levy Program (CCLP), as well as costs associated with expanded or renovated facilities funded by other sources.

# Parks & Recreation

The 2004 Endorsed Budget included \$659,000 to operate and maintain new or expanded Parks facilities, as well as \$400,000 held in Finance General. After making adjustments for current project schedules and assuming further project delays, the total funding for new facilities included in this budget is \$769,000. The expanded High Point and Jefferson Park Community Centers and the new International District/Chinatown, Sand Point, and Yesler Community Centers open in 2004. Other new or expanded facilities supported in this budget include the Off-Leash Area at Regrade Park, the Smith Cove property, the North Teen Life Center, and the Alki, Madison Park, and Golden Gardens Bathhouses.

In order to maintain services and programs during an economic downturn, the Department reorganized in 2002. This reorganization consolidated five geographically-based operating divisions into a single operating division and consolidated functional activities throughout the Department. The new structure has effectively sustained the Department's operations. This budget reflects further re-organizations associated with zoo and golf operations.

In March 2002, the City began transitioning the operations and management of the Woodland Park Zoo to the non-profit Woodland Park Zoological Society (WPZS). This budget continues the implementation of this transition. The Department continues to provide \$8.4 million in General Fund to WPZS as well as approximately \$2.68 million in 2000 Parks Levy funding.

In mid-2003, the City changed management of its three municipal golf courses. The non-profit golf operator dissolved and the Department contracted with Premier Golf Centers, LLC to manage the courses through 2004. The Department assumed responsibility for collecting golf revenues and paying all operating costs for golf previously contracted with the non-profit. A new Golf Program is added and the budget is funded in total by golf revenues. The net increase to the Department's budget is approximately \$3.25 million.

This budget represents a change in the way the Department's charter revenues are treated. Rather than continuing an earlier practice of separating the Department's General Fund allocation from its Charter revenues, this budget considers these revenues together in calculating the Department's base budget. This approach increases the size of the base used for considering adjustments, but provides funding stability when Charter revenues fall short of the forecast, as has been the case in 2003 and 2004.

Other notable changes to the Department's Endorsed Budget include: a \$290,000 savings from delaying non-routine maintenance for new facilities until six months after opening and instituting an 81% accomplishment factor on capital projects; a \$340,000 reduction in program support and limited service cuts - mostly related to park and facility maintenance and marketing; \$290,000 in savings from operational efficiencies in areas such as cell phone use, data processing equipment purchasing, and fleet management; a net increase of \$7,200 due to adjusted user fees at the South Lake Union Armory and Hangar 27 at Sand Point Magnuson Park; and the use of \$300,000 in Parks and Recreation Fund Balance to fully fund operations.

# Parks & Recreation

<b>Appropriations</b>	<b>Summit Code</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Acquisition and Property Management Budget Control Level	K3700	1,456,971	1,468,417	1,517,411	1,497,157
Citywide Programs and Scheduling Budget Control Level	K3210	8,096,479	9,124,653	9,192,948	9,833,690
Community Centers Budget Control Level	K3120	12,061,039	10,388,765	10,709,867	11,103,826
Facility and Structure Maintenance Budget Control Level	K3230	10,483,467	10,671,306	10,926,541	10,774,238
Finance and Administration Budget Control Level	K3910	6,875,833	6,763,665	6,936,223	6,742,719
Golf Budget Control Level	KTBD	0	0	0	7,808,695
Judgment and Claims Budget Control Level	K1275	0	778,360	778,360	778,360
Park Cleaning, Landscaping, and Restoration Budget Control Level	K3220	26,824,681	29,512,116	30,578,282	25,370,888
Planning, Engineering, and Development Budget Control Level	K3950	5,458,902	5,982,493	6,088,531	6,341,854
Policy Direction and Leadership Budget Control Level	K3920	1,075,947	905,082	933,235	863,063
Seattle Aquarium Budget Control Level	K3500	5,843,384	5,752,444	5,965,411	6,030,068
Seattle Conservation Corps Budget Control Level	K3250	3,998,685	4,118,117	4,215,229	4,218,642
Swimming, Boating, and Aquatics Budget Control Level	K3110	5,984,540	6,405,089	6,573,032	6,485,784
Woodland Park Zoo Budget Control Level	K3550	14,115,353	16,037,309	16,515,836	8,405,920
<b>Department Total</b>		<b>102,275,281</b>	<b>107,907,816</b>	<b>110,930,906</b>	<b>106,254,904</b>
<b>Department Full-time Equivalents Total*</b>		<b>1,111.49</b>	<b>1,069.78</b>	<b>1,060.90</b>	<b>940.73</b>
<i>*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.</i>					
<b>Resources</b>					
General Subfund		35,722,574	33,424,303	34,932,307	35,720,658
Other Funds		66,552,707	74,483,513	75,998,599	70,534,246
<b>Total</b>		<b>102,275,281</b>	<b>107,907,816</b>	<b>110,930,906</b>	<b>106,254,904</b>

# Parks & Recreation

## Selected Midyear Performance Measures

**In November 1999, Seattle voters committed \$36 million over eight years (2000 through 2007) to build or restore 11 community centers (nine community centers and two neighborhood service centers). The goal of the Seattle Center/Community Centers Levy Program is to improve accessibility for the disabled, renovate outdated spaces, expand existing community centers to provide more program space, and build new centers in underserved areas.**

Progress in completing nine of the 11 community centers, as measured by three phases: planning/design, construction/close-out, and completion. (Two neighborhood service center projects are managed by The Seattle Public Library.)

- 2002 Year End Actuals: Seven projects were in the planning/design phase and two projects were under construction.
- 2003 Midyear Actuals: Six projects were in the planning/design phase and three were under construction.
- 2003 Year End Projection: Four projects will be in planning/design phase, four in the construction phase, and one (Sand Point) will be completed.

**Operate parks, community centers, environmental learning centers, swimming pools, beaches, boating centers, and arts facilities. The Department also offers a wide range of educational and recreational programs at its facilities. A primary goal of the Department is the effective stewardship of these assets.**

Pesticide reduction as indicated by the amount of active ingredient applied. The reduction is measured against a baseline five-year average of 1,340 pounds of active ingredient.

- 2002 Year End Actuals: 1,252 pounds of active ingredient was applied, a 7% decrease from the Department's five-year average but an 18% increase from 2001.
- 2003 Midyear Actuals: Due to the seasonality of the pesticide program, a six-month actual is not applicable.
- 2003 Year End Projection: 1,300 pounds of pesticide will be used by year-end.

Park condition and cleanliness as indicated by the Department's Park Inspection Program, instituted in May, 2001. Ratings range from a low of one to a high of five.

- 2002 Year End Actuals: 326 inspections completed (a 52% increase from 2001) with an average inspection rating of 3.60 (compared to 3.48 in 2001). This increase reflects progress in improving the condition of parks, athletic fields, and other outdoor park facilities.
- 2003 Midyear Actuals: 158 inspections were conducted with an average inspection rating of 3.69. This reflects significant progress in improving the condition of sports fields, shorelines, trails and natural areas.
- 2003 Year End Projection: 324 inspections will be completed by year-end with an average inspection rating of at least 3.5.

## Hours of outdoor volunteer service

- 2002 Year End Actuals: Volunteer service for park cleaning, landscaping, and restoration totaled 52,980 hours, a 17% reduction from 2001. This reduction reflects the impact of reduced resources for coordinating volunteers due to budget constraints.
- 2003 Midyear Actuals: 28,232 hours of volunteer service, which is an increase of more than 2,000 hours from the same point last year.
- 2003 Year End Projection: 53,000 hours of volunteer service will be provided by year-end.

Balance between preventive maintenance (PM) and demand-response maintenance work orders. Expressed as a percent, the goal is to hold the percentage of PM-to-total work orders at 30%.

- 2002 Year End Actuals: The percentage of PM compared to total work orders was 27.7% with an average of 6.4 hours per PM work order.
- 2003 Midyear Actuals: Preventative maintenance as a percent of total work orders averaged 27% with an average of 5.2 hours per PM work order.
- 2003 Year End Projection: The percentage of preventative maintenance to total work orders will be 30% with an average of 5 hours per PM work order.

**The 2000 Parks Levy was approved by City voters in November 2000. The Levy provides approximately \$200 million over eight years (2001 through 2008) to purchase new parkland; develop 95 new or improved neighborhood parks, major parks, playfields, and boulevards and trails; and initiate new environmental stewardship activities, maintenance activities, and recreational programming throughout the City parks system and the Woodland Park Zoo.**

Progress in completing 95 development projects with a total value of \$102 million

- 2002 Year End Actuals: 41 projects compared to the 30 projected in 2001 were in the planning/design phase and seven (compared to 10 projected in 2001) projects were in the construction/close-out phase. By 2002, 10 projects were completed since inception of the Levy.
- 2003 Midyear Actuals: 40 projects were in the planning/design phase and eight in the construction/close-out phase. A total of 16 projects were completed since the inception of the Levy.
- 2003 Year End Projection: 36 projects will be in the planning/design phase and six will be in the construction/close-out phase. A total of 24 projects will have been completed since the inception of the Levy.

Progress in acquiring properties

- 2002 Year End Actuals: Eight properties were purchased. City, County, and State matching funds totaled \$4 million.
- 2003 Midyear Actuals: Two properties were purchased. No leveraged funds were received by June 30.
- 2003 Year End Projection: Two properties will be purchased. Leveraged funds will total \$4.45 million. A total of 12 projects will have been purchased since the inception of the Levy.

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## **Provide recreational programs for thousands of children, teens, adults, families, and seniors.**

### Number of Aquarium memberships purchased

2002 Year End Actuals: 15,190 memberships were purchased in 2002, a 1% increase from 2001.

2003 Midyear Actuals: 9,315 memberships were purchased, an increase of almost 2,000 compared to the same time period last year.

2003 Year End Projection: 18,000 memberships will be purchased.

### Hours of indoor (community centers, environmental education centers, and pools) volunteer service

2002 Year End Actuals: 68,383 volunteer hours were contributed, a 1% increase from 2001 and 6% higher than projected.

2003 Midyear Actuals: 46,026 hours of volunteer service were contributed.

2003 Year End Projection: 90,000 hours of volunteer service will be contributed.

### Enrollment in environmental education programs

2002 Year End Actuals: 23,725 participants enrolled in environmental education programs.

2003 Midyear Actuals: 10,858 participants enrolled in environmental education programs.

2003 Year End Projection: 25,000 participants will enroll in environmental education programs.

### Community center attendance

2002 Year End Actuals: Visits to community centers totaled approximately 2,168,581. The 10% reduction from 2001 levels reflects the reduced hours of operation due to budget reductions in 2002.

2003 Midyear Actuals: Visits to community centers totaled approximately 1,246,000.

2003 Year End Projection: Visits to community centers will total 2,320,000.

## Acquisition and Property Management Budget Control Level

### Purpose Statement

The purpose of the Acquisition and Property Management Budget Control Level is to negotiate for and purchase new park property and manage existing real property assets.

### Program Summary

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$13,000 decrease to the program budget, but is a budget neutral change in the Department's budget. Position transfers include a 1.0 FTE Administrative Specialist I to the Planning, Engineering and Development Program and a 1.0 FTE Capital Project Coordinator, Sr. from the Planning, Engineering and Development Program.

Citywide adjustments to inflation assumptions reduce the budget by \$7,000, for a total reduction from the Endorsed Budget to the Proposed Budget of approximately \$20,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Acquisition and Property Management	1,456,971	1,468,417	1,517,411	1,497,157
Full-time Equivalents Total*	17.75	16.75	16.75	16.75

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

# Parks & Recreation

## Citywide Programs and Scheduling Budget Control Level

### Purpose Statement

The purpose of the Citywide Programs and Scheduling Budget Control Level is to manage special recreational, cultural, and athletic programs that serve the whole city, to offer environmental education programs, and to schedule park spaces in which people can gather, celebrate, and play.

### Program Summary

Add \$151,000 in funding from the School District for a 1.0 FTE Recreation Program Specialist and a 1.0 FTE Recreation Leader to staff the Community Learning Centers programs. This maintains School District funding at the level of the 2003 Adopted Budget. Restore \$100,000 in funding for the Late Night Recreation program that was cut in the 2004 Endorsed Budget. Other reductions are made elsewhere in the Department's budget to avoid reducing this program. Transfer \$181,000 from the Community Center Program for programs funded by the 2000 Parks Levy and convert intermittent funding to 1.0 FTE Recreation Leader to coordinate service learning for high school students. Increase the budget by \$47,000 to account for fee and rental revenues for increased peak season staffing of event scheduling. Increase the budget by \$5,000 to cover special event parking costs at South Lake Union. The total estimated increase in revenue from these events is \$21,000; the remaining \$16,000 is used to make a budget-neutral reduction in the program's reliance on the General Subfund. The budget changes described above result in a net increase of \$484,000 and a net increase of 3.0 FTE.

Reduce vehicle use and equipment maintenance, and extend the usable life of small trucks from seven to eight years. Reduce hours for boat ramp staff and supplies for the Special Events Unit. Install new energy-efficient lights at the Tennis Center. These changes reduce the Program budget by \$48,000. Eliminate a 0.6 FTE Education Program Assistant and temporary position funding and increase a 0.8 FTE Recreation Attendant to full time at Discovery Park for a savings of \$7,000. Reduce 2000 Parks Levy support for new projects by \$4,000 to adjust to updated project schedules. These budget changes result in a net decrease of \$59,000 and a net decrease of 0.4 FTE.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. Transfer a 0.8 FTE Capital Project Coordinator, Sr. to Planning, Engineering, and Development; and transfer in a 1.0 FTE Strategic Advisor I from Planning, Engineering, and Development, a 1.0 FTE Administrative Specialist II from Policy Direction & Leadership, and a 1.0 FTE Administrative Specialist I from Swimming, Boating & Aquatics. These transfers result in a net budget increase of \$227,000 and a net increase of 2.2 FTE, but are budget neutral changes in the Department's budget.

Citywide adjustments to inflation assumptions reduce the budget by \$11,000, for a total increase from the Endorsed Budget to the Proposed Budget of approximately \$641,000.

Expenditures/FTE	2002 Actual	2003 Adopted	2004 Endorsed	2004 Proposed
Citywide Programs and Scheduling	8,096,479	9,124,653	9,192,948	9,833,690
Full-time Equivalents Total*	88.10	92.18	89.68	94.48

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*



## Community Centers Budget Control Level

### Purpose Statement

The purpose of the Community Centers Budget Control Level is to manage and staff the City's neighborhood community centers so that Seattle residents can enjoy social, athletic, cultural, and recreational activities.

### Program Summary

Add \$54,000 for operations and maintenance costs for new or expanded new facilities opening in 2004, including High Point, International District/Chinatown, Jefferson, Sand Point, and Yesler Community Centers and 2000 Parks Levy projects such as the new Cal Anderson (Lincoln Reservoir) Park. This adjustment includes technical changes to new facility allocations across Department programs, reflects current project schedules, and anticipates savings from future schedule changes. Delay closing Van Asselt Community Center as planned in the 2004 Endorsed Budget, which increases the Program budget by \$186,000. Transfer funding for Before School/After School Scholarships from the Park Cleaning, Landscaping, and Restoration Program, increasing the Program budget by \$551,000. These additions result in a net increase of \$791,000.

Close Meadowbrook Annex for six months while the North Teen Life Center is under construction and close the Southwest Community Center and Pool for a year, for a one-time savings of \$156,000. Install energy-saving lighting at six community centers to reduce utility costs by \$8,000, and reduce use of communications equipment for a savings of \$18,000. Transfer \$181,000 to the Citywide Programs and Scheduling Program for programs funded by the 2000 Parks Levy. These reductions result in a net decrease of \$363,000.

Adjust staffing at community centers as follows: abrogate a 0.75 FTE Recreation Attendant at Miller Annex; reduce a 0.9 FTE Recreation Attendant at Bitter Lake Annex to 0.5 FTE; abrogate the new Belltown facility 1.0 FTE Recreation Attendant due to the delayed on-line date; increase the 0.5 FTE Maintenance Laborer at Van Asselt to full-time; add 1.0 FTE Recreation Leader and 1.0 FTE Maintenance Laborer positions due to the High Point reopening; increase the 0.5 FTE Maintenance Laborer position to full-time at Sand Point; reduce a full-time Recreation Center Coordinator Assistant planned for the new International District to 0.5 FTE; and capture salary savings from an unfilled position in the Program's operations support. These changes result in a net increase of 0.35 FTE and a reduction in the Program budget of \$49,000.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$30,000 increase to the Program budget, but is a budget neutral change in the Department's budget. Position transfers include a 1.0 FTE Administrative Staff Analyst from Swimming, Boating & Aquatics and a 1.0 FTE Recreation Program Coordinator, Sr. to Swimming, Boating & Aquatics.

Citywide adjustments to inflation assumptions reduce the budget by \$15,000, for a total increase from the Endorsed Budget to the Proposed Budget of approximately \$394,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Community Centers	12,061,039	10,388,765	10,709,867	11,103,826
Full-time Equivalents Total*	176.28	140.87	134.99	135.34

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

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## Facility and Structure Maintenance Budget Control Level

### Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so park users can have structurally sound and attractive parks and recreational facilities.

### Program Summary

Reduce a Carpenter, a Painter, and a Maintenance Laborer position from 1.0 FTE to 0.5 FTE, and abrogate a 1.0 FTE Special Crew Lead Worker position. Increase a part-time Maintenance Laborer from 0.5 FTE to 0.79 FTE, increase a 0.5 FTE Maintenance Laborer to 1.0 FTE, and add a new 0.5 FTE Laborer position. Transfer a 1.0 FTE Installation Maintenance Worker from the Park Cleaning, Landscaping and Restoration Program. These changes result in a net reduction of 0.21 FTE and reduce the Program budget by \$64,000.

Reduce spending for communications equipment (through efficiencies and slower replacement rate), vehicles, use of professional services, and supplies by \$47,000. Extend the expected usable life of small trucks from seven to eight years to reduce the Program budget by \$3,000.

Add \$30,000 to provide facility maintenance for new or expanded facilities, including new community centers, that open in 2004. This adjustment includes technical changes to new facility allocations across Department programs, reflects current project schedules, and anticipates savings from future schedule changes.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$59,000 decrease to the program budget, but is a budget neutral change in the Department's budget.

Citywide adjustments to inflation assumptions reduce the budget by \$9,000, for a total reduction from the Endorsed Budget to the Proposed Budget of approximately \$152,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Facility and Structure Maintenance	10,483,467	10,671,306	10,926,541	10,774,238
Full-time Equivalents Total*	121.00	128.11	126.61	126.40

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

## Finance and Administration Budget Control Level

### **Purpose Statement**

The purpose of the Finance and Administration Budget Control Level is to provide the financial, human resources, technological, and business development support necessary to ensure effective delivery of the Department's services.

### **Program Summary**

Abrogate a 1.0 FTE Marketing Development Coordinator position and associated revenue, reducing the program budget by \$85,000. Abrogate a 1.0 FTE Personnel Specialist position and reduce staff training for a total budget reduction of \$124,000 to offset the cost of establishing a centralized labor relations office in the Personnel Department.

Increase the budget by \$18,000 for computer replacements.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$9,000 increase to the Program budget, but is a budget neutral change in the Department's budget.

Citywide adjustments to inflation assumptions reduce the budget by \$12,000, for a total reduction from the Endorsed Budget to the Proposed Budget of approximately \$194,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Finance and Administration	6,875,833	6,763,665	6,936,223	6,742,719
Full-time Equivalents Total*	69.80	60.50	60.50	58.50

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

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## Golf Budget Control Level

### **Purpose Statement**

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top quality public golf courses and maximize earned revenues.

### **Program Summary**

In mid-2003, the non-profit agency contracted to operate the City's three municipal courses (Jackson, Jefferson, West Seattle) through 2007 dissolved. In order to keep the courses open, the Department immediately contracted with Premier Golf Centers, LLC (Premier) to manage the courses on an interim basis through 2004. The Department assumed responsibility for managing revenues and operating costs associated with the courses, functions previously managed by the non-profit organization, and developed a financial plan for eliminating \$2.1 million in unpaid obligations by 2006. In addition, the Department is planning to allocate up to \$240,000 in 2004 to capital improvements on the courses should expected revenues from the Jackson, Jefferson, and West Seattle courses be realized. The Department will seek appropriation authority for this purpose through separate legislation as projects are identified and funds become available.

In order to provide better financial management, a new budget control level for the City's golf operations is created which includes administration and operation of the Jackson, Jefferson, West Seattle, and Interbay courses. Green Lake Pitch and Putt is operated as a concession and is managed within the Finance and Administration Budget Control Level. Golf course maintenance which has historically been provided at Jackson, Jefferson, and West Seattle by the Department, golf program administration, and the costs associated with the contracted management of the Interbay facility (a separate contract with Premier) are transferred to this new Golf Budget Control Level from the Park Cleaning, Landscaping, and Restoration Budget Control Level. All costs within this budget control level are funded by golf revenues. Specific budget actions are identified below.

Transfer approximately \$2.07 million from Park Cleaning, Landscaping, and Restoration associated with the Department's golf program administration and course maintenance at Jackson, Jefferson, and West Seattle, and add approximately \$3.48 million (supported by golf fee revenues) to support the following:

- 1) Fund the costs associated with the interim contract with Premier to operate the courses including \$1.1 million for course operations, \$1.2 million for administration and payroll, \$385,000 for the pro shop, \$352,000 for restaurant operations, and \$366,000 for Premier's management fees.
- 2) Transfer the following full-time positions, which administer the Golf Program and provide maintenance at Jackson, Jefferson and West Seattle, from the Park Cleaning, Landscaping, and Restoration Budget Control Level: a Manager 3 Exempt position (Golf Director), nine Golf Course Tech positions, three Golf Course Tech, Sr. positions, three Golf Course Maintenance Supervisor positions, a Grounds Equipment Mechanic, Sr position, and two Grounds Equipment Mechanic positions.
- 3) Add a 1.0 FTE Accounting Tech II position to support increased financial management responsibilities for Jackson, Jefferson, and West Seattle at a cost of \$55,000.
- 4) Add six half-time Groundskeeper I positions and six half-time FTE Groundskeeper II positions to reflect the level of staffing necessary to operate the three municipal golf courses. These new position titles were created in late 2003. Creating these positions ensures that the Golf Program will have sufficient staffing in order to meet the City's requirements for the use of temporary employees. This is a budget neutral change.

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Transfer \$2.49 million, from the Park Cleaning, Landscaping, and Restoration Program, for the City's contract with Premier to operate the Interbay facility. Reduce this budget by \$228,000 to reflect lowered golf revenue projections, for a net add of \$2.26 million. Costs associated with the Interbay operation include \$721,000 for course operations, \$252,000 for lessons, \$398,000 for management and payroll, \$423,000 for debt service associated with the facility acquisition, \$378,000 for the pro shop, and \$89,000 for restaurant operations. There are no Department personnel costs assigned to Interbay.

The total 2004 Proposed Budget for the Golf Budget Control Level is \$7.81 million.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Golf	0	0	0	7,808,695
Full-time Equivalents Total*	0.00	0.00	0.00	26.00

\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.

## **Judgment and Claims Budget Control Level**

### **Purpose Statement**

The Judgment/Claims Subfund pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

### **Program Summary**

There are no substantive program changes from the 2004 Endorsed Budget. Funding to cover Judgment/Claims Subfund premiums in 2004 was transferred in the 2004 Endorsed Budget from Finance General to General Fund supported departments such as Parks and Recreation.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Judgment and Claims	0	778,360	778,360	778,360
Full-time Equivalents Total*	0.00	0.00	0.00	0.00

\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.

# Parks & Recreation

## Park Cleaning, Landscaping, and Restoration Budget Control Level

### Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial and landscape and forest maintenance and restoration services in an environmentally sound fashion so that park users can have safe, useable, and attractive park areas.

### Program Summary

Transfer approximately \$2.07 million and 19.0 FTE positions associated with golf program administration and course maintenance at Jackson, Jefferson, and West Seattle to the new Golf Budget Control Level. Full-time positions transferred include: a Manager 3 Exempt (Golf Director), nine Golf Course Techs, three Golf Course Techs, Sr., three Golf Course Maintenance Supervisors, a Grounds Equipment Mechanic, Sr., and two Grounds Equipment Mechanics. Transfer approximately \$2.49 million associated with the City's contract to operate the Interbay golf facility to the new Golf budget control level. No Department personnel costs are assigned to Interbay.

Reduce spending on cell phone and data processing equipment (through efficiencies and slower replacement rate), professional services, and supplies for a total savings of \$74,000. Extend the life of small trucks from seven to eight years for an annual savings of \$48,000. Reduce intermittent gardening staff resources; abrogate a 0.67 FTE Laborer who supports the comfort station crew; abrogate a 1.0 FTE Installation Maintenance position; reduce a Construction & Maintenance Equipment Operator from 0.53 FTE to 0.5 FTE, and transfer 1.0 Installation Maintenance Worker to the Facility and Structure Maintenance budget control level for a program savings of \$107,000 and a net decrease of 2.7 FTE.

Increase budget by \$30,000 to provide park cleaning, landscaping, and restoration for new or expanded facilities. Transfer funding for Before School/After School Scholarships to the Community Centers Program, decreasing the Program budget by \$551,000.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$127,000 increase to the program budget, but is a budget neutral change in the Department's budget. Abrogate 15 intermittent positions and convert them to the following four permanent positions – a 0.5 FTE Laborer, a 1.0 FTE Laborer, a 0.66 FTE Utility Laborer, and a 1.0 FTE Maintenance Laborer. Add 0.25 FTE to a Maintenance Laborer, 0.08 FTE to a Laborer; and 0.17 FTE to a Utility Laborer. Abrogate two 0.66 FTE Laborers that provide custodial care at community centers citywide. Add a 1.0 FTE Gardener at Sand Point to work with neighborhood groups and the public in the planning and restoration of native habitats and historical gardens by abrogating an intermittent position and reducing Sand Point's maintenance budget. The net change is budget neutral and results in a net increase of 3.34 FTE.

Citywide adjustments to inflation assumptions reduce the budget by \$30,000, for a total reduction from the Endorsed Budget to the Proposed Budget of approximately \$5,208,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Park Cleaning, Landscaping, and Restoration	26,824,681	29,512,116	30,578,282	25,370,888
Full-time Equivalents Total*	286.00	278.56	279.56	261.20

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

## Planning, Engineering, and Development Budget Control Level

### Purpose Statement

The purpose of the Planning, Engineering, and Development Budget Control Level is to plan, design, and coordinate the construction of major capital projects so that the Department can create new and renovate existing parks and facilities.

### Program Summary

Add a 1.0 FTE Civil Engineer Senior position, a 1.0 FTE Civil Engineering Specialist Senior position, and vehicles to provide inspections associated with implementation of the 2000 Parks Levy and 1999 Community Center Levy projects under construction. These positions will sunset when the voter-approved programs are completed. Add a 1.0 FTE Administrative Specialist I position to support the public involvement processes associated with implementing the Department's capital program. These changes result in a program budget increase of \$195,000 and a net increase of 3.0 FTE.

Abrogate a vacant 1.0 FTE Planning & Development Specialist II position and reduce the budget for Neighborhood Matching Fund (NMF) project support by \$29,000. The NMF will continue to support a 1.0 FTE Planning & Development Specialist II position in Parks through the NMF Management and Project Development category. All other staffing work performed by the Parks Department will be charged directly to projects. Parks anticipates charging \$106,000 to projects in 2004. This change in approach will likely reduce the Department's capacity to manage NMF projects and limit the number of park projects awarded in 2004.

Add \$45,000 to support review of Seattle Public Utilities plans for undergrounding reservoirs in order to allow for future park development on the covers should funding become available. Increase the budget by \$9,000 for real estate consulting at Sand Point. Restore a \$75,000 reduction to planning and development that was made in the Endorsed Budget. Other reductions are made elsewhere in the Department's budget to make the restoration possible.

Reduce planned computer purchases for a savings of \$41,000.

Make various technical and revenue adjustments between programs to fully implement the Department's 2002 reorganization. This results in a \$22,000 increase to the program, but is a budget neutral change in the Department's budget. Make the following budget control level transfers: transfer in a 1.0 FTE Administrative Specialist I position from Acquisition and Property Management and a 0.8 FTE Capital Projects Coordinator, Sr. from Citywide Programs and Scheduling; transfer out a 1.0 FTE Capital Projects Coordinator, Sr. to Acquisition & Property Management and a 1.0 FTE Strategic Advisor I to Citywide Programs & Scheduling. These changes result in a net decrease of 0.2 FTE.

Citywide adjustments to inflation assumptions reduce the budget by \$23,000, for a total increase from the Endorsed Budget to the Proposed Budget of approximately \$253,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Planning, Engineering, and Development	5,458,902	5,982,493	6,088,531	6,341,854
Full-time Equivalents Total*	63.25	55.25	55.25	57.05

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

# Parks & Recreation

## Policy Direction and Leadership Budget Control Level

### **Purpose Statement**

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies that offer outstanding parks and recreational opportunities to Seattle residents and our guests.

### **Program Summary**

Add \$30,000 to provide consultant services to the Parks Foundation to market the Department's programs and to develop outside sources of funding for capital and operating projects.

Reduce publication of an employee newsletter from six to four times per year, saving \$6,000.

Make various technical and revenue adjustments between programs to fully implement the Department's 2002 reorganization. This includes transferring a 1.0 FTE Administrative Specialist II position to the Citywide Programs and Scheduling Program and results in a \$91,000 reduction in the Program budget, but is a budget neutral change in the Department's budget.

Citywide adjustments to inflation assumptions reduce the budget by \$3,000, for a total reduction from the Endorsed Budget to the Proposed Budget of approximately \$70,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Policy Direction and Leadership	1,075,947	905,082	933,235	863,063
Full-time Equivalents Total*	8.30	9.50	9.50	8.50

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*



## Seattle Aquarium Budget Control Level

### **Purpose Statement**

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities that expand knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

### **Program Summary**

Reduce the Aquarium's reliance on the General Subfund by \$75,000. In 2003, the Aquarium's investment in exhibits, staffing, and marketing has resulted in higher attendance. This trend is expected to continue in 2004 and the Department is assuming \$126,000 more in Aquarium revenues; allowing for the General Subfund reduction and an increase of \$51,000 in the Aquarium budget

Add 3.0 FTE, including an increase of two 0.75 FTE and two 0.5 FTE Bio-Tech positions to full-time; the reclassification of a Volunteer Programs Coordinator position and an Accounting Tech III position; the abrogation of a 1.0 FTE Planning and Development Specialist, Sr. position; and the addition of a 1.0 FTE Exhibits Technician, a 1.0 FTE Administrative Specialist II, and a 0.5 FTE Naturalist to provide exhibit and interpretation support. Some of these positions ensure the Department's compliance with the City's rules on temporary employees. These changes continue implementation of the strategy, approved in 2002, to invest in the existing Aquarium now that implementation of the new Aquarium Master Plan is delayed pending schedule and funding decisions on the Alaskan Way Viaduct project. While no major new Aquarium exhibit will open in 2004, the added staffing strengthens the Aquarium's exhibit, research, interpretive, and volunteer programs and is expected to sustain or increase attendance.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$14,000 increase to the Program budget, but is a budget neutral change in the Department's budget.

The total increase from the Endorsed Budget to the Proposed Budget is approximately \$65,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Seattle Aquarium	5,843,384	5,752,444	5,965,411	6,030,068
Full-time Equivalents Total*	53.50	54.75	54.75	57.75

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

# Parks & Recreation

## Seattle Conservation Corps Budget Control Level

### **Purpose Statement**

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so they acquire skills and experience that lead to long-term employment and stability.

### **Program Summary**

Eliminate a 1.0 FTE Seattle Conservation Corps Supervisor, Sr. position, increase two 0.5 FTE positions (Seattle Conservation Corps Supervisor position and Construction and Repair Conservation Corps position) to 0.8 FTE and add a 1.0 FTE Administrative Specialist II position. These staffing changes, as well as minor technical and miscellaneous adjustments, result in a net increase of 0.6 FTE and decrease the budget by \$7,000.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization. This results in a \$12,000 increase to the Program budget, but is a budget neutral change in the Department's budget.

Citywide adjustments to inflation assumptions reduce the budget by \$2,000, for a total increase from the Endorsed Budget to the Proposed Budget of approximately \$3,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Seattle Conservation Corps	3,998,685	4,118,117	4,215,229	4,218,642
Full-time Equivalents Total*	15.75	13.75	13.75	14.35

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

## Swimming, Boating, and Aquatics Budget Control Level

### Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

### Program Summary

Adjust staffing at wading pools and boat docks by transferring a 1.0 FTE Administrative Staff Analyst to the Community Centers program and transferring a 1.0 FTE Recreation Program Coordinator, Sr. position from the Community Centers program. These changes reduce the budget by \$9,000.

Close the Southwest Pool while the facility is under construction in 2004 for a cost savings of \$90,000. Extend the life of small trucks from seven to eight years and reduce maintenance equipment replacement for a savings of \$20,000. Reduce utility costs at swimming pools by installing more efficient lighting systems for a savings of \$25,000. Reduce intermittent staffing at the boat ramps and eliminate funding for one regatta to save \$9,000.

Add \$12,000 in budget authority from a planned increase in the collection of swimming, boating, and aquatic fees to support intermittent staffing at pools. The total estimated increase in revenue is \$27,000; the remaining \$15,000 is used to make a budget-neutral reduction in the Program's reliance on the General Subfund.

Increase the budget by \$94,000 from non-General Fund revenue (community donations) for capital and other expenses at Mounger and Colman pools. This funding is included in the operating budget as allocation decisions are made throughout the year at the program level.

Make various technical adjustments between program budgets to fully implement the Department's 2002 reorganization including increasing a 0.5 FTE Administrative Specialist I position to full-time and transferring the position to the Citywide Programs and Scheduling Program. This results in a \$36,000 decrease to the Program budget, but is a budget neutral change in the Department's budget.

Citywide adjustments to inflation assumptions reduce the budget by \$4,000, for a total reduction from the Endorsed Budget to the Proposed Budget of approximately \$87,000.

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Swimming, Boating, and Aquatics	5,984,540	6,405,089	6,573,032	6,485,784
Full-time Equivalents Total*	53.17	60.22	60.22	59.72

\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.

# Parks & Recreation

## Woodland Park Zoo Budget Control Level

### Purpose Statement

In December 2001, the City of Seattle, by Ordinance #120697, established an agreement with the non-profit Woodland Park Zoological Society (WPZS) to operate and manage the Woodland Park Zoo, beginning in March 2002. The Zoo is included in the Department's budget as it continues to implement this transition. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

### Program Summary

Eliminate 151 positions totaling 134.65 FTE as a part of the continuing transition of Zoo management to the Woodland Park Zoological Society (Zoo Society), and reduce \$7.83 million in associated payroll expenditures and related revenue. The positions eliminated were vacant on or after December 31, 2002, per Ordinance 121001.

Eliminate marketing support, supplies, capital items, and inflation for Zoo employees, reducing the Program budget by \$34,000.

Transfer a total of \$243,000 in General Fund to other programs inadvertently included in the Zoo program's Endorsed Budget. This is a budget neutral change to the Department's budget.

The \$8.4 million remaining in the program budget includes \$5.2 million to support Zoo operations and \$200,000 to support routine maintenance that were part of the City's agreement with WPZS to operate and manage the Zoo, \$300,000 to support personnel costs associated with employees who transferred to the Zoo, \$400,000 to support reimbursable grants that will pass through the Department's budget, and \$2.3 million in reimbursable payroll costs for 24.69 FTE Zoo employees who have chosen to continue as City employees.

The total reduction from the Endorsed Budget to the Proposed Budget is approximately \$8.1 million.

In addition to funding provided through the Department's operating budget, the City provides \$2.68 million for Zoo programming, appropriated through the 2000 Parks Levy Fund, for a total Program budget of approximately \$11.08 million (\$2.3 million of which is reimbursed by the WPZS).

<b>Expenditures/FTE</b>	<b>2002 Actual</b>	<b>2003 Adopted</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
Woodland Park Zoo	14,115,353	16,037,309	16,515,836	8,405,920
Full-time Equivalents Total*	158.59	159.34	159.34	24.69

*\*FTE totals provided for information only (2002 FTE reflect adopted numbers). Authorized positions are listed in Appendix A.*

# Parks & Recreation

## 2004 Estimated Revenues for the Parks and Recreation Fund

Summit Code	Source	2002 Actual	2003 Adopted	2004 Endorsed	2004 Proposed
442330	Adult Probation and Parole (10%)	\$ 15,554	\$ 19,444	\$ 19,444	\$ 19,444
421790	Amusement Licenses (10%)	11,275	14,444	14,444	14,444
422300	Animal Licenses (10%)	56,372	86,944	86,944	83,333
421920	Business Licenses (10%)	470,128	484,228	485,184	471,350
441220	Court Costs (10%)	51,114	48,667	48,667	48,667
454100	Court Fines & Bail Forfeits (10%)	1,722,727	2,197,083	2,231,194	1,826,556
416100	Gen Business and Occupation Tax (10%)	12,384,445	12,153,707	12,653,151	12,510,215
416450	Landfill Closure & Tonnage Transfer Tax (10%)	483,879	1,095,000	1,135,000	996,378
421600	Professional & Occupational Licenses (10%)	154,204	176,500	178,300	177,556
416460	Utility Tax-Cable Television (10%)	859,846	924,300	970,600	948,333
516440	Utility Tax-City Drnge/Wastewater (10%)	1,194,981	1,537,800	1,671,400	1,590,341
516410	Utility Tax-City Light (10%)	3,399,498	3,376,400	3,439,000	3,442,117
516450	Utility Tax-City Solid Waste (10%)	1,660,240	906,350	928,100	848,193
516420	Utility Tax-City Water (10%)	809,803	914,600	1,016,700	952,296
416430	Utility Tax-Natural Gas (10%)	846,400	911,100	938,400	779,126
416480	Utility Tax-Steam (10%)	91,256	95,556	98,445	88,333
416470	Utility Tax-Telephone (10%)	3,397,766	3,907,100	3,795,422	3,130,000
	<b>Charter Revenues Total</b>	<b>\$ 27,609,488</b>	<b>\$ 28,849,223</b>	<b>\$ 29,710,395</b>	<b>\$ 27,926,684</b>
441890	Cumulative Reserve Subfund	\$ 2,431,994	\$ 2,794,348	\$ 2,870,771	\$ 2,613,092
587001	General Subfund-Operating Transfer In	35,025,573	27,936,994	29,073,357	29,861,708
587007	Zoo Subfund	-	5,487,309	5,858,950	5,858,950
	<b>General Subfund Total</b>	<b>\$ 37,457,567</b>	<b>\$ 36,218,651</b>	<b>\$ 37,803,078</b>	<b>\$ 38,333,750</b>

# Parks & Recreation

## 2004 Estimated Revenues for the Parks and Recreation Fund (cont.)

Summit Code	Source	2002 Actual	2003 Adopted	2004 Endorsed	2004 Proposed
411100	2000 Parks Levy - Operating Elements	\$3,834,387	\$4,849,317	\$5,140,000	\$ 4,930,207
411100	2000 Parks Levy - Capital Elements Overhead	1,902,308	887,378	596,695	2,520,118
441990	Community Center Levy	89,804	59,740	46,125	53,611
541990	Neighborhood Match Subfund	-	214,669	214,691	185,942
441990	Other Intergovernmental Revenue	3,876,517	5,011,888	5,041,178	4,977,123
441990	Shoreline Parks Improvement Fund	195,495	78,968	91,992	83,263
<b>Bonds, Levies, Intergovernmental Total</b>		<b>\$ 9,898,511</b>	<b>\$ 12,081,950</b>	<b>\$ 12,612,725</b>	<b>\$ 12,750,264</b>
462800	Concessions and Rentals	\$ 784,379	\$ 839,347	\$ 844,357	\$ 832,952
541990	I/F Miscellaneous	2,155,589	2,269,409	2,081,503	2,480,135
439090	Miscellaneous Donations	22,092	518,000	524,000	524,000
469970	Other Miscellaneous	8,915,871	10,243,400	10,288,918	2,440,117
<b>Concessions and Other Revenue Total</b>		<b>\$ 11,877,931</b>	<b>\$ 13,870,156</b>	<b>\$ 13,738,778</b>	<b>\$ 6,277,204</b>
447500	Aquarium Admissions/Passes	\$ 4,275,093	\$ 4,651,310	\$ 4,845,575	\$ 5,138,885
439090	Aquarium Programs/Rentals	409,383	457,138	457,138	369,873
447300	Golf Fees	4,707,878	5,260,363	5,341,810	9,377,938
447500	Japanese Garden Admission Fee	156,094	158,671	163,431	163,431
447600	Sand Point Fees	917,340	120,000	120,000	120,000
447300	Special Recreation Programs	1,947,818	2,976,564	3,055,501	3,143,580
447300	Swimming Pool Fees	2,197,054	2,435,283	2,436,393	2,489,445
447300	Tennis Center Admissions and Fees	638,053	628,485	646,082	646,082
447500	Zoo Admissions/Passes	301,509	-	-	-
<b>Fees and Charges Total</b>		<b>\$ 15,550,222</b>	<b>\$ 16,687,814</b>	<b>\$ 17,065,930</b>	<b>\$ 21,449,234</b>
<b>Total Revenues</b>		<b>\$ 102,393,719</b>	<b>\$ 107,707,794</b>	<b>\$ 110,930,906</b>	<b>\$106,737,136</b>
Use of (Contribution to) Fund Balance		-	200,000	-	(296,561)
Golf Capital Reserve		-	-	-	(185,671)
<b>Total Resources</b>		<b>\$ 102,393,719</b>	<b>\$ 107,907,794</b>	<b>\$ 110,930,906</b>	<b>\$ 106,254,904</b>

# Parks & Recreation

## Capital Improvement Program Highlights

The Department of Parks and Recreation manages 400 parks and open areas in its approximately 6,200 acres of property throughout the city, works with the public to be good stewards of the park system, and provides safe and welcoming opportunities for the public to play, learn, contemplate and build community. The park system comprises about 10% of the city's land area; it includes 485 buildings, 224 parks, 185 athletic fields, 112 neighborhood play areas, 24 community centers, 151 outdoor tennis courts, 22 miles of boulevards, an indoor tennis center, two outdoor and eight indoor swimming pools, four golf courses, studios, boat ramps, moorage, fishing piers, trails, camps, viewpoints and open spaces, a rock climbing site, a conservatory, a classical Japanese garden, and a waterfront aquarium.

In 2004, progress continues on key projects related to the 1999 Seattle Center and Community Centers Levy and the 2000 Parks Levy. The Community Centers portion of the Levy totals \$36 million spread over eight years. The expanded High Point and Jefferson Park Community Centers; and the new Sand Point, International District, and Yesler Community Centers open in 2004. Construction is underway for the new Northgate and the expanded Southwest Community Centers. The new Belltown Neighborhood Center and the expanded Van Asselt Community Center are under design in 2004. The total 2004 CCLP appropriation is \$2.5 million.

The 2000 Parks Levy is an eight-year \$198.2 million levy lid lift which funds more than 100 projects to improve maintenance and enhance programming of existing parks. The levy also funds an acquisition and development opportunity fund. In 2004, \$20.2 million is appropriated from the 2000 Parks Levy Fund in the Department's CIP for more than 38 park projects, including those at South Lake Union, Ballard Municipal Center, Cal Anderson Park/Lincoln Reservoir, Washington Park Arboretum, and a number of neighborhood park projects. Other Parks CIP projects include repair of the seawall at Emma Schmitz Memorial Park, renovation of Bobby Morris Playfield, and a number of major maintenance projects throughout the Parks system. The total 2004 Cumulative Reserve Subfund (CRF) appropriation for major maintenance is \$10.9 million. The Department anticipates receiving \$2.6 million in additional funds from grants and other public and private sources.

The following adjustments are made to the Department's 2004 Endorsed capital appropriations: accelerate levy funding for Southwest Community Center (\$484,000) and Ballard Municipal Center Park (\$1million) to allow the Department to enter into contracts for these projects in 2004, fund ancillary costs of 2000 Parks Levy acquisitions (\$1,520,000), fund three neighborhood CRF projects (\$148,000), fund Schmitz Seawall repair project (\$500,000), appropriate reimbursable grant funding (\$300,000), and correct errors in Endorsed allocations for a net add of \$52,000. These changes result in a total increase in the Department's CIP appropriation from the Endorsed to the Proposed Budget of approximately \$4 million.

## Capital Improvement Program Appropriation

<b>Budget Control Level</b>	<b>2003 Revised</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
<b>1999 Community Center Improvements: K72654</b>			
Cumulative Reserve Subfund-Unrestricted	29,000	0	0
2000 Parks Levy Fund	250,000	0	0
Seattle Center/CC Levy Fund II	22,598,000	2,060,000	2,544,000
<b>Subtotal</b>	<b>22,877,000</b>	<b>2,060,000</b>	<b>2,544,000</b>
<b>2000 Parks Levy - Acquisition Opportunity Fund: K723007</b>			
2000 Parks Levy Fund	498,000	0	0
<b>Subtotal</b>	<b>498,000</b>	<b>0</b>	<b>0</b>

# Parks & Recreation

<b>Budget Control Level</b>	<b>2003 Revised</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
<b>2000 Parks Levy - Development Opportunity Fund: K723008</b>			
2000 Parks Levy Fund	100,000	0	0
<b>Subtotal</b>	<b>100,000</b>	<b>0</b>	<b>0</b>
<b>2000 Parks Levy - Green Spaces Acquisitions: K723002</b>			
2000 Parks Levy Fund	2,985,000	0	1,180,000
<b>Subtotal</b>	<b>2,985,000</b>	<b>0</b>	<b>1,180,000</b>
<b>2000 Parks Levy - Major Neighborhood Park Development: K723004</b>			
Cumulative Reserve Subfund-REET I	579,000	0	0
Cumulative Reserve Subfund-REET II	36,000	0	0
Cumulative Reserve Subfund-Unrestricted	13,000	0	0
2000 Parks Levy Fund	4,361,000	5,575,000	5,575,000
Shoreline Park Improvement Fund	206,000	0	0
<b>Subtotal</b>	<b>5,195,000</b>	<b>5,575,000</b>	<b>5,575,000</b>
<b>2000 Parks Levy - Neighborhood Park Acquisitions: K723001</b>			
2000 Parks Levy Fund	910,000	0	340,000
<b>Subtotal</b>	<b>910,000</b>	<b>0</b>	<b>340,000</b>
<b>2000 Parks Levy - Neighborhood Park Development: K723003</b>			
2000 Parks Levy Fund	11,899,000	10,462,000	11,514,000
Cumulative Reserve Subfund-REET II	65,000	0	0
<b>Subtotal</b>	<b>11,964,000</b>	<b>10,462,000</b>	<b>11,514,000</b>
<b>2000 Parks Levy - Playfields and Facilities: K723005</b>			
Cumulative Reserve Subfund-Unrestricted	1,000	0	0
2000 Parks Levy Fund	3,093,000	1,056,000	1,056,000
<b>Subtotal</b>	<b>3,094,000</b>	<b>1,056,000</b>	<b>1,056,000</b>
<b>2000 Parks Levy - Trails and Boulevards: K723006</b>			
Cumulative Reserve Subfund-REET II	30,000	0	0
2000 Parks Levy Fund	919,000	200,000	200,000
<b>Subtotal</b>	<b>949,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Aquarium Redevelopment: K72465</b>			
Cumulative Reserve Subfund-Unrestricted	275,000	0	0
Shoreline Park Improvement Fund	0	0	0
<b>Subtotal</b>	<b>275,000</b>	<b>0</b>	<b>0</b>



# Parks & Recreation

<b>Budget Control Level</b>	<b>2003 Revised</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
<b>Ballfields/Athletic Courts/Play Areas: K72445</b>			
Cumulative Reserve Subfund-REET II	1,420,000	2,812,000	2,856,000
Cumulative Reserve Subfund-Unrestricted	79,000	150,000	150,000
<b>Subtotal</b>	<b>1,499,000</b>	<b>2,962,000</b>	<b>3,006,000</b>
<b>Building Component Renovations: K72444</b>			
Cumulative Reserve Subfund-REET II	223,000	1,218,000	1,260,000
2002 LTGO Project Fund	1,165,000	18,000	18,000
<b>Subtotal</b>	<b>1,388,000</b>	<b>1,236,000</b>	<b>1,278,000</b>
<b>Building Roofing Systems: K72443</b>			
Cumulative Reserve Subfund-REET II	115,000	200,000	200,000
<b>Subtotal</b>	<b>115,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Citywide and Neighborhood Projects: K72449</b>			
Cumulative Reserve Subfund-REET II	902,000	685,000	585,000
Cumulative Reserve Subfund-Unrestricted	493,000	0	162,000
<b>Subtotal</b>	<b>1,395,000</b>	<b>685,000</b>	<b>747,000</b>
<b>Debt Service and Contract Obligation: K72440</b>			
Cumulative Reserve Subfund-Unrestricted	187,000	196,000	196,000
2002 Capital Facilities Bond Fund	233,000	235,000	235,000
Cumulative Reserve Subfund-REET I	608,000	600,000	600,000
<b>Subtotal</b>	<b>1,028,000</b>	<b>1,031,000</b>	<b>1,031,000</b>
<b>Docks/Piers/Floats/Seawalls/Shorelines: K72447</b>			
Beach Maintenance Trust Fund	20,000	190,000	190,000
Cumulative Reserve Subfund-REET II	491,000	933,000	789,000
Cumulative Reserve Subfund-Unrestricted	260,000	0	0
2002 LTGO Project Fund	239,000	0	0
Shoreline Park Improvement Fund	740,000	0	0
<b>Subtotal</b>	<b>1,750,000</b>	<b>1,123,000</b>	<b>979,000</b>
<b>Facility Development: K721001</b>			
Conservation Futures Fund	946,000	0	0
Cumulative Reserve Subfund-REET I	0	0	0
Cumulative Reserve Subfund-Unrestricted	373,000	125,000	125,000
Shoreline Park Improvement Fund	0	0	0
<b>Subtotal</b>	<b>1,319,000</b>	<b>125,000</b>	<b>125,000</b>
<b>Forest Restoration: K72442</b>			
Cumulative Reserve Subfund-REET II	484,000	370,000	370,000
Cumulative Reserve Subfund-Unrestricted	0	0	0
<b>Subtotal</b>	<b>484,000</b>	<b>370,000</b>	<b>370,000</b>

# Parks & Recreation

<b>Budget Control Level</b>	<b>2003 Revised</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
<b>Gas Works Park Remediation: K72582</b>			
Gas Works Remediation Trust Fund	832,000	73,000	73,000
<b>Subtotal</b>	<b>832,000</b>	<b>73,000</b>	<b>73,000</b>
<b>Jefferson Golf Crew Headquarters: K72253</b>			
Cumulative Reserve Subfund-Unrestricted	674,000	0	0
Cumulative Reserve Subfund-REET II	148,000	0	0
<b>Subtotal</b>	<b>822,000</b>	<b>0</b>	<b>0</b>
<b>Landscape Restoration: K72452</b>			
Cumulative Reserve Subfund-REET II	450,000	200,000	200,000
<b>Subtotal</b>	<b>450,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Magnuson Park: K72965</b>			
Cumulative Reserve Subfund-Unrestricted	0	0	0
Shoreline Park Improvement Fund	755,000	0	0
Cumulative Reserve Subfund-REET II	0	109,000	109,000
<b>Subtotal</b>	<b>755,000</b>	<b>109,000</b>	<b>109,000</b>
<b>Mt. Baker Rowing &amp; Sailing: K72977</b>			
Shoreline Park Improvement Fund	29,000	0	0
<b>Subtotal</b>	<b>29,000</b>	<b>0</b>	<b>0</b>
<b>Parks Infrastructure: K72441</b>			
Cumulative Reserve Subfund-REET II	564,000	959,000	959,000
2000 Parks Levy Fund	100,000	0	0
<b>Subtotal</b>	<b>664,000</b>	<b>959,000</b>	<b>959,000</b>
<b>Pools/Natatorium Renovations: K72446</b>			
Cumulative Reserve Subfund-REET II	1,192,000	446,000	446,000
<b>Subtotal</b>	<b>1,192,000</b>	<b>446,000</b>	<b>446,000</b>
<b>Seattle Aquarium Projects: K72448</b>			
Cumulative Reserve Subfund-REET II	117,000	75,000	719,000
Cumulative Reserve Subfund-Unrestricted	313,000	0	0
<b>Subtotal</b>	<b>430,000</b>	<b>75,000</b>	<b>719,000</b>
<b>Smith Cove: K72961</b>			
2000 Parks Levy Fund	6,188,000	0	300,000
Shoreline Park Improvement Fund	852,000	0	0
<b>Subtotal</b>	<b>7,040,000</b>	<b>0</b>	<b>300,000</b>

# Parks & Recreation

<b>Budget Control Level</b>	<b>2003 Revised</b>	<b>2004 Endorsed</b>	<b>2004 Proposed</b>
<b>South Lake Union Park Development: K72981</b>			
Cumulative Reserve Subfund-REET II	0	0	0
Shoreline Park Improvement Fund	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Zoo Annual Major Maintenance: K72899</b>			
Cumulative Reserve Subfund-REET II	1,000,000	1,000,000	1,000,000
<b>Subtotal</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Total Capital Improvement Program Funds Appropriation</b>	<b>71,039,000</b>	<b>29,947,000</b>	<b>33,951,000</b>