Duwamish Valley Program 2023 Annual Updates

Celebrating Milestones, Renewing Community Commitments

The Duwamish Valley Program celebrated the five year anniversary of the <u>the Duwamish Valley Action Plan</u>, a shared City-community vision for environmental justice and equitable development. That milestone recognizes five (5!!) years of coordination, collaboration, and implementation of City projects, informed by community leadership, to improve the quality of life for South Park and Georgetown residents and businesses.

The Duwamish Valley Program staff want **thank all our colleagues in the City family and our community partners** for their dedication and commitment to prioritizing work in the Duwamish Valley and advancing the goals set out in the Action Plan. This work was achieved **together**, and reflects our One Seattle approach to supporting a healthy, thriving Duwamish Valley.

Yet, 2023 began on a tragic note for many families in the Duwamish Valley. As a result of the historic flooding in December 2022, many families in South Park were uprooted or impacted. Individuals and community organizations provided incredible assistance to these families, connecting them to organizations and providing immediate resources and assistance. The City provided temporary housing as homes were repaired from major flood damage. Since then, the City and community-based organizations continue to support families recover from the flooding and prepare for future flooding.

This year, Seattle Public Utilities received \$1.5 million from the King County Flood Control District to increase community preparedness, response and resilience to flooding. Most of this funding was used during King Tide season in 2023-2024 to deploy a temporary sandbag barrier that was installed in January of 2023. As was noted in our 2023 mid-year update, the South Park Pump Station and major roadway drainage and conveyance projects were completed, which will help to reduce urban flooding and ponding in the industrial areas of South Park.

Alongside these capital projects, the Duwamish Valley Program convened a Resilience District advisory group of residents, business owners, and community organizations to help guide the City's work to address community understanding and resilience to climate change. The City is working hard to follow community leadership to help develop preferred solutions rooted in environmental justice and health equity.

On a bittersweet note, our dear colleague Alberto Rodríguez left the City of Seattle for a new opportunity. As many of you know, Alberto was the City's first Duwamish Valley Advisor and was one of the original co-leads of the Duwamish Valley Program. We miss Alberto and wish him well in his new chapter.

To learn more about all the work that happened in the Duwamish Valley in 2023, <u>please see more information on our website</u> and see how the City is advancing projects across all seven priority areas!

2023 DUWAMISH VALLEY ACTION PLAN ANNUAL UPDATE

Priority Area & Mid-term Actions

Healthy Environment

NEW: South Park Water Quality Facility

Status (3-5 sentences): Connected to the broader Resilience District work, Seattle Public Utilities (SPU) is working to build a water quality facility located in the industrial area of South Park to treat stormwater from the drainage system before it flows into the Duwamish Waterway. This water quality facility is anticipated to be located at the Silver Bay property, a 3-acre parcel. A formal Model Toxics Control Act (MTCA) cleanup process has been initiated under the supervision of the WA Department of Ecology. One of the first steps is to complete site investigations of the soil and groundwater which will determine the nature and extent of contamination at the site. Alongside the MTCA cleanup process, SPU will be developing and evaluating options for the water quality treatment facility and the overall site development. SPU is exploring options for the site plan that could include community and public benefits on the site like open space, river restoration, and other benefits.

<u>Next milestone</u>: In 2024, SPU will begin public engagement for the water quality facility and site development, including community-supportive uses. Members of the Resilience District advisory group will serve on a community review panel.

South Park Pump Station

<u>Status</u> (3-5 sentences): The Pump Station opened in Summer 2023! This facility will send stormwater runoff to the Duwamish Waterway during high tide events when the storm drain system cannot drain by gravity. SPU and the Duwamish Valley Program hosted a pump station opening celebration event in September 2023, where over 250 community members and City employees attended.

<u>Next milestone</u>: SPU and Seattle Department of Transportation (SDOT) are planning a second round of drainage and conveyance improvements to select streets in the industrial area of South Park.

Tree Planting & Maintenance

Greening Industrial Lands

<u>Status</u> (3-5 sentences):

In 2023, the Office of Sustainability and Environment (OSE) partnered with SDOT, Just Health Action, DIRT Corps and ECOSS on projects to increase tree canopy and green space in industrial areas of South Park and Georgetown. Trees and other plants were installed at four project sites: S. River St and 6th Ave. S., Gateway Park North, 10th and Elmgrove, and Rain City Skate Park. With limited unpaved area

	available to establish trees, OSE and partners pursued creative approaches for additional plantings, including installing large planter boxes. 30 planter boxes were constructed and filled in preparation for installation on industrial property sites in 2024.
	<u>Next milestone</u> : The planter boxes prepared in 2023 will be installed at properties in 2024, and OSE is continuing to partner with community organizations to pursue projects to increase trees and other vegetation on additional industrial properties.
Healthy Environment	Maintenance of Green Infrastructure <u>Status</u> (3-5 sentences): After green stormwater infrastructure (GSI) is installed, a crucial part of its long-term effectiveness is to ensure it is properly maintained. In 2023, OSE partnered with DIRT Corps's youth development program to maintain green infrastructure in the Duwamish Valley, while training youth in green careers.
	<u>Next milestone:</u> In 2024, OSE will continue partnering with DIRT Corps to steward green infrastructure for long-term health while supporting introducing youth to green careers.
	Climate Change Mitigation and Air Quality Improvements Heavy Duty Truck Electrification Status (3-5 sentences): This year, OSE launched a pilot program to support heavy-duty truck drivers to convert their vehicles to electric! This pilot project contained \$1 million in support. Applications ran from August to November 2023 and 11 candidates submitted applications. Additionally, OSE created an interest form for future interest and 145 drivers submitted interest!
	<u>Next milestone:</u> The Port of Seattle was awarded \$12 million to build charging stations for heavy-duty and drayage trucks that support Port operations. OSE is currently exploring additional funding options to support the conversion of heavy-duty trucks to electric.
	Oil Heat Conversion <u>Status</u> (3-5 sentences): Out of the 223 total Clean Heat homes converted from oil to non-greenhouse gas, electric heat pumps from 2019 to 2023, there were 43 homes in the 98108 zip code (19% of total homes served).
	 Some outcomes: 43 homes converted from oil to heat pumps – providing year round heating and cooling comfort. Avoided 21,500 gallons of oil per year

 Decommissioned 43 oil tanks – helping to avoid future costly oil leak clean ups Homes saved an average of 50% on heating costs or about \$800 or more per year
Affordable, Healthy Food <u>Status</u> (3-5 sentences): OSE continued its partnership with <u>Frutería Sandoval</u> through the <u>Fresh Bucks</u> program. Frutería Sandoval completed their first full year of processing the new Fresh Bucks e-benefit supporting the business in implementing the new benefit processing system. Through their relationships in the Duwamish Valley, Frutería Sandoval does the most Fresh Bucks business of any of the program's independent grocery partners!
Parks & Open Spaces
NEW: <u>Unity Electric</u> <u>Status</u> (3-5 sentences): The DVP is working with SPR to develop a site plan that reflects a community-led process for a 1 acre addition to Duwamish Waterway Park known as "Unity Electric." As part of this work, the DVP has a contract with the Duwamish Valley Affordable Housing Coalition to conduct a site suitability analysis that compares the space and program needs for community nonprofits, with potential sites that could meet their needs. Progress on site planning has been delayed because <i>Washington State Department of</i> Ecology (Ecology) elected to move the park into the MTCA's formal cleanup process in June 2021. As part of the formal process, an Agreed Order between SPR and Ecology was signed in November 2023 to address the remaining environmental work and areas of concern at the park. This Agreed Order includes both the existing Duwamish Waterway Park and the "Unity Electric" Site. The City of Seattle has started the initial work required under the Agreed Order by submitting the Draft Remediation Investigation Work Plan.
Next milestone: Site planning is expected to resume in 2024 and be complete by the end of the year.
South Park Community Center and Site Redevelopment Status (3-5 sentences): While the facilities remain closed during site plan development and future construction, SPR provided additional access space and programming for community members.
<u>Next milestone</u> : While Parks estimated the construction would be done by the end of 2024, the City is still working to get the contractor on board and start construction in Spring to Summer 2024. The Community Center will remain closed through 2025. For the time being, South Park Community Center programs have temporarily moved to Concord International Elementary School.
South Park Plaza Status (3-5 sentences): SPR finalized the design of the South Park Plaza project. Due to contracting challenges, SPR's planned construction on the Plaza in Summer 2023 was delayed.
<u>Next milestone</u> : Construction on the Plaza started in 2024. The oval park design offers a play area, a large plaza, seat walls, lighting, and landscaping. Many cultural elements have been embedded throughout with Lushootseed language etching of "river" walk, tiled surfaces, large colored letters spelling out South Park, Indigenous plantings, story rock and different cultural paving patterns.

Parks and Open Spaces	Duwamish Waterway Park
	Status (3-5 sentences): Ecology elected to move the park into the MTCA's formal cleanup process in June 2021 during the park renovation. As part of the formal process, an Agreed Order between SPR and Ecology was signed in November 2023 to address the remaining
	environmental work and areas of concern at the park. This Agreed Order includes both Duwamish Waterway Park and the adjacent site
	known as "Unity Electric." The City of Seattle has started the initial work required under the Agreed Order by submitting the Draft
	Remediation Investigation Work Plan.
	<u>Next milestone</u> : SPR looks forward to working with Ecology to move through the Agreed Order process and engage with stakeholders and
	the community in their public outreach process.
	Georgetown Flume Off-Leash Area (OLA)
	Status (3-5 sentences): This project is a coordinated effort between SPR, SDOT, and Seattle City Light (SCL). The design includes a portion
	of the SDOT Georgetown to South Park Connection with a lit multi-use trail, a large bio-retention cell, a small and shy dog off-leash area,
	regular off-leash area and over 80 trees. In early 2022 the WA Department of Ecology required an Interim Action Work Plan (IAWP) that Ecology must approve. Ecology has approved an Interim Action Work Plan (IAWP) for the project, and we are in the final preparation steps
	before the project advertisement.
	This site is a part of the larger North Boeing Field/Georgetown Steam Plant (NBF/GTSP) site that is part of an ongoing remedial
	investigation/feasibility study (RI/FS) under Agreed Order No. DE 5685 (Ecology 2008) between the (Ecology, the Boeing Company, the City of Seattle, and King County.
	Next milestone: Construction is anticipated in the summer of 2024 and will be led by SDOT in coordination with the Georgetown to South
	Park Connection project. Project updates as construction occurs will be provided on the SDOT project website, and we encourage you to
	check their website for updates and contact information at the link above.
	NEW/: Marra Decimena Park
	NEW: Marra-Desimone Park The second phase for Marra-Desimone Park improvements began in early 2023, which includes the play area. Construction is anticipated
	in 2025.
	Community Capacity
	Community Controlled Spaces: South Park Neighborhood Center
	<u>Status</u> (3-5 sentences):
	The Duwamish Valley Program successfully collaborated with Villa Comunitaria and the Facilities and Administrative Services Department at the City of Seattle to create a contract for \$1.15 million to address deferred maintenance, to reduce greenhouse gas emissions, and to
	at the City of Seattle to create a contract for \$1.15 minion to address deferred maintenance, to reduce greenhouse gas emissions, and to

make tenant improvements at the Neighborhood Center. The project will be managed by Villa Comunitaria and will occur over 2024 and 2025.

Community-Supportive Spaces for Georgetown

<u>Status</u> (3-5 sentences):

In 2023, the Duwamish Valley Program collaborated with the Georgetown Community Council to establish a community engagement plan to invest \$500,000 to improve the availability and accessibility of community gathering spaces in the neighborhood. After 6 months of community engagement, the Duwamish Valley Program put together a community review team to review the top options supported by community input and provide recommendations to the City. The Duwamish Valley Program ultimately supported 4 total projects: 1) hiring MAKERS architecture and urban to lead the neighborhood through a building program analysis for a community owned and operated neighborhood center 2) investing in resilience hub programming and infrastructure improvements to the Mini Mart City Park, including solar + battery storage, free WiFi, all electric kitchen equipment, air cooling and filtration, increased community programming and accessibility 3) improvements to Oxbow Park p-patch including upgrading the shed and general improvements to the raised bed area and 4) a mini grant to the Georgetown Community Council to support their semi-annual community gathering events like the post-holiday party and the Georgetown Carnival.

Next milestone:

All \$500,000 has been allocated to projects and contracts. By the end of Summer 2024, MAKERS architecture and urban design will present the results of their study and programming to the neighborhood. Seattle Parks and Recreation is collaborating with the Department of Neighborhoods on the p-patch revitalization. The Mini Mart City Park should have most of their physical improvements underway by the end of this year and finished in 2025.

Community and Climate Resilience

Duwamish Valley Resilience District

<u>Status</u> (3-5 sentences):

OSE, OPCD, and SPU have continued the work to create a Resilience District in the Duwamish Valley, which is a coordinated strategy to promote climate change adaptation and sea-level rise planning with initiatives like affordable housing to help communities thrive in place. Throughout 2023, the City established a 17-member Resilience District Advisory Group made up of residents, community leaders, and industrial business representatives from South Park and Georgetown. The Advisory Group worked to finalize Guiding Principles for the work and develop an array of strategies the respond to those principles. The City also received approximately \$1 million from Federal Emergency Management Agency (FEMA) and the King County Flood Control District to begin technical analyses that will inform the next steps.

Community Capacity

Next milestone:

In 2024, the Resilience District Advisory Group will continue communitywide engagement and use this input to help develop a range of strategies for community and physical resilience including sea level rise adaptation solutions (e.g. sea-level rise adaptation infrastructure

and nature-based options), and the City will produce a report on community-informed vision for equitable climate change adaptation strategies in the Duwamish Valley.

Community-Supportive Spaces in the Duwamish Valley *Status (3-5 sentences):*

OPCD and OSE will work with community leaders to assess needs and identify opportunities to develop a community-supportive space that can serve as a potential model for a Resilience Hub in the Duwamish Valley. The Duwamish Valley Program hopes to issue a Request for Proposals for this work in summer 2024.

NEW: Citywide Resilience Hub Plan

<u>Status:</u>

In 2023, OSE began early planning on the Citywide Resilience Hub Plan, which will guide how the City assists and supports resilience hubs. Resilience hubs are trusted, community-serving facilities that support communities in everyday life and before, during, and after an emergency. OSE contracted with a team of community-based consultants with expertise in art, science, academia, community organizing, policy and advocacy, and climate justice to design and lead community engagement.

Next milestone:

Engagement will take place from May - September 2024. Check the OSE website for updates and an event schedule. Potential engagement activities are arts-focused workshops, walking tours, surveys, and more. The plan is anticipated to be released in early 2025.

Youth Programming, Capacity Building, & Leadership Development

<u>Status</u> (3-5 sentences):

In 2023, OSE invested \$500,000 in youth programming in the Duwamish Valley. This funding supported community-led efforts that foster youth leadership, capacity building, workforce development, and recreational programming. Through this funding, local youth supported community priorities such as tree planting and maintenance, air and water quality improvements, mutual aid, climate and community resilience, emergency preparedness, improvements to parks and open spaces, and more.

<u>Next milestone</u>: OSE will continue to invest in youth programming in 2024 and is currently contracting with youth-serving organizations to continue work on youth green jobs and environmental justice training.

Duwamish River Opportunity Fund <u>Status</u> (3-5 sentences): This year, the Duwamish River Opportunity Fund awarded nearly \$300,000 to a variety of Duwamish Valley community-based organizations who are advancing environmental justice and community priorities. The following organizations received DROF Grant

Concord International Elementary School Parent Teacher Association (PTA) – \$37,870

This project will fund the PTSA at Concord International Elementary School for six months to facilitate community events as well as support teachers and students via field trips for students and extra curriculum opportunities.

Duwamish Valley Affordable Housing Coalition (DVAHC)- \$24,000

DVAHC seeks to prevent the displacement of people and non-profits in the Duwamish Valley. The organization recently formed a Community Land Trust that hopes to identify pathways for affordable homeownership in the Duwamish Valley. This funding will support DVAHC in providing stipends to 10 community members who will join the Board of Directors and participate in a training series.

Duwamish Valley Sustainability Association (DVSA) – \$39,087

DVSA empowers communities in issues related to quality of life, social justice, health, and education. Funding will expand the efforts of "Juntos Podemos Cuidar Nuestro Rio Duwamish" (Together We Care for Our Duwamish River) in partnership with Puget Soundkeeper Alliance and the Port of Seattle to train youth of the Duwamish Valley as watershed managers. Youth will be trained to monitor stormwater pollution in the Lower Duwamish Watershed and educate the Duwamish Valley community on these issues, identify sites of concern and learn how to identify, advocate for, and action possible solutions.

Georgetown Community Council – \$11,800

The Georgetown Community Council strives to improve the quality of life for all who live in Georgetown. Funding will improve organizational capacity that will support the all-volunteer team to develop content for and distribute the Georgetown Gazette. The Gazette is a monthly newsletter that serves more than 800 households and businesses in the Georgetown Neighborhood.

Shared Spaces Foundation – \$40,000

The Shared Spaces Foundation works to create community facilities for people to gather, learn, and grow together. Funding will support programing offered through the River Access Paddle Program (RAPP) which works with Duwamish River community organizations including Duwamish River Community Coalition, Puget Soundkeeper and Maritime High School, to increase community access and awareness opportunities on the Duwamish River and Salish Sea. The program seeks to reduce barriers to river access for residents through paid guide training, free/low-cost hand-carry boat access, and hands-on citizen science opportunities on the river.

South Park Senior Center (SPSC) – \$40,000

SPSC provides seniors access to services and the cultural community needed to lead vibrant, healthy, and independent lives. Funding will provide access to healthy meals, and additional social services, that will ensure the safety, security, health, and wellbeing of the elders served. SPSC will also provide free fitness classes, cultural celebrations, and will pilot a podcast to capture a historic documentation of the Seniors' lives while offsetting stereotyping and racism.

Villa Comunitaria – \$40,000

Villa Comunitaria serves Latine communities in South Park and South King County. Funding will expand their Financial Literacy and Business Support services by directly reaching and recruiting South Park and Duwamish Valley residents, small business owners and independent contractors to participate in a 3-part educational workshop series focused on small business. Funding will also support the organization to continue offering their popular Spanish-language Financial Literacy Workshop series for individuals and families. Young Women Empowered (Y-WE) – \$38,800

Young Women Empowered (Y-WE) envisions a society rooted in social justice where all young women live their truth, achieve their dreams, and change our world. Funding will support Y-WE Grow's Paid Summer Internship Program, which focuses on environmental justice and healthy food systems in BIPOC (Black, Indigenous, People of Color) communities, serving diverse young women (those who identify as women, girls, trans, non-binary, or gender expansive) ages 15-20. This funding will support programming at Marra Farm, where interns connect with the Earth in a reciprocal relationship, gain gardening and professional skills, build relationships with BIPOC farmers/land stewards, and grow culturally relevant produce to share at the local El Mercadito Farmers Market. Alongside seasoned BIPOC mentors, Y-WE interns learn how to disrupt racism and injustice in the food system through investing in food sovereignty locally and gaining skills for interdependence.

Next milestone:

OSE will be managing the DROF for 2024 and will notify the public when applications are open!

NEW: Environmental Justice Fund

Status (3-5 sentences):

In addition to the Duwamish River Opportunity Fund, the City of Seattle also established an Environmental Justice fund to award financial support to BIPOC and other community organizations leading on environmental justice work. In 2023, the EJ Fund supported three Duwamish Valley organizations with grants ranging from \$30,000 to \$70,000. The three organizations were the <u>Duwamish Valley</u> <u>Sustainability Association</u> (DVSA), <u>Young Women Empowered</u> (Y-WE) and <u>Villa Comunitaria</u>. With the funds, these organizations will support Latine community members for immigrant families, focus on organic waste reducing and recycling, and conduct an oral history project of BIPOC communities and their uses of public lands.

Mobility & Transportation

NEW: <u>Reconnect South Park (RSP)</u>

<u>Status:</u>

With initial funds awarded from the state, the City awarded two contracts for engagement efforts and technical studies in late 2022/early 2023. In 2023, the community-led engagement team discussed the project with over 600 of their neighbors at meetings, festivals and events and also collected ideas through an online survey. <u>(Learn more through the annual report.)</u> The technical consultant team researched past engagement efforts and planning studies that could inform this work and developed <u>a story map</u> to share project information. In 2023, Reconnect South Park was also selected for the first round of the federal Reconnecting Communities pilot grant program, adding to a total of \$2.5 million in state and federal grant funding. This funding will be used for continued community engagement and visioning work, planning and mobility studies, and restorative development (anti-displacement) planning. The City anticipates awarding the first federally-funded contract in April of 2024 for planning and mobility studies.

Next Milestone:

By the end of 2024, the consultant team will develop a Potential Futures Analysis that will evaluate multiple options for the future of SR-99 (such as full removal, highway-to-boulevard conversion, and tunneling) based on community goals. The community-led engagement team will share the results of this analysis with the broader community and work to develop a Community Vision Plan by June of 2025.

Georgetown-South Park Connection Trail

<u>Status</u> (3-5 sentences): This project creates a walking and biking connection between Georgetown and South Park. In 2023, the City began pre-construction activities, including permitting for a section of the project that crosses the complex intersection of 16th Ave S and E Marginal Way S. The design in this area requires further review and permitting to ensure the safety of all travelers in the area. It is not possible to complete this process on the project's original timeline. To help move the project forward, SDOT is making interim changes to the design at this location with a paint and post treatment in the place of the proposed concrete curb. This will allow SDOT to begin construction in 2024. SDOT is continuing to work with partnering agencies on the review and permitting process and once approved, SDOT will install the concrete curb per their original design.

Mobility and Transportation *Next milestone:* In addition to the Connection Trail, SDOT will also create (drum roll please......) a new stop light and crosswalk at improvements Dallas Ave S and 14th Ave S which will directly benefit the trail, and the South Park Plaza. This long-standing community priority is now at 100% design and will be built in 2024.

Drainage and Street Improvements

<u>Status</u> (3-5 sentences): SDOT has installed and will continue to work on roadside swales and remove compacted gravel at the edge of the roadway between the sidewalk and street. Additionally, they will add greenery and planting and give residents voice in what gets planted outside their house. This greenery adds many benefits to community, including stormwater benefits. SDOT is currently pursuing this treatment on:

- S Concord St in South Park
- S Elmgrove St in South Park
- S Trenton St in South Park
- 6th Ave S in Georgetown

South Park Drainage and Roadway Partnership

<u>Status</u> (3-5 sentences): In coordination with SDOT, SPU completed construction on an improved drainage system in the industrial area of South Park. This project will work in tandem with the <u>flood control pump station</u> to reduce flooding in the industrial and residential areas in the northern part of South Park. The pipe improvements will collect and convey flows to the existing drainage system and lessen overall stormwater flooding. The drainage system will direct stormwater to the flood control pump station, which will pump stormwater to the Duwamish River, and to the future <u>water quality facility</u>.

	Next milestone: SPU is beginning the second phase of this project which will primarily include improvements in the industrial areas of South Park.
	8 th Ave S. and Gateway Park North
	<u>Status</u> (3-5 sentences):
	SDOT Is coordinating this project that includes work in the 8th Ave. S right-of-way and shoreline street end, and an adjacent shoreline
	park.
	In preparation for work, they conducted a remediation (read: pollution) assessment of the area. There were elevated levels of pollution
	found, and SDOT is working with the Ecology to understand if a formal Agreed Order or voluntary cleanup will be necessary.
	Next milestone:
	SDOT will continue to work with community partners and the Duwamish Valley Program to implement lessons-learned from Duwamish
	Waterway Park to maintain community access to the site in ways that prioritize human health and safety while the cleanup process
	unfolds.
	Economic Opportunity & Jobs
	COVID-19 Emergency Recovery & Support for Small Businesses
	<u>Status</u> (3-5 sentences):
	OSE contracted with Vision 7 Advertising to provide technical support and COVID-19 recovery to small businesses in South Park and
	Georgetown. As of December 2023, 67 businesses received technical support, and 50 businesses received a \$500 Mini-Grants to support
Economic	them in their recovery efforts.
Opportunity	
and Jobs	<u>Next milestone</u> : The COVID-19 emergency declaration has ceased. The City will support small businesses in the Duwamish Valley through
Afferdable	other means in 2024.
Affordable Housing	Community Supportive Space Duwamish Valley Affordable Housing Coalition
nousing	<u>Status</u> (3-5 sentences):
	In 2023, the Duwamish Valley Affordable Housing Coalition continued to explore options for how to invest in the development of
	community supportive spaces in South Park, including exploring options at the Unity Electric site or at the Office of Housing's upcoming
	project in the area.
	Next milestone: The Coalition is working to prioritize community support services alongside advocating for housing so that current
	residents' needs are met and prioritized when it comes to childcare, educational programming, and other services.

Past Edition(s):

2023 Mid-Year Update 2022 Update & Progress Report 2021 Update & Progress Report 2020 Update & Progress Report End of Year 2019 Spring 2019 Winter 2018