



Public Comment



CRP Business

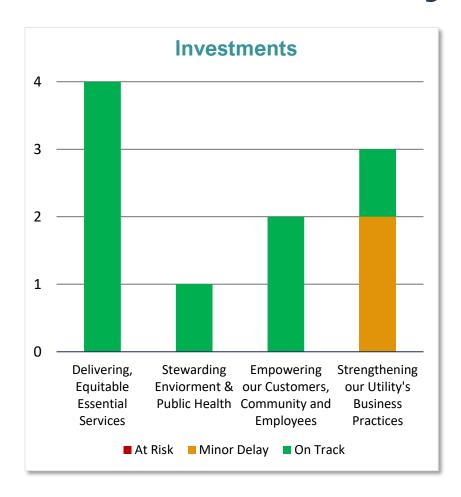


Election of Vice Chair





Q2 2025 Quarterly Report: Investments



Highlights

- SPU's overall SBP health has improved; in Q1 we had 4 minor delays and 2 at risk investments. In Q2 we have 2 minor delays, that are anticipated to be mitigated by Q4:
 - DWW Asset Management Program
 - Water Asset Management Seismic Program
- Support services for the unsheltered continues to progress. The Vehicle Support Pilot program is showing results- this past quarter only 3% of the 383 RVs were impounded at remediation sites.
- Waste prevention is still offering furniture re-use events at the North and South transfer stations; this quarter 13,840 lbs. of furniture was diverted.
- Side Sewer assistance program completed 2 loans in Q2, and planning for program and community engagements through Q4 has progressed.



Q2 2025 Quarterly Report: Metrics

Focus On: Delivering, Equitable Essential Services

Metric	Target	Q2 2025
Missed Waste Collections	≤1 miss/1000 stops	1.41
Water and DWW Response	≥90% Annual Target	88%
Encampment Trash Program	Ampment Trash Program Remove 1,500,000 pounds	

Focus On: Stewarding, Environment and Health

Metric	Target	Q2 2025
Sanitary Sewer Overflows	Annual Target: ≤4 per 100 miles on a 2 yr. avg.	1.3

Focus on: Empowering Customers, Community and Employees

Metric	Target	Q2 2025
Customer Call Response	≥80%	82.4%
Customer Satisfaction	≥90%	95.66%
Employee Promotional Rates	No target defined	55%
Employee External Hiring	No target defined	45%

Focus on: Strengthening Utility Business Practices

Metric	Target	Q2 2025
External funding opportunities	No target defined	Number of applications submitted: 1
		Award notices: 0
		Value of requests: \$1.3 million



Project Engineering and Delivery

Taylor Creek Restoration Project



California Culvert Replacement Project:





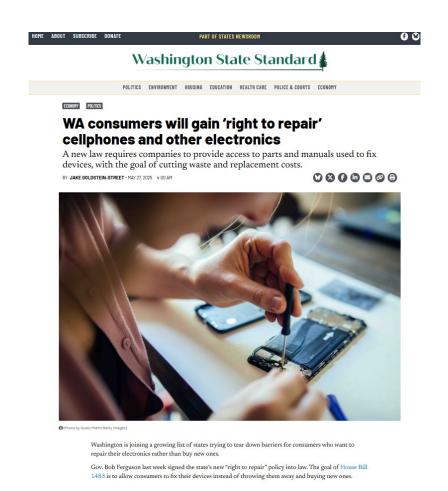
Mayor's Office & City Council Updates

Akshay Iyengar & Brian Goodnight





2025 - Recent Accomplishments

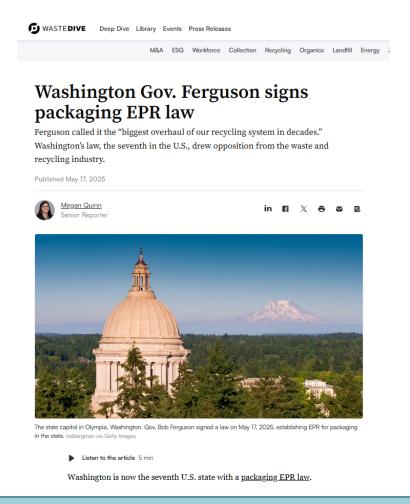


- More accessible, affordable repair for digital electronics
- Supports small repair shops by prohibiting antirepair practices
- Reduces electronic waste



2025 - Recent Accomplishments

- Shifts cost burden of recycling from residents to companies
- Ratepayers will receive discount on their utility bills beginning in 2030
- More (and better!) recycling in WA
 - Responsible end markets
 - Access for multifamily buildings
 - Higher labor standards
 - Statewide list of recyclables
 - Education & outreach language accessible





2026 Legislative Context

- Second year of 2025-27 biennium supplemental budget
- Off-year election
 - Two swing districts have competitive Senate races
- Budget outlook
 - Federal Reconciliation ("Build Back Better") passage impacts on Medicaid and SNAP (food assistance)
 - Washington revenue forecast is down





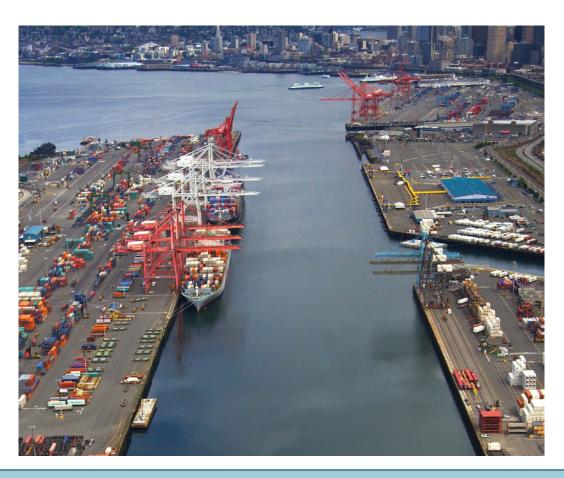
2026 Legislative Agenda Priorities

- 1. Protect the Model Toxics Control Act (MTCA) Remedial Action Grant Program
- 2. Tire Management
- 3. Plastic Bag Ban Reform
- 4. Salmon Recovery
- 5. Extended Producer Responsibility textiles, mattresses, and household hazardous waste





MTCA Remedial Action Grant Program



- SPU is responsible for multiple Superfund cleanups across the City
- Remedial Action Grant provides up to 50% matching funds
- Helps keep rates affordable
- Goal: Defend and improve MTCA and the RAG program



Tire Management

- Problematic material
 - Frequently dumped illegally
 - Leach toxic 6PPD-Q
 - Difficult to recycle responsibly
- Work in coalition with other interested parties to address problems with tires
- Exact request in development
 - Multiyear effort







Plastic Bag Ban Reform



- Seattle banned single use plastic bags in 2012
- Washinton Legislature banned plastic bags in 2020
- Resurgence in plastic bags in Seattle stores
- Goal: Ban thick "reusable" plastic bags in WA
- Sponsor: Rep. Beth Doglio



Salmon Recovery



- Key priority as stormwater manager and culvert and hatchery owner
- Sockeye and Chinook recovery
- Goal: Secure funding for predator removal in Lake Washington



Extended Producer Responsibility

Requires manufacturers to pay for end-of-life recycling and disposal of their products.





Questions?



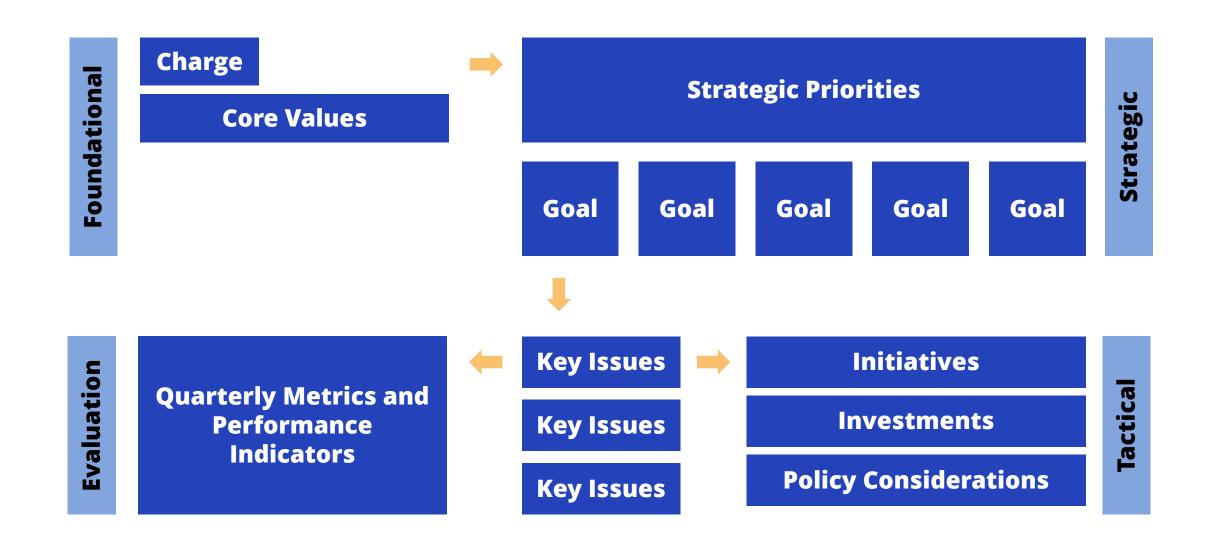
- Are there other topics you would like to see SPU work on in the Legislature?
- Do you have comments or input on what we are focusing on in 2026?
- Thank you!











Foundational

Charge

Core Values

Provide oversight of the Plan implementation

Review and provide input on the progress of the action plans and other deliverables related to the Strategic Business Plan.

Monitor the six-year rate path endorsed by the Plan, gain an understanding of the drivers impacting the revenue requirements that differ from those assumed in the endorsed rate path, and provide input in support of the Plan implementation.

Charge

Core Values

Provide input into Plan updates

Gain a knowledge of SPU services, financial policies, costs, and rates;

Review assumptions, technical evaluations, policy directions, and action alternatives;

Work closely with staff designated by the City Council and the Mayor to understand the issues and concerns and provide comments concurrent with delivery of Plan;

Assist the Mayor and City Council in engaging customers in discussions of the merits and implications of the Plan.



Charge

Core Values

Learning - We embrace a sense of learning, curiosity, and mutual growth.

Connection to Community - We center our connection to our communities and lived experiences.

Impact - We center impact to ratepayers, our neighbors, and all Seattleites.

Equity & Sustainable Development - We embrace equity and sustainable development as key north stars in our work.

Representation - We understand that representation matters and assume good intentions from one another.

Responsiveness - We commit to be responsive to one another and to the current context in which our work is taking place.

Trust - We commit to building trust with one another as a critical avenue to grow relationships and best serve our communities.

Charge Core Values

Foundational

Strategic Priorities

Affordability & Accessibility
Asset Management & Infrastructure
SPU Workforce
Climate Resiliency

Strategic

Tactical

Charge

Core Values

Key Issues

- Equitable access to basic services
- Impact on unhoused community & small businesses
- Impact on rate path
- Expanding partnerships

Affordability & Accessibility

Goal

SPU provides **equitable and affordable** access to basic services.

Initiatives & Investments

- North 'One Water' Operations Facility
- In-House Water Treatment Plant
- Clean City and Support Services for Unsheltered
- Customer Affordability Programs
- Alternate Funding and Financing
- Cedar and Tolt Watershed Resilience

Charge

Core Values

Asset Management & Infrastructure

Goal

SPU successfully maintains existing assets and builds **resilient infrastructure** to meet **future system** needs.

Key Issues

- Impact on rate path & managing debt
- Resiliency & sustainability of infrastructure
- Investment in emergency management
- **Preservation** of assets
- Build and sustain adequate facilities

Initiatives & Investments

- Duwamish Valley Resilience
- In-House Water Treatment Plant
- Water Asset Management & Seismic Program
- In-House Water Quality Treatment
- Automated Metering Infrastructure

Strategic

Tactical

Foundational

Charge



Core Values

Key Issues

- Retirement, recruitment, retention
- Vacancies
- Training & apprenticeships
- Employee wellness & pay equity
- Adequate facilities for staff
- Equity in contracting and hiring

SPU Workforce

Goal

SPU staff is as **diverse** as the community it serves, is **trained**, **supported**, **and fulfilled** in their work.

Initiatives & Investments

- North 'One Water' Operations Facility
- •Field Engineering Improvements Program
- Equity in Contracting
- •Employee Life Cycle Initiatives

Foundational

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Core Values

Key Issues

- Adaptation to impacts on climate, wildfires, droughts, and severe heat and cold
- Crisis and **overburdening** of the system
- **Future-thinking infrastructure** & seismic events
- Impact on **combined sewer** overflows

Climate Resiliency

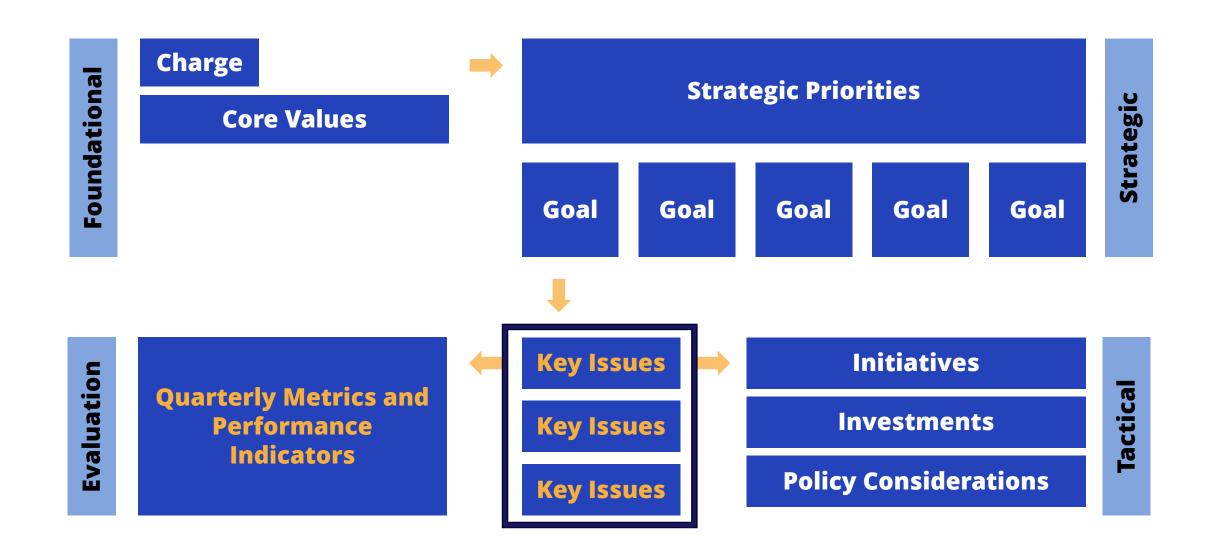
Goal

SPU is prepared for the **impacts of climate change** with **resilient infrastructure** and actively prioritizes overburdened communities.

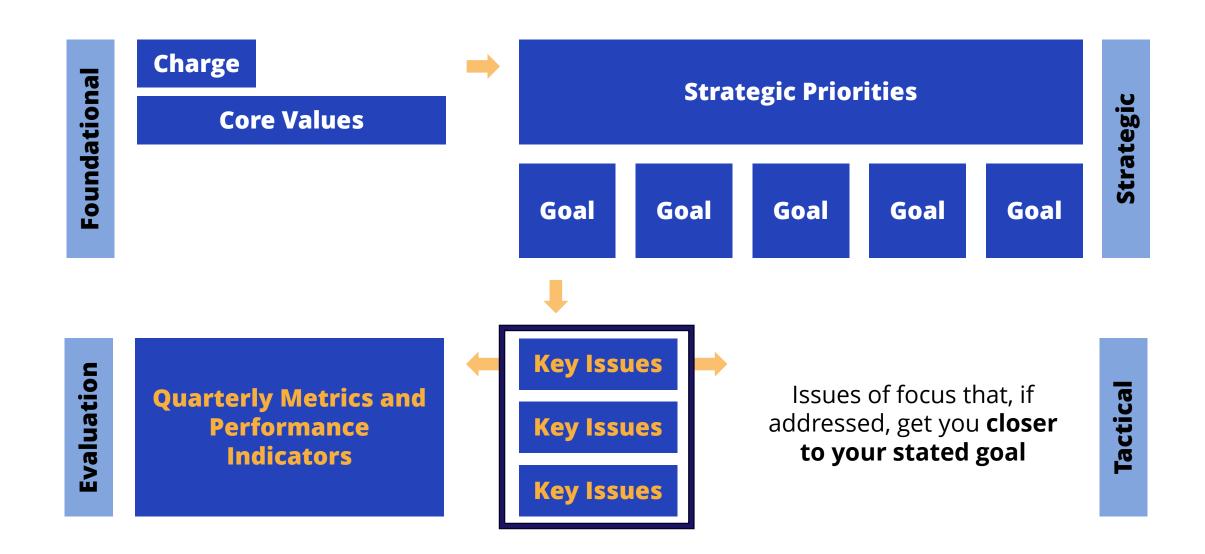
Initiatives & Investments

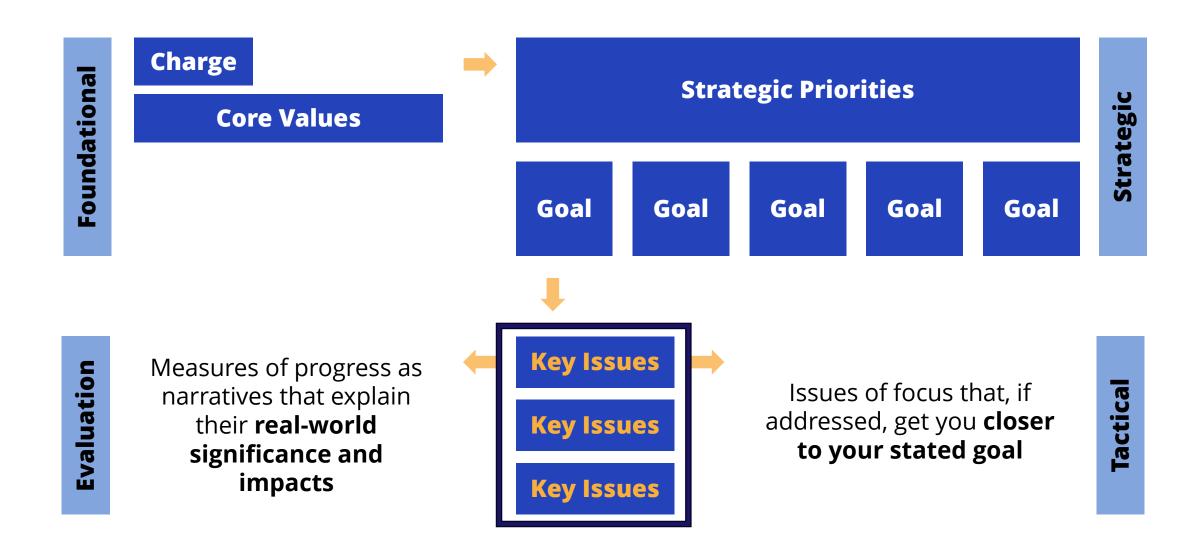
- **Duwamish Valley Resilience**
- 2030 Carbon Neutrality & Sustainability Operations
- Seeds of Resilience & Waster Free Communities Grants
- Cedar & Tolt Watershed Resilience
- Water Asset Management & Seismic Program
- Waste Prevention & Diversion













Charge Core Values





Evaluation

Measures of progress as narratives that explain their real-world significance and impacts



- Reliable, readily available, and consistent
- Can demonstrate impacts
- Outcomes v Outputs
- Quantitative v Qualitative

Quality Metrics and Impacts



Affordability & Accessibility	Asset Management & Infrastructure	SPU Workforce	Climate Resiliency
SPU provides equitable and affordable access to basic services.	SPU successfully maintains existing assets and builds resilient infrastructure to meet future system needs.	SPU staff is as diverse as the community it serves, is trained , supported , and fulfilled in their work.	SPU is prepared for the impacts of climate change with resilient infrastructure and actively prioritizes overburdened communities.
Possible Metrics	Possible Metrics	Possible Metrics	Possible Metrics
 Unhoused community & small businesses Rate path Youth Apprenticeship Neighborhood 	Emergency management investments	 Workforce Promotion Rates Workforce Retention 	Climate Investments
Investments	•	Work session with Customer Review Panel One-on-One conversations Conversations with SPU staff More specifics coming soon	

Announcements, Closing & Adjourn

