

North Beacon Hill

Approval and Adoption Matrix

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Prepared by the *North Beacon Hill Planning Association* and the City of Seattle Interdepartmental Review and Response Team for community validation. Compiled by the Strategic Planning Office. June 29, 1999. Revised by the City Council and Council Central Staff. October 28, 1999.

Introduction

PURPOSE, STRUCTURE AND FUNCTION OF THE APPROVAL AND ADOPTION MATRIX

Through the City of Seattle's Neighborhood Planning Program, 37 neighborhoods all over Seattle are preparing neighborhood plans. These plans enable people in neighborhoods to articulate a collective vision for growth and change over the next 20 years and identify activities to help them achieve that vision. The plans are also intended to flesh out the City's Comprehensive Plan. Because each plan is unique, this Approval and Adoption Matrix has been designed as a standard format for the City to establish its work program in response to the recommended activities proposed in the specific neighborhood plan and to identify implementation actions to be factored into future work plans and tracked over time. The development of the sector work programs and a central database will be the primary tools to track implementation of the activities in all the neighborhood plan matrices over time.

The matrix is divided into two sections:

- I. *Key Strategies*: usually complex projects or related activities that the neighborhood considers critical to the successful implementation of the neighborhood plan.
- II. *Additional Activities for Implementation*: activities that are not directly associated with a Key Strategy, ranging from high to low in priority and from immediate to very long range in anticipated timing.

The neighborhood planning group or its consultant generally fill in the Activity, Priority, Time Frame, Cost Estimates and Implementor columns. The City Response column reflects City department comments as compiled by the Strategic Planning Office. The City Action column in Section II and the narrative response to each Key Strategy are initially filed in by City departments then reviewed, changed if appropriate, and finalized by City Council. Staff from almost every City department have participated in these planning efforts and in the preparation of this Matrix. Ultimately, the City Council will approve the Matrix and recognize the neighborhood plan by resolution.

Some neighborhood recommendations may need to be examined on a citywide basis before the City can provide an appropriate response. This is usually because similar recommendations are being pursued in many neighborhoods and the City will need clear policy direction to ensure a consistent citywide response. Such recommendations are being referred to the "Policy Docket", a list of policy issues that will be presented to City Council, for further discussion and action.

ACTIVITIES ALREADY ACCOMPLISHED BY THE NORTH BEACON HILL PLANNING ASSOCIATION

Crew/Maintenance Facilities Area Improved

The community and the Parks Department worked together to clean up graffiti and litter along the pathway in the Crew/Maintenance facilities area. Parks also moved in the fencing along the path to better accommodate pedestrian traffic.

Park Advocacy Groups Formed

Two new advocacy and implementation organizations were formed as a part of the North Beacon Hill Planning Process.

Jefferson Park Alliance -Will advocate for the implementation of the completed neighborhood park elements of the plan.

Beacon Hill Culture Club-Formed to work with SEATRAN on the arts component of the Beacon Ave. Median.

Acronyms & Definitions

BIA Business Improvement Association	OFE Office for Education (part of SPO)
BHCC Beacon Hill Culture Club	OH Office of Housing (formerly part of Department of Housing and Human Services) (City of Seattle)
CBO Central Budget Office (part of ESD)	OIR Office of Intergovernmental Relations (City of Seattle)
CRF Cumulative Reserve Fund	OUC Office of Urban Conservation (part of DON)
DCLU Department of Design, Construction and Land Use (City of Seattle)	ROW Right-of-way
DON Department of Neighborhoods (City of Seattle)	RUV Residential Urban Village
DPR Department of Parks and Recreation (City of Seattle)	SAC Seattle Arts Commission (City of Seattle)
ESD Executive Services Department (City of Seattle)	SAP Station Area Planning Team (a work unit led by of SPO, the team includes many departments)
GMR General Mailed Release (DCLU Publication)	SCL Seattle City Light (City of Seattle)
HSD Human Services Department (formerly part of Department of Housing and Human Services) (City of Seattle)	SEATRAN Seattle Transportation Department (formerly part of Seattle Engineering Department [SED]) (City of Seattle)
IAC Interagency Committee for Outdoor Recreation (State of Washington)	SFD Seattle Fire Department
LID Local Improvement District	Sound Transit (formerly Regional Transit Authority [RTA])
Metro King County Metro Transit Division	SPD Seattle Police Department (City of Seattle)
MGS Municipal Golf of Seattle (private non profit entity under contract with the City of Seattle)	SPL Seattle Public Library (City of Seattle)
MOSC Mayor's Office for Senior Citizens (a section of HSD's Aging and Disabilities Services Division)	SPO Strategic Planning Office (formerly part of Office of Management and Planning [OMP]) (City of Seattle)
NBH Chamber North Beacon Hill Chamber of Commerce	SPU Seattle Public Utilities (City of Seattle)
NBHPC North Beacon Hill Planning Committee	SSD Seattle School District
NMF Neighborhood Matching Fund (administered by DON)	WSDOT Washington State Department of Transportation
OED Office of Economic Development (City of Seattle)	

I. Key Strategies

Each Key Strategy consists of activities for a single complex project or theme that the neighborhood considers critical to achieving its vision for the future. While the Key Strategies are high priorities for the neighborhood, they are also part of a twenty-year plan, so the specific activities within each Key Strategy may be implemented over the span of many years.

The Executive recognizes the importance of the Key Strategies to the neighborhood that developed them. Given the number of Key Strategies that will be proposed from the 37 planning areas, priorities will have to be set and projects phased over time. The Executive will coordinate efforts to sort through the Key Strategies. During this sorting process, the departments will work together to create a sector work program which includes evaluation of Key Strategy elements. This may include developing rough cost

estimates for the activities within each Key Strategy; identifying potential funding sources and mechanisms; establishing priorities for the Key Strategies within each plan, as well as priorities among plans; and developing phased implementation and funding strategies. The City will involve neighborhoods in a public process so that neighborhoods can help to establish citywide priorities. Activities identified in this section will be included in the City's tracking database for monitoring neighborhood plan implementation.

The department most involved with the activities for a Key Strategy is designated as the lead. Otherwise, DON is designated as the lead. Other participating departments are also identified.

The City Response lists activities already underway, and other tasks that the City has committed to commence during 1999-2000.

A. REVITALIZE BEACON AVENUE AS THE URBAN VILLAGE CORE

Description

This key strategy combines land use, capital facilities, transportation and pedestrian improvements in an effort to create a well-defined urban village anchored by a new library and commercial/retail core, accessed by efficient, pedestrian-friendly public transportation. This strategy further seeks to reinforce the existing single family character of the neighborhood by focusing additional growth within the boundaries of the urban village.

Integrated City Response

The Executive supports the North Beacon Hill community's vision for creating a vibrant urban village by providing a focus to a future commercial core toward the south end of the village. Major capital projects like the new library, a neighborhood proposed Performing Arts Center, and transit facilities will be an important part of this core. Many activities in this strategy pull this vision together well.

In addition to forwarding a number of neighborhood rezone requests to Council during this approval and adoption process, DCLU will address design guidelines proposed by

all neighborhoods in three phases, in order to revise the citywide design review program in the most efficient manner. Neighborhood Matching Fund grants or Early Implementation funds have been used by other neighborhoods to develop draft guidelines for consideration. DCLU will work with the neighborhood to assist them in the development of guidelines should they choose to pursue this option.

The neighborhood plan identified streets as an important component of the neighborhood. The Beacon Avenue median project is well underway and has included

collaboration among the community, SPU, and SEATRAN to provide a greatly improved streetscape. Many additional improvements were made to this project in response to the neighborhood. In addition, SEATRAN will pursue implementation or future study of many specific transportation improvements recommended in the plan.

The Executive supports the importance that transit service is given in the plan. Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SEATRAN is participating in that planning process. In addition, the Executive recognizes that future light rail and station area planning will have a significant impact in the future of the North Beacon Hill neighborhood. The preliminary Locally Preferred Alternative adopted by the Sound Transit Board on February 25, 1999 included an underground Beacon Hill station below S. Lander Street at Beacon Ave S. to be constructed as funding permits. The City has established a Station Area Advisory Committee to advise the City and Sound Transit on station entrances themselves and the station area development.

Lead Department: DON

Participating Departments: SPO, SEATRAN, DCLU, SPL

Activities Already Underway

1. The Beacon Avenue median project is underway and slated to be completed by the end of 1999.

Tasks to be Undertaken in 1999/2000

1. A progress report and preliminary recommendations regarding Key Pedestrian and Green Streets are due to Council in 1999.
2. DCLU will address design guidelines proposed by neighborhoods in three phases. First, fully developed neighborhood design guidelines will be reviewed and possibly adopted. This work is underway and DCLU is scheduled to make recommendations to the City Council in the fourth quarter, 1999. Work on the second and third phases will take place in 2000. DCLU will also be reviewing other neighborhood design guidelines as they are developed by the neighborhoods. Once design guidelines are developed by the neighborhood,

DCLU will conduct a preliminary review of the design guidelines to determine in which phase of DCLU's review they belong. Design guidelines for this neighborhood would likely be in the second or third phase.

3. SPL will continue to work with the community on negotiations over the proposed site of the new Beacon Hill Library. Site selection is expected by the end of 1999.
4. Existing crosswalks at selected intersections listed in the plan will be included in the 1999 crosswalk restriping program. A review of the 15th Avenue South and Beacon Avenue South intersection for a new crosswalk will be performed in 1999.
5. Signal review for the intersections at Beacon Avenue South/15th Avenue South and at Beacon Avenue South/South McClellan Street will be performed in 1999.
6. The intersections of 14th Avenue South/South Lander Street, 14th Avenue South/South McClellan Street, 14th Avenue South/South Forest Street, and 14th Avenue South/South Stevens Street will be reviewed and included in SEATRAN's 1999 competitive process for traffic circles.
7. Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 "Establish and Implement Transit Service Priorities" in the City's Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
8. Identify those activities in this Key Strategy that are good candidates for next steps for implementation considering priorities, funding sources, and departmental staffing concerns through the Southeast Sector Implementation Program.
9. Identify next steps for continued implementation.

A. Revitalize Beacon Avenue as the Urban Village Core						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
Land Use-Urban Village Boundaries/Zoning						
LU1	Reduce the size of the Residential Urban Village boundary at north end of village by eight blocks and move the northern boundary from S. Judkins Street to S. Massachusetts Street to focus future public amenities, transportation and pedestrian improvements, and capital facilities toward the retail core of North Beacon Hill. Move the southeastern boundary from 18 th Ave. S. west to 17 th Ave. S. between S. Lander and S. Forest Streets. This would remove two full blocks from the Urban Village.	1	With plan adoption.	No cost	SPO DON	SPO has reviewed the proposed boundaries and has proposed revisions to the neighborhood's proposal. SPO supports the change to the southeasterly boundary but does not fully support the change to the northern boundary. It is recommended that the low density multifamily areas remain within the urban village boundary to provide sufficient capacity needed to meet the growth target for the urban village. Some modification to the northern boundary is supported by SPO by removing single family zones areas from the northwest corner of the village. In addition, a policy (P5) has been added by SPO to the "Land Use and Housing" subsection of goals and policies in the comprehensive plan to articulate the desire of the North Beacon Hill community to have the northern portion of the village maintain its current character. The boundary map with the SPO supported revisions is shown in the proposed Comprehensive Plan ordinance as Attachment 5.
LU 2	Designate Beacon Avenue as a Key Pedestrian Street between S. Holgate Street and S. Stevens Street.	1	3-5 years	No cost	SPO SEATRAN North Beacon Hill Council	Key Pedestrian Streets have raised policy and implementation issues in a number of neighborhood plans and are included in the Policy Docket for City Council discussion. The Executive will review its policies on both Green Streets and Key Pedestrian Streets in 1999. Once this policy analysis is completed, this recommendation will be reviewed again.
LU 3	Change Lowrise 3 (L3) zones between S. Judkins Street and S. Grand Street for properties fronting on 13th Avenue South to Lowrise1 (L1) to recognize existing character and provide an improved mix and diversity of housing types.	1	With plan adoption	No cost	DCLU North Beacon Hill Council	DCLU prepared the rezone analysis and the rezone ordinance amending the Official Land Use map and has submitted them to the Council for its consideration along with the North Beacon Hill plan.
LU 4	Change Single Family 5000 (SF 5000) zoned parcels at strategic locations within the retail core to Neighborhood Commercial/Residential 40 (NC2/R-40) to encourage additional mixed-use commercial and residential development	1	With plan adoption	No cost	DCLU North Beacon Hill Council	DCLU prepared the rezone analysis and the rezone ordinance amending the Official Land Use map and has submitted it to Council for its consideration along with the plan. The rezone also requires a Land Use Code and Comprehensive Plan amendment (Policy L74) to allow the change to a zone more intense than NC2/L1 currently allowed in SMC

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	within the retail core.					<p>Section 23.34.010. These proposed changes accompany the rezone legislation.</p> <p>The City Council defers consideration of this proposal to the Station Area Planning process. The Comprehensive Plan and SMC section 23.34.010 are being amended to permit consideration of rezones from Single-Family in this portion of the village to zones permitting size and intensity of use as great as that allowed in NC2/R-40. Council takes no position on the appropriateness of rezones at this time. Proposed rezones may be considered only after proper notice and process.</p>
LU 5	Change Lowrise 2 (L2) zoning to Neighborhood Commercial/Residential 40 (NC2/R-40) at strategic locations to encourage additional mixed-use commercial and residential development within the retail core.	1	With plan adoption	No cost	DCLU North Beacon Hill Council	The City supports the neighborhood's proposal to rezone this area from Lowrise L2 to Neighborhood Commercial NC2/R-40. DCLU prepared the rezone analysis and the rezone ordinance amending the Official Land Use map and submitted it to Council for its consideration along with the plan.
LU 6	Change Lowrise 3 (L3) zoning to Neighborhood Commercial/Residential 40 (NC2/R-40) at strategic locations to encourage additional mixed-use commercial and residential development within the retail core.	1	With plan adoption	No cost	DCLU North Beacon Hill Council	The City supports the neighborhood's proposal to rezone this area from Lowrise L3 to Neighborhood Commercial NC2/R-40. DCLU prepared the rezone analysis and the rezone ordinance amending the Official Land Use map and submitted it to Council for its consideration along with the plan.
LU 7	Develop specific design guidelines for new commercial, mixed-use and multi family residential development within the urban village boundaries not currently covered by City guidelines and SEPA thresholds for design review. Develop specific design guidelines that support the community's character, scale, ethnic mix, cultural heritage and surrounding residential character.	1	1 year	\$30,000	DCLU DON North Beacon Hill Council	<p>DCLU will address design guidelines proposed by neighborhoods in three phases. First, fully developed neighborhood design guidelines will be reviewed and possibly adopted. This work is underway and DCLU is scheduled to make recommendations to the City Council in the fourth quarter, 1999. Work on the second and third phases will take place in 2000. DCLU will also be reviewing other neighborhood design guidelines as they are developed by the neighborhoods. Once design guidelines are developed by the neighborhood, DCLU will conduct a preliminary review of the design guidelines to determine in which phase of DCLU's review they belong. Design guidelines for this neighborhood would likely be in the second or third phase.</p> <p>N. Beacon is encouraged to develop specific design guidelines. Neighborhood Matching Fund grants and Early Implementation funding could be used to fund the development of neighborhood specific design guidelines.</p>

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Capital Facilities-Library Siting						
CF1	Using information provided by the neighborhood planning process, select a site for a new 10,000 square foot Beacon Hill Library within the "heart" of the urban village that will anchor an enhanced retail and mixed-use residential neighborhood and support the community-based siting criteria.	1	With voter approved "Libraries for All" bond issue.	\$4,751,000	SPL Friends of the Beacon Hill Library	As part of the Libraries for All plan, the Seattle Public Library has slated a new library for construction in Beacon Hill. The new library is scheduled to open in 2001. The existing library will be replaced with a new 10,000-square-foot building, which is about three times its current size. It will have space for 30,000 books and seating for up to 90 patrons. There will be special homework areas, modern computer workstations, parking, and a multipurpose room. The Library Board will select a site, with advice from an architect and the neighborhood. Carlson Architects was selected in mid-June 1999. Site analysis will begin summer 1999 and site selection is scheduled to occur in early fall 1999, with extensive neighborhood participation.
CF2	Locate the new library within the retail core of the urban village along or near Beacon Avenue and within easy and safe walking distance of Metro bus stops.	1	With voter approved bond issue	No cost	SPL Friends of the Beacon Hill Library	See response to CF 1.
CF3	Consider the potential for co-locating the library with other facilities that would provide an improved site design and public amenities by working with a public or private partner.	1	With voter approved bond issue	No cost	SPL Friends of the Beacon Hill Library	SPL will consider co-location if they can find a site large enough. The Neighborhood Service Center is the most likely candidate for co-location with the new library. This would increase the site requirement by 4,000 to 5,000 square feet. This could pose a significant barrier given the difficulty the design committee has experienced so far in determining a site. Budget constraints and other barriers may also prevent including co-location in the initial design process.
CF4	Design a new library that relates well with the existing neighborhood scale and reflects the diverse cultures and history of North Beacon Hill. An important design consideration is that the new library should "look like a library", that is, it should command a strong civic presence as it relates to both the site and the greater community.	1	Siting and Design development	Design budget	SPL Friends of the Beacon Hill Library	The neighborhood will have a strong voice in the design process. Neighborhood representatives currently sit on a panel to select the design team and there will also be a process in the neighborhood to receive input on the design itself. Final decisions on the design will be made by the Library Board.

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Transportation and Pedestrian Improvements						
T1	Install a pedestrian signal and crosswalk at S. Lander St. and Beacon Ave S.	1	6 months	\$25,000 per signal	SEATLAN	<p>SEATLAN reviewed this location for a pedestrian signal and marked crosswalk in 1998. During this review, it was determined that this intersection does not presently meet warrants for the installation of a signal nor safety requirements for a crosswalk.</p> <p>While SEATLAN does not presently support the installation of a signal at this intersection, it is willing to review this intersection for a signal again in the future. Because of the development happening in the area, (due to the Library, Amazon.com and the transit transfer point) this will likely change the traffic flow through the intersection. When the use of the intersection changes, it may meet warrants for a signal. Specific changes we see include:</p> <ul style="list-style-type: none"> • plans to modify the design of the intersection's southeast corner. This work is planned as part of a transit improvement project slated for construction later this year. • possible location of the new library nearby. • further in the future, possible installation of station entrances for an underground light rail station in the area of this intersection. <p>SEATLAN will continue to monitor the intersection and following changes like the ones listed above, do additional review at future dates.</p>
T2	Repaint all existing crosswalks with the 'ladder-type' configuration at: <ul style="list-style-type: none"> • 14th Ave S. and Beacon Ave S. • 15th Ave S. and Beacon Ave S. • S. McClellan St. and Beacon Ave S. • S. Forest St. and Beacon Ave S. • S. Hanford St. and Beacon Ave. S. • S. Spokane St. and Beacon Ave S. • 17th Ave S. and S. McClellan St. 	1	6 months	\$500 per crosswalk	SEATLAN	<p>The existing crosswalks at these intersections will be included in the 1999 crosswalk restriping program. Currently, there are no marked crosswalks at the intersection of 15th Avenue South and Beacon Avenue South. A review of this intersection will be performed in 1999 for crosswalks and if the intersection meets the requirements for a crosswalk, a ladder-type crosswalk will be added by the end of 2000.</p>
T3	Install curb bulbs at intersections to reduce	1	1 year	\$20,000	SEATLAN	SEATLAN believes that these proposed curb bulbs may be better

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	<p>pedestrian walking distance at the following locations. At all intersections specified in the previous paragraph, plus these additional intersections:</p> <ul style="list-style-type: none"> • S. Stevens St. and Beacon Ave S. • S. Horton St. and Beacon Ave S. • S. Hinds St. and Beacon Ave S. 			to \$40,000 per bulb		<p>candidates for funding if they are prioritized in order of importance since SEATRAN currently does not have funding for review or for constructing curb bulbs at these locations. Various funding mechanisms such as the Neighborhood Street Fund and Early Implementation funds could support construction of one or two sets of these bulbs at a time. If the neighborhood prioritizes these potential crosswalk locations in order of importance, SEATRAN can review and focus potential funding sources to the areas most needing curb bulbs.</p> <p>If this recommendation has been generated due to a safety problem at these locations, SEATRAN will review the request. The following information should be sent directly to SEATRAN traffic operations:</p> <ul style="list-style-type: none"> • the specific location(s). • a specific description of the problem(s). • a neighborhood contact, with phone number. <p>However, this review is more likely to result in signing and striping rather than curb bulbs.</p>
T4	Install appropriate pedestrian enhancements at the new proposed Beacon Hill Library (location to be determined).	1	To be determined	No cost estimate	<p>SPL</p> <p>SEATRAN</p>	SEATRAN would welcome the opportunity to review plans for street improvements related to the library's development. SPL will also work to make the site of the new library pedestrian friendly, once that site is chosen.
T5	Install a free right arrow signal at Beacon Ave. S. and 15 th Avenue S. (from Beacon Ave S. southbound to 15 th Ave S. southbound), similar to the northbound to northbound movement. This would allow autos to make a free right turn on the 15 th Ave S. northbound movement cycle, and hopefully dissuade people from using 14 th Avenue S. as a shortcut. Install traffic circles at 14 th Ave S. and S. Lander St., to reduce short-cut through arterial traffic on residential streets.	1	1 year	\$25,000 per signal	SEATRAN	<p><u>Signal:</u> A review will be performed for this proposed signal change in 1999. If a signal is warranted, the project will be placed on a list for potential funding.</p> <p><u>Traffic circles:</u> The intersections of 14th Avenue South & South Lander Street, 14th Avenue South & South McClellan Street, 14th Avenue South & South Forest Street, and 14th Avenue South & South Stevens Street will be reviewed and included in SEATRAN's 1999 competitive process for traffic circles. Projects that are appropriate for funding, but not funded in a given year, will automatically be carried forward for possible funding in subsequent years.</p>

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						To pursue the review of these locations further, SEATRAN needs a name(s) of a community contact(s), who, if needed, could provide additional information about these locations and circulate neighborhood petitions for locations found workable through SEATRAN review.
T6	Turn 14 th Ave. S. between S. Bayview St. and Beacon Ave. (a short one block segment) into a one-way northbound street with a chicane at 14 th Ave. and Beacon Ave. S. intersection (SW corner) to reduce speeding and cut-through problems.	1	1 year		SEATRAN	Changes that take away access can create operation problems - shifting traffic and raising volumes on other nearby streets. SEATRAN will need to work with a member of the community to learn more about this traffic problem. Pending a neighborhood contact, SEATRAN will review this location in 1999.
T7	If measures listed in TPI B. I are not fully successful, then install additional traffic calming devices on 14 th Ave S. between S. Lander St. and S. Stevens St. to reduce cut-through traffic to 15 th Ave. S. / Beacon Ave. S. and to inhibit cut-through arterial traffic on residential streets.	1	1 year	\$8,000 per circle (includes landscaping)	SEATRAN	A decision to consider traffic calming, beyond traffic circles, on this part of 14 th Avenue South should follow the review of the street's intersections for traffic circles. See response to TPI B.I.
T8	Complete Beacon Avenue Median Project between S. Spokane St. and Cheasty Blvd. S. through Jefferson Park: median reconstruction will take place in Fall 1998. Construction will be complete by June 1999.	1	Completion summer of 1999	Median improvement: \$2.8 million	SEATRAN	Construction of the project began in the beginning of 1999 and is scheduled to be completed by the end of 1999.
T9	McClellan St. between 15 th Ave S. and 17 th Ave S.: <ul style="list-style-type: none"> • Provide left turn pockets for eastbound and westbound S. McClellan St. traffic at the Beacon Ave S. intersection for those turning onto Beacon Ave S. • Study traffic signal timing at Beacon Ave S. and McClellan St. 	2	2-3 years	No cost estimate	SEATRAN	<p><u>Left turn pockets:</u> The suggestion for installation of left-turn pockets appears to conflict with the suggestion for curb bulbs presented in TPI A.IV. Widening South McClellan Street for turn pockets would increase crossing distances for pedestrians, which bulbs would aim to narrow. In narrowing South McClellan Street for pedestrians, curb bulbs would take away street width that turn lanes would require. SEATRAN will work with the community to resolve design issues on this street.</p> <p><u>Signals:</u> Signal review for the Beacon Avenue South and South McClellan Street intersection will be performed in 1999.</p>

A. Revitalize Beacon Avenue as the Urban Village Core

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
T10	Establish a Restricted Parking Zone (RPZ) around the PAC-MED Center as mitigation for redevelopment of campus and to reduce parking impacts to residents.	1	With adoption of Plan		SEATRAN Developer: Wright-Runstad & Amazon.com DCLU	Though a Master Use Permit application has not been made to DCLU for the redevelopment of the campus, it is highly likely that the necessary parking surveys will be a condition of SEPA. The parking surveys must demonstrate impacts and residents' wishes before SEATRAN can require an RPZ. SEATRAN has a program for RPZ evaluation. When the Amazon.com campus is in operation and if there is a problem, the site can be submitted for review. Reviews are done in the order they are received.
T11	Improve Rt. 36 night and weekend schedule with more frequent service or explore replacing standard (40 ft.) buses to articulated (60 ft.) buses to relieve standee loads (standing room only).	1	1-3 years	No cost estimate	Metro	Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 "Establish and Implement Transit Service Priorities" in the City's Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
T12	Extend Rt. 38 to serve the SODO (south of downtown) neighborhood, to provide work and shopping access for Urban Village patrons and provide some inter-SODO circulation. This route extension will be jointly discussed and planned with the Greater Duwamish Industrial planning effort. Reduce headways of Rt. 38 to every 30 minutes.				Metro	Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 "Establish and Implement Transit Service Priorities" in the City's Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
T13	Rt. 36 Local Weekday: add additional peak trips as appropriate to alleviate overcrowding including midday and reverse peak periods. Ensure a consistent 10-minute headway between Beacon/Myrtle and Downtown, and a	1	1 year	Annual operating cost: \$215,000	Metro	Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under

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	20-minute headway between Rainier Beach and Beacon/Myrtle. Improvements could include: <ul style="list-style-type: none"> • AM Peak: Ensure a 7.5-minute headway between Beacon/Myrtle and Downtown. • PM Peak: Ensure a 20-minute headway on the diesel Rainier Beach trips. 					Strategy T4 “Establish and Implement Transit Service Priorities” in the City’s Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
T14	Reroute Rt. 36 express to serve the Urban Village, so that this route would serve as a backup to the local route, and not duplicate service on Columbian Way. Add one (1) PM trip to serve the 3:30 PM work shifts.	2	Medium term	\$20,000 per additional express trip	Metro	Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 “Establish and Implement Transit Service Priorities” in the City’s Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
T15	Install additional bus shelters and trash containers along Rt. 36 inbound stops.				Metro	Recommendations relating to activities implemented by Metro will be forwarded to Metro for consideration during their six-year planning process. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 “Establish and Implement Transit Service Priorities” in the City’s Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
T16	Work with governmental agencies and the Beacon Hill Chamber and Adopt-A-Street volunteers to resolve the litter problems at bus shelters.	1	Continuous over the life of the	Volunteer effort with existing City resources	SPU, NBH Chamber, Metro	This is a community based activity, but SPU can provide support for ongoing community Adopt-a-street organizing, and Spring Clean Community Clean-ups (March-May annually).

A. Revitalize Beacon Avenue as the Urban Village Core

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
			plan	.		
Open Space						
OS 1	Support the development of a new 10,000 square foot library within the urban village and work with the Seattle Public Library to provide public open space on the site of the new library such as entry plazas or outdoor reading areas.	1	1 year	No cost estimate	SPL Friends of the Beacon Hill Library	Open space at the new library will need to be incorporated into the required setback and/or as an integral part of the building design. Locating potential sites large enough to site the library alone has been extremely difficult without increasing the site area needed.
OS 2	Develop Beacon Avenue Boulevard streetscape standards that include sidewalk widening at key pedestrian crosswalks, special street lighting, hanging seasonal flower baskets, banners, unified street furniture such as pedestrian benches, trash containers, newspaper vending machines/stands and message kiosks.	1	2-3 years	\$600,000	DON SEATRAN NBH Chamber (Banner Project) North Beacon Hill Council SAC	This "visioning" work is a community-based activity. According to the neighborhood's plan, NBH Chamber is developing a neighborhood business district decorative banner project to improve the image and identity of the business district. SEATRAN would want to review suggested improvement ideas and standards for work in the right-of-way to ensure they would not present safety, maintenance, or operational problems. If % for Art funds are generated from the proposed streetscape improvements, an artist should be involved in these treatments; if not, but the community seeks DON funds to implement amenities such as signage and gateways, SAC can provide fee-based technical assistance.
OS 3	Fill in the "gaps" of missing street trees along key pedestrian streets within the urban village.	1	1 year	Cost per street tree	SEATRAN SCL DON	SEATRAN's Arborist Office is willing to join with other departments and the community in a discussion about developing a master planting and maintenance plan for the neighborhood's street trees. The focus of SEATRAN tree programs is on tree plantings and maintenance along arterial streets. Seattle City Light offers a community tree planting program (also known as the Urban Tree Replacement Program) by providing communities with a minimum of 100 trees. City Light works with communities to assess project sites, provide trees, prepare planting sites, and provide limited care for open space or street side plantings. Community volunteers and residents plant the trees and the adjacent property owners assume ownership and

A. Revitalize Beacon Avenue as the Urban Village Core						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						maintenance. All projects are reviewed by the City Arborist for permit approval. With permission from DPR, Jefferson Park is an eligible location for a community tree planting. The neighborhood can also apply to DON's existing "tree grant" program.
OS 4	Develop design guidelines for future commercial and mixed-use buildings that include standards for signage, street level retail, façade transparency and modulation, weather protection, parking access, and materials that are specific to the Beacon Hill neighborhood.	1	1 year	\$30,000	DCLU North Beacon Hill Council	See LU 7.
OS 5	Create "gateway entrances" to the urban village at key locations such as Beacon Ave and S. Stevens Street/Beacon and 14 th and 15 th Avenues through the inclusion of public art works, special banners or signage, improved landscaping and special paving materials on street and sidewalks.	1	1 year	\$250,000 Potential funding source is Neighborhood Bond Issue	BIA/LID SEATRAN DON OED NBH Chamber SAC	This is primarily a community based activity. This activity may qualify for NMF grants. The next step would be to develop a conceptual design for these gateway locations. SEATRAN can assist the community in selecting an appropriate consultant and provide technical assistance on specific issues. Once improvements are identified, SEATRAN can work with the community to develop implementation strategies. SEATRAN would want to review suggested improvement ideas and standards for work in the right-of-way to ensure they would not present safety, maintenance, or operational problems. Note from SEATRAN: the cost estimate depends upon what kind of improvements are suggested. OED can work with the planning group and the Chamber of Commerce to explore the feasibility of a Business Improvement Area (BIA) for the urban village business district. If % for Art funds are generated from the proposed streetscape improvements, an artist should be involved in these treatments; if not, but the community seeks DON funds to implement amenities such as signage and gateways, SAC can provide fee-based technical assistance.

B. JEFFERSON PARK CONCEPT PLAN

Description

Jefferson Park is the sixth largest park in the City, and a part of the Olmsted legacy. Unfortunately, Jefferson Park is not formally recognized by DPR as a major urban park. It is a park that suffers due to a long history of neglect and inadequate planning.

The key strategy for this park is a comprehensive Concept Plan. The Jefferson Park Concept Plan constitutes a guide for the rehabilitation of this 90-year old park. The Planning Committee conducted extensive surveys and historical research and produced a detailed problem statement for the park. The Committee has constructed a body of policies, strategies, design work, and financing mechanisms to address the various problem areas. The Jefferson Park Concept Plan seeks to balance local neighborhood needs and interests with those of the City and region at large.

Three preliminary design scenarios have been developed for Jefferson Park as part of the neighborhood planning process. Two designs are presented in this plan. **Active Edge** is the preferred design as selected by the majority of the community. The following is a summary of the key components:

Create a 20-Year Master Plan for Jefferson Park: This is the highest priority recommendation of the community with regard to the park. This is the same recommendation made in the 1994 North Beacon Hill Action Plan, the first and most comprehensive neighborhood plan for this community.

Investment in new community facilities: The plan calls for the addition of a gymnasium and remodeling of the Jefferson Park Community Center; a new children's playground; two additional tennis courts; a new soccer field and additional softball/baseball fields.

Improved pedestrian trails and access: The plan calls for new walking paths, which would provide several miles of access for jogging, walking, and transit through the park.

Return of the historically significant Japanese picnic grounds: Prior to WWII, the annual Japanese community picnics were held in Jefferson Park. In the park plan, new areas are dedicated to the return of the picnic grounds.

Investment in new golf facilities: This plan would rebuild the nine-hole practice course to address drainage and irrigation problems. This course is heavily used by youth, seniors, and beginner players. A new more efficient configuration is used to retain the total fairway yardage while providing space to re-site the driving range. A new driving range and clubhouse would be built south of the existing facilities. The new site for the driving range, along Beacon Ave., north of the Veteran's Medical Center, is appropriate for the scale of a double-decker facility. The new facility would not block spectacular views which are currently obscured by the existing range.

Urban Forest Initiative/Arboretum: This plan creates an arboretum on the west side of the park. It also provides for the addition of trees and landscaping throughout the park to restore the intent of the Olmsted Plan.

Ribbon of Green Alternative (See Sections III and IV of this matrix for more information)

The Ribbon of Green scheme, an alternative park design supported by some of the community seeks to improve the park without requiring changes to the existing golf facilities. Cooperation of the golf facilities and the reservoir facilities in order to move back fences at the community center, is important in interim development of the children's play area and the pedestrian walk.

Integrated Executive Response

City departments, in particular DPR and SPU, have been actively involved throughout the planning process and are committed to providing opportunities to improve

Jefferson Park. The work done through the neighborhood planning effort has provided options to look at the potential futures for the park. There is a commitment on the part

of the Executive to ensure that the residents in the area can take advantage of opportunities for needed park and recreation facilities *and* that the citywide needs for recreational golf are met. The planned abandonment of the North reservoir; opportunities for collaboration among MGS, DPR, SPU, and the community to provide public access to areas that are currently fenced; available funding for a new 6,000 square foot playground; and the potential for expanding the community center greatly advance the broad goals presented in both of the park concept plans.

The Executive recommends a “hybrid” approach to begin implementation of the two concepts presented. Building on the Ribbon of Green proposal and through the inclusion of some Active Edge elements, the goals of both achieving more park and recreation facilities for area residents and continuing to meet the needs of recreational golfers will be achieved.

Please see the attached table for the specific details of the Hybrid approach. The Executive recommends focusing planning efforts for Jefferson Park in areas of the Park where there are currently no recreational opportunities or open space. DPR and SPU, as well as SEATRAN, will work with the community to maximize the opportunities provided by the SPU-owned property to the west of the reservoirs and the abandonment, filling in, and grading of the north reservoir.

The Executive recommends the alternative approach for several reasons:

- Capital investment opportunities are very limited. These opportunities should be focused on planning and projects that benefit the greatest number of stakeholders while reducing any negative impacts to other stakeholders. The new park would be built over the abandoned reservoir. For example, planning and developing a new 16-acre park will take several years and require significant funding as will planning, design, and construction of an expanded community center facilities. The City believes the development of Jefferson Park is best served by focusing all the stakeholders’ energy on these major projects.
- The Jefferson Park golf courses meet a recreational need for approximately 91,000 golfers each year (most recent figure from Economics Research Associates Performance Review of Seattle’s Municipal Golf Courses, 1998). The Executive recommends focusing near-term planning efforts in the northern portion of the Park and does not support the “Active Edge” recommendation to place reconfiguration of the golf course as a high priority and early step in obtaining additional public space at the Park.
- There is an approved Master Plan for Golf Facilities (adopted by Resolution 28376 in 1991) that outlines many issues relating to siting, capital improvements, programming, etc. in all municipal golf courses including Jefferson Park.

In order to achieve these goals, the Executive recommends the following near-term steps towards implementation:

1. Work with the community to develop an east/west passage through the park, with funding as an early implementation project. DPR and SPU are working together with the community to resolve property, fencing, and associated maintenance issues to make this project feasible in the near future. The timing of this project will depend upon the community finalizing their Early Implementation Fund application this fall.
2. Move forward with the design of a new 6,000 square foot play area to the north of the community center in 2000. Construction of the play area will occur in 2001. A new play area is sorely needed in this community and this project has been on hold for several years. The location of the play area to the north of the community center will achieve several goals: it will focus activity closer to bus access and nearby resident populations as well as provide a greater level of safety for children. SEATRAN’s work on Beacon Avenue South has provided the opportunity to place additional buffering from the street near the current play area location. The final decision of the location for the play area to the north of the community center will be determined based on the ability of SPU to safely move reservoir fencing and the expansion of the community center.

Siting the play area to the north of the community center still allows for the community center to expand and does not require the driving range to move onto the nine-hole golf course which would involve major capital costs. The neighborhood has stated they want a 40,000 square foot play area. A destination sized play area is approximately 5000-10000 SF. The Sand Point Play Area is 20,000 SF and is almost 2x as large as the next the largest play area in the City. The Sand Point Play Area was also privately funded. Considerations for a destination sized play area include accessibility, location in larger sized parks, and parking accessibility.

DPR believes that moving forward with the Jefferson Park Play Area project in the near term is important to the Beacon Hill community. The 6000 SF play area can be designed in such a manner as to allow for expansion in the future. DPR will continue to work with the neighborhood on this sensitive issue.

3. Focus community efforts on planning and developing the SPU owned properties outlined above. The City will explore funding for a master planning effort that would include the area around the community center (including the space for a gymnasium, etc.), the northern reservoir area, and the western slope of Jefferson

Park. This master planning effort would be coordinated with the south reservoir soft lidding and north reservoir abandonment process set to begin in 2003-2005. Planning for improvements to the Park should be focused in this northern area and not for planning reconfiguration/relocation of the existing golf courses or driving range.

4. The City supports the recommendation in Ribbon of Green to move in the driving range fencing on the west and north sides to accommodate more public access and space (potentially for a Japanese picnic garden presented in the Active Edge concept). As funding for this project has not been identified, DPR will work with MGS and the community to develop a strategy for how this project might be implemented.

Integrated City Response

Following review by the Council, the City selected the Executive's Hybrid Approach for short-term planning and development of the park and then to consider the Ribbon of Green Concept Plan for later planning and development efforts. In this way, the City will focus on the areas with funded projects in the short-term (the area around the community center and north reservoir), but still consider other recommendations from the Ribbon of Green Concept Plan in the long-term.

This City approach is reflected primarily in the City's plans for phased master planning. The City will prepare master plans for the northwestern portion of Jefferson Park, phased as follows:

- In the immediate future, the City will conduct an expedited planning process and prepare a site plan for the area around the Community Center (including the Community Center, play area, basketball and tennis courts, and parking). DPR's moratorium on park projects will continue only for the area around the Community Center. The moratorium will end as soon as the site planning process is complete and funding is available to construct the playground, gym (if approved by voters), and replacement courts (if necessary). The City will focus on the Executive's Hybrid Approach for this site planning effort. (Note, this site planning effort is contingent upon funding.)
- Following the site planning effort for the area around the Community Center, the City will prepare a master plan for the northwest portion of the park in coordination with planning for the reservoir covering by SPU. DPR will take advantage of opportunities for trails throughout the park, including those created by MGS as it completes its Capital Improvement

Program. (Note, this master planning effort is contingent upon funding.)

- The City will not prepare a master plan for the remainder of the park.

The Executive will report to the Council in 2000 with a proposed scope, timeline and funding options for the site planning and master planning efforts.

Lead Department: DPR

Participating Departments: SPU, SEATRAN, DCLU

Activities Already Underway

1. The Beacon Avenue median project is underway and expected to be completed by the end of 1999. This project should address maintenance issues along Beacon Ave.
2. As part of the Beacon Avenue South median project, a three-foot wide gravel path is to be installed along the east side of Beacon Avenue South, from Cheasty Boulevard South to South Spokane Street.
3. The Mayor's proposed 2000 budget will include a recommended allocation of \$80,000 dollars to DPR's budget to move the fencing along the east side of Spokane Street along the north end of the 18-hole golf course. Moving the fencing and addressing pedestrian and golf safety issues will allow for the development of a pedestrian trail.
4. DPR & SPU are working with the community to resolve property, fencing, and maintenance issues to support greater access to the land around the reservoirs. Once the final fencing locations have been determined, the project will be implemented. This will allow for the development of an east-west path across the park and path development around the reservoirs.

Tasks to be Undertaken in 1999-2000

1. DPR & SPU will work with the community as well as Municipal Golf of Seattle and ESD on the feasibility, funding and implementation of fencing relocation.
2. DPR is proceeding with plans to improve the maintenance facility. MGS has hired a contractor to look at siting and design costs. The current location offers cost savings and will be considered during this process.
3. In 2000, DPR will report to the Council with a proposed scope, timeline and funding options for the phased planning for the northwestern portion of the park. If funding for site planning (the first of the two phases) is available in 2000, DPR will begin site planning for the area around the Community Center.

4. The City will design a 6,000 s.f. play area with room for expansion to an ultimate goal of 8,000 s.f. The City will minimally delay construction of the 6,000 s.f. portion of the play area until the expedited site planning around the community center (including the play area) is complete. The City will use existing funding for planning and construction of the 6,000 s.f. portion of the play area. To fund design and construction of the remaining 2,000 s.f. portion at some time in the future, DPR will explore possible use of Cumulative Reserve Funds and also encourage the community to apply for NMF grants.
5. DCLU will work with departments and the community and study view protection issues between late 1999 and early 2000. In spring of 2000, the Executive will present proposed legislation to the Council that adds Jefferson Park to the view

protection list (for some or all views) for Council consideration. DCLU may also present other options for Council consideration as a result of the view protection study.

6. Identify those activities in this Key Strategy that are good candidates for next steps for implementation considering priorities, funding sources, and departmental staffing concerns through the Southeast Sector Implementation plan.
7. Identify next steps for continued implementation.

B. Jefferson Park Concept Plan						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
JP1	<p>Produce a Master Plan for Jefferson Park. Tasks remaining after the completion of the neighborhood Concept Plan include:</p> <ul style="list-style-type: none"> · Final design work for various components; · Feasibility analysis; · Final SEPA review; · Final community review; · Approval and adoption. 	Highest Priority Item 1	1-2 years	\$150,000	DPR MGS Jefferson Park Alliance Jefferson Park Community Center Advisory Board SPU SEATRAN Fire Station #13 Asa Mercer Middle School	<p>The City will prepare master plans for the northwestern portion of Jefferson Park, phased as follows:</p> <ul style="list-style-type: none"> • In the immediate future, the City will conduct an expedited planning process and prepare a site plan for the area around the Community Center (including the Community Center, play area, basketball and tennis courts, and parking). DPR's moratorium on park projects will continue only for the area around the Community Center. The moratorium will end as soon as the site planning process is complete and funding is available to construct the playground, gym (if approved by voters), and replacement courts (if necessary). The City will focus on the Executive's Hybrid Approach for this site planning effort. (Note, this site planning effort is contingent upon funding.) • Following the site planning effort for the area around the Community Center, the City will prepare a master plan for the northwest portion of the park in coordination with planning for the reservoir covering by SPU. DPR will take advantage of opportunities for trails throughout the park, including those created by MGS as it completes its Capital Improvement Program. (Note, this master planning effort is

B. Jefferson Park Concept Plan

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
					Veteran's Medical Center Jefferson Park Lawn Bowling Club	contingent upon funding.) <ul style="list-style-type: none"> The City will not prepare a master plan for the remainder of the park. The Executive will report to the Council in 2000 with a proposed scope, timeline and funding options for the site planning and master planning efforts.
JP2	Protect Scenic Views <ul style="list-style-type: none"> Amend Seattle Municipal Code 25.05.675, Attachment 1, to add Jefferson Park to the list of 86 parks and public buildings with protected views. 	1	1 year	\$0	DPR DCLU	<p>DPR supports protecting the views from Jefferson Park. The Department believes these issues can be addressed through the planning and design process rather than through this recommended code change at this time. Adding Jefferson Park to the view protection code will likely impact options for future improvements in the Park. View protection policy language could be part of the planning process for the northwest portion of the park and build on the policies that the neighborhood planning group developed.</p> <p>SPU is also concerned how this recommendation may affect implementation of Activities A2 and A3. As described in the response to those activities, SPU is willing to move fences inward to accommodate more open space as requested by the plan. This will require raising fence heights, in many locations, to address water quality concerns. It is not clear how this code change may impact these future actions.</p> <p>DCLU has evaluated the degree to which development adjacent to the park could impact views from the Jefferson Park. DCLU has concluded that there would be very little impact on views for the Park as a result of development of adjacent properties between the park and protected view sites. However, DCLU has little experience with the use of SEPA to protect views from activities or development that might occur within Jefferson Park. SPU and DPR maintain facilities within the park on behalf of the public's health, safety and welfare. SEPA may impinge upon</p>

B. Jefferson Park Concept Plan

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						<p>their ability to do so effectively and efficiently.</p> <p>DCLU will use six months to study the view protection issues and work with departments and the community and come back to Council with a better understanding, among all stakeholders, of SEPA's likely effects and a range of implementable options for Council's consideration regarding view protection from the park. DCLU will include in this six month time frame a public process involving the neighborhood planning committee and potentially affected landowners. DCLU will carefully consider the view impact potential of decisions related to public facilities to allow for appropriate weighing and balancing of issues for vital public facilities and view protection. DCLU will also review whether specific views from specific locations within the park should be protected, rather than designating the park as a whole. In spring of 2000, the Executive will present proposed legislation to the Council that adds Jefferson Park to the view protection list (for some or all views) for Council consideration. DCLU may also present other options for Council consideration as a result of the view protection study.</p>
Improve the Aesthetics of the Park						
A1	<p>Maintenance Work with contractors, parks personnel, and other agencies, to evaluate and clearly delegate maintenance responsibilities in all areas of the park, including facility perimeters. Create a maintenance schedule for all involved parties. Coordinate maintenance work with interested community volunteers.</p>	2	1 year	\$5,000	<p>DPR</p> <p>MGS</p> <p>SPU</p> <p>Jefferson Park Lawn bowling Club</p> <p>SSD/Asa Mercer Middle School</p>	<p>The Jefferson Park Alliance has been in contact with the DPR's South Division Volunteer Coordinator to explore how they can be more involved in park maintenance. In particular, the Alliance could assist with maintenance on the outside perimeter of the fence on the west side of Jefferson Park. The Adopt-A-Park coordinator can also help provide information to interested volunteers on regularly scheduled maintenance work so that the volunteers may coordinate work parties to augment departmental work.</p> <p>Maintenance at Jefferson Park is the responsibility of several parties, each of which has different resources that contribute to park maintenance. DPR will work with other involved City departments and organizations that have maintenance</p>

B. Jefferson Park Concept Plan

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
					Jefferson Park Alliance	<p>responsibilities in and around Jefferson Park to see where maintenance responsibilities can be consolidated. The new public space that will be realized in Jefferson Park in the near future will provide exciting opportunities and increased maintenance responsibilities. For example, the fence moving around the reservoirs will result in approximately 4-5 acres of new areas for public enjoyment. DPR will be requesting new resources to adequately maintain these new facilities in 2001-2002.</p> <p>DPR maintains all of its facilities to the extent possible given funding levels. Improved/increased maintenance at Jefferson Park is directly related to funding levels and availability of staff to do the work. The community has been provided with details about the type of maintenance that DPR provides at Jefferson Park.</p> <p>SPU will continue to maintain areas inside the reservoir fencing and the slope areas outside the fences following fence adjustment.</p> <p>DPR and SEATRAN will be working on resolving maintenance issues along the east side of Beacon Avenue as part of the Beacon Median Phase V project.</p>
A2	<p>Fencing Design Establish design and use standards for fencing in the park in order to: increase the aesthetic value of necessary fences; reduce the impacts on accessibility and aesthetics; and reduce the overall extent of fencing where possible.</p>	1	1-2 Years	Include in Master Plan analysis cost above.	<p>DPR</p> <p>MGS</p> <p>SPU</p> <p>Jefferson Park Alliance</p> <p>Jefferson Park Community Center</p>	<p>DPR & SPU is working with the community as well as MGS and ESD on the feasibility, funding and implementation of this activity, where appropriate. Fencing exists for safety and security and these needs will have to be considered along with aesthetics and access. The Superintendent authorized funding from the Neighborhood Response Fund to remove the barbed wire along the perimeter of the 18-hole and 9-hole golf courses. This project was completed fall 1999.</p> <p>Fence design will also need to take water quality issues into consideration. SPU can move some fences, even before retirement of the North reservoir, once implementation issues (such as maintenance costs and safety mentioned below are</p>

B. Jefferson Park Concept Plan

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
					Advisory Board	<p>resolved. In many areas, moving the fence inward will mean that fence heights will need to be higher to ensure protection of water quality. The next steps in moving the fences are as follows:</p> <p>SPU reaches closure with the community on the issue of where exactly the fences should be located (should be done by August).</p> <p>DPR has agreed to take over maintenance of the new public areas around the reservoir with the understanding that the department needs additional resources to do the additional maintenance (between 4-5 acres new property). DPR will request additional resources in 2001-2002. Once the issues are resolved, the fences could be moved in about 4 months. This would allow time for SEPA compliance and hiring a fence contractor.</p> <p>The cost for this analysis is included in the Master Plan analysis cited above, although it is possible there could be significant costs related to this project alone.</p>
A3	<p>Move Fencing Move or remove existing fencing to maximally accommodate accessibility to the park in the following areas:</p> <ul style="list-style-type: none"> · North Reservoir near the community center, behind the fire station, and along Spokane St; · South Reservoir on East, West, and South perimeters; · Driving range fences on the North and West perimeters; · Horticultural Facility fences which enclose the employee parking lot; · Nine-hole along the East, West, and South perimeters; · 18-hole course along Beacon Ave., 	1	1-2 Years	Include in Master Plan analysis cost above. Relocation costs \$25,000	<p>DPR</p> <p>MGS</p> <p>SPU</p> <p>SEATRAN</p> <p>Fire Station #13</p> <p>Jefferson Park Alliance</p> <p>Jefferson Park Community</p>	<p>DPR believes that the fencing on Park property can be moved in most of the areas desired. However, the extent that fences can be moved has not been determined, nor is funding for this activity available from the department. DPR is unclear about what the \$25,000 in "relocation" costs represents and believes it may be insufficient given the extent of the proposed fence moving.</p> <p>While it is critical that the security at the Horticulture facility and crew quarters is maintained because of the equipment stored at that locations, DPR and SPU do support east-west pedestrian access through the park and will work with the community to help achieve this. The community has decided to use \$50,000 of their Early Implementation Funds for this project. The community is working with DPR and SPU on the ordinance language for Council consideration.</p>

B. Jefferson Park Concept Plan

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
	<p>Spokane St., 24th Ave. S and 24th Pl. S., and Cheasty Blvd.;</p> <ul style="list-style-type: none"> · Crew/Maintenance Facility along the North perimeter (shared with SPU); · Reduction in the height and length of the fence along the west perimeter of Mercer field to increase East-West access and expose views. 				Center Advisory Board	<p>SPU is prepared to move fences inward on the north side of the North reservoir, the east side of the North reservoir, the west side of the north reservoir, the east side of the South reservoir, the west side of the south reservoir, and the south side of the South reservoir, once implementation issues (such as maintenance costs and safety issues) are resolved. This would cost SPU \$100,000 and SPU has funding in place for the project.</p> <p>In many areas, moving the fence inward will mean that fence heights will need to be higher to ensure protection of water quality. Moving SPU's fence in at Fire Station #13 will not help create good through access. SPU, SEATRAN, and ESD have worked with the community to negotiate pedestrian access around the Fire Station. SPU would view any near-term adjustments to fences as being an early phase of the ultimate site changes that will result from the future retirement of the North reservoir and the recovery of the site. SPU is prepared to move the fences as described above at this time to accommodate early implementation.</p> <p>The removal and relocation of the fence on the east side of Beacon Avenue South, along the 18 hole golf course, is being coordinated with SEATRAN's Beacon Avenue Phase V project that is presently underway. As part of this project contract, a three-foot wide gravel path has been installed along the east side of Beacon Avenue South, from Cheasty Boulevard South to South Spokane Street.</p> <p>As South Spokane Street, 24th Avenue South, and Cheasty Boulevard South are outside of the Beacon Avenue South project area, fence relocation and path installation along these streets are not part of this project Pending Council action, the 2000 CRF for neighborhood plan implementation will fund</p>

B. Jefferson Park Concept Plan

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						moving the fences along the north side of the 18 hole golf course. This will allow for trail development in the future. A small portion of this funding will go to design to determine fencing material and additional height needed for safety in some areas. DPR does not have funding for the other activities but is supportive of them in concept. These activities will need to be prioritized in the SE sector implementation plan.
A4	Landscaping Create a landscape improvement/urban reforestation and maintenance plan for the park.	1	1-2 years	Include in Master Plan analysis cost above.	DPR Jefferson Park Alliance	<p>Landscaping and its maintenance are the responsibility of many stakeholders in Jefferson Park including DPR, SPU, MGS, the VA Hospital, etc. DPR is interested in coordinating with other stakeholders on landscaping and maintenance, however, DPR does not have funding for a landscape improvement plan.</p> <p>The funding for this activity is included in the proposed Master Plan analysis. Given the scope of the proposed activity (development of a design for landscaping, reforestation, and maintenance) there most likely will be significant costs beyond the \$150,000 included in the community's proposed master plan budget for this work.</p>
A5	Mitigation of Parks Maintenance Facilities Mitigate the aesthetic impacts of the Horticultural Facility and the Crew/Maintenance Facility through siting, landscaping, and fencing choices, facility design, and consolidation of facility functions.	2	1-2 years	\$10,000	DPR Jefferson Park Alliance	<p>Currently, the Horticulture Facility houses the citywide Horticulture program, the South Division management Staff, and the golf program. The Horticulture facility also houses heavy equipment and maintenance materials. The current space is fully utilized and there is no space available for additional uses. There is insufficient space within the Horticulture facility to house the Crew/Maintenance Facility and DPR does not support moving or consolidating this facility as proposed in this activity.</p> <p>When the Crew/Maintenance facility is redeveloped, DPR will work to address some of the concerns regarding aesthetics as part of this design work. The plans on which the community voted at each validation event depicted the Crew/Maintenance facility in its current location. Also see response in Activity A1.</p> <p>A designer has been hired to explore siting, design, and costs of facilities at Jefferson Park and West Seattle Golf Courses. The</p>

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						\$800,000 originally allocated was expected to go to new facilities at both locations, however, significant time has passed since the funding was allocated and costs have risen. DPR believes that \$800K will not longer be sufficient for both facilities. The outcome of this analysis by this consultant will indicate the feasibility of a new facility at either, or both locations. DPR does not intend to seek funding for the other location if only one location can be funded with this funding. Municipal Golf of Seattle would be responsible for funding through their capital improvement program.
Golf Facilities						
GF1	<p>New Golf Operator Contract with a new operator for construction, maintenance, and operations of the Jefferson Park golf facilities with an emphasis on selecting an operator who will:</p> <ul style="list-style-type: none"> · Fund the construction of the new golf components listed below; · Generate revenues for the City which can be dedicated to construction of new community facilities in the park; · Coordinate and work cooperatively with the community on implementation of the plan components. 	1	1-2 years	\$10,000	DPR MGS	<p>The City does not support this recommendation as part of neighborhood plan implementation. The recommendation goes beyond the scope of the neighborhood planning group and the intent of the neighborhood planning program. DPR is three years into a 12.5-year contract with Municipal Golf of Seattle to manage the City's golf courses. As required by the terms of the original contract, a three year review has been completed by a private consultant. In June 1999, DPR & MGS initiated the public process associated with review of the current management model. The next step is a briefing with the Mayor's Office and the City Council. Public comment to the Parks Board will be solicited prior to them making a recommendation on either renewing, modifying or terminating the existing contract. Completion of this review is scheduled for end of summer, 1999. The recommendations will then be forwarded to Council for their review.</p> <p>Even if there were a new golf operator, it would be difficult to budget limited golf resources for the purposes described in this activity. Golf revenues do not go into the general fund, rather, the majority of funding (up to a set limit) is put back into golf operations. Golf revenues in excess of golf needs are currently dedicated to youth programs.</p>
GF2	Redesign and reconstruct the nine-hole in	2	3-7 years	Include in	DPR	The City does not support this activity as proposed and notes

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
	order to: improve drainage and irrigation; retain the total yardage of the fairways; and accommodate the siting of new driving range.			Master Plan analysis cost above. Construction costs: \$1.5 million	Golf Facility Operator	<p>that it would require amendments to the adopted golf master plan referenced in Activity MP 1.</p> <p>Playability and programming needs currently met by the existing course. In addition, this recommendation is extremely costly as it requires the elimination of the driving range on its current site, re-siting and rebuilding a new driving range on the proposed 9 hole course. MGS has proposed a capital improvement program that includes addressing drainage problems in the short 9 course.</p> <p>The current 9 hole course provides a variety of challenges to players of all levels, especially youth. The proposed plan would reduce the acres available for a short-9 course to 18 acres. Playability and safety for golfers could be at risk due to the reduced width of the fairways. The proposal also would seek to incorporate the maintenance facility and lawn bowling onto the new short 9 course. These additional facilities would add to the overall acreage of the proposed new short 9 course but would also reduce the playing area significantly. This does not appear to be a viable solution due to the amount of setbacks necessary between buildings and the fairways.</p> <p>There has been discussion throughout the planning period that this proposal would reduce the overall length of the driving range but would accommodate for that loss by making it double decked. This double deck approach would be in order to accommodate beginners who use the north end of the existing driving range for practice. However, this plan does not specifically address maintaining the capacity of the driving range by making it double decked.</p> <p>The figure of \$1.5 million dollars for this activity is very low given the significant work described.</p>
GF3	Site and construct a new driving range, golf clubhouse, and putting green south of the existing range in coordination with the redesign	1	2-4 years	Include in Master Plan analysis cost	DPR Golf Facility	<p>Please see response to GF 2.</p> <p>DPR is very concerned about how this proposal might affect the operations of the golf club house, particularly how golfers will</p>

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
	of the nine-hole course. Re-site and rebuild the access road north of the new facility, which leads to the lawn bowling clubhouse and greens.			above. Construction cost: \$ 2.0 million	Operator	safely travel from the proposed clubhouse to the 1 st tee which is currently opposite the current clubhouse. This recommendation as proposed, makes crossing Beacon Avenue in a golf cart a problem. Additionally, there is an operational issue in that the starter's office desk will be a long distance from the 1 st tee and eliminate the golf operators ability to visually survey tee availability.
GF4	Crew/Maintenance Facility Study design and siting options for the proposed new facility. Site the new facility on the east side of the park or extend the Short Nine boundaries north to incorporate the Crew/Maintenance Facility as a part of the redesign of the nine-hole course and siting of the new driving range.	2	1-2 years	\$800,000 (budgeted in 1999-2000)	DPR Golf Facility Operator	See response to A5. . The location shown in both designs that were voted on by the community showed the facility remaining in its current location. Municipal Golf has hired a contractor to look at design, siting, and costs. Although DPR has \$800,000 in funding in the 99-00 CRF to upgrade the maintenance facilities at Jefferson Park, the department has also considered using these funds to upgrade the equally deteriorated facilities at the West Seattle course. The cost of the new Crew/Maintenance facilities is estimated at approximately \$1.2 million dollars.
Community Center Facilities						
CC 1	Community Center Renovate and expand the existing community center and outdoor basketball court to provide for expanded programming; disabled user access; computer network access; efficiencies and modernization.	2	3-7 years	Include in Master Plan analysis cost above. Construction costs: \$2 million	DPR Jefferson Park Community Center Advisory Council Jefferson Park Alliance	DPR supports of activities to expand the programming capability of the community center, provided siting issues are resolved. The department does not have funding for this activity. The City has placed a levy package for Seattle Center/Community Center funding on the November 1999 ballot. This levy includes \$2.4 million for improvements at the Jefferson Park Community Center. If approved by the voters, these improvements will include a new 7,000 square foot gymnasium, landscaping, and parking. Siting of the community center expansion will be determined by the space available given DPR's operation needs and utility infrastructure issues. If the levy passes and the new gym displaces the tennis and/or basketball courts, the City will replace those courts at the same time as the gym construction. DPR will seek funds for the relocation of the courts (if impacted), possibly in the 2001-2002 budgets or CIP.

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
CC 2	Gymnasium – Site and construct a gymnasium, shower/changing room as a part of the expansion of existing Community Center.	1	3-7 years	Include in Master Plan analysis cost above. Construction cost: \$1,000,000	DPR Jefferson Park Community Center Advisory Council Jefferson Park Alliance	See response to Activity CC 1. A typical gym includes shower room for ADA accessibility - this is included in the levy estimates.
CC 3	Children's Play Area and Entry Lawn Site and construct a new 40,000 SF play area and entry lawn south of the expanded community center.	2	2-4 years	Include in Master Plan analysis cost above. Construction cost: \$350,000	DPR Jefferson Park Community Center Advisory Council Jefferson Park Alliance	<p>DPR supports the redevelopment of the Jefferson Park play area provided the issues of siting and timing are resolved. The department has secured \$391,000 in funding for a new 6,000 square foot ADA accessible play area (design and construction have been on hold at the request of the planning group).</p> <p>The City will design a 6,000 s.f. play area with room for expansion to an ultimate goal of 8,000 s.f. The City will minimally delay construction of the 6,000 s.f. portion of the play area until the expedited site planning around the community center (including the play area) is complete. The City will use existing funding for planning and construction of the 6,000 s.f. portion of the play area. To fund design and construction of the remaining 2,000 s.f. portion at some time in the future, DPR will explore possible use of Cumulative Reserve Funds and also encourage the community to apply for NMF grants.</p> <p>The additional public space that will be realized when SPU moves the fences around the two reservoirs inward may present some interesting options about siting the play area.</p> <p>Finally, the department does not support locating the new play area to the south of the community center because the proximity to the driving range would pose a safety hazard with the driving range in its current location. Siting the play area to the north of the community center would create a good connection to the park development on the north reservoir and does not pose the</p>

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						same safety issues.
CC 4	Tennis Courts Site and construct four new tennis courts south of the expanded community center and children's play area. Remove two existing courts to accommodate community center expansion and landscaping.	2	3-7 years	Include in Master Plan analysis cost above. Construction cost: \$350,000	DPR Jefferson Park Community Center Advisory Council Jefferson Park Alliance	The site indicated for this activity is located on the current driving range. The location of future tennis court facilities is dependent upon implementation approaches to Activities CC 1 through CC 3. See responses in these activities. DPR does not have funding for this activity. If the levy passes and the new gym displaces the tennis and/or basketball courts, the City will replace those courts at the same time as the gym construction. DPR will seek funds for the relocation of the courts (if impacted), possibly in the 2001-2002 budgets or CIP.
CC 5	Active Recreation Field Site and construct a new soccer field south of the expanded community center facilities and tennis courts.	2	3-7 years	Include in Master Plan analysis cost above. Construction cost: \$150,000	DPR Jefferson Park Community Center Advisory Council Jefferson Park Alliance	DPR recognizes the need for soccer fields for scheduled use citywide. However, this activity is not supported because this proposed field is on the site of the existing driving range (please see response in Activity GF2). Jefferson Field next to Asa Mercer has ballfields which are used by the school and other groups. As the reservoir areas are planned for DPR can discuss with the community what active uses might be appropriate in these areas.
Water Reservoirs						
WR 1	North Reservoir Phase I Move in fencing to accommodate access around the reservoir and unstructured use of perimeter lands around the reservoir.	1	1-2 years	\$5,000	SPU DPR Jefferson Park Alliance	SPU is prepared to move the south fence to accommodate early implementation once maintenance and safety issues are resolved. DPR is prepared to take over maintenance of the new publicly accessible space provided the department is given funding to expand our maintenance activities. DPR is putting together costs estimates for all the new publicly accessible areas in Jefferson Park, including the approximately 5 acres around the two reservoirs. See response for Activity A3 regarding SPU fencing. Note from SPU: Part of total cost of fence adjustments (\$100,000)

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
WR 2	South Reservoir Phase I Move in fencing to accommodate access around the reservoir and unstructured use of perimeter lands around the reservoir. (See recommendations to Move Fencing.)	1	1-2 years	\$5,000	SPU DPR Jefferson Park Alliance	See response for Activity A3 regarding SPU fencing.
Paths, Edges, Entrances, Arboretum/Natural Area and Picnic Grounds						
PE1	Pedestrian Paths/Cultural Walk/Edges Design and construct new walking/jog paths and improve edge areas. Determine and develop fencing setback, height, walks, and plantings at all park edges. To the degree possible, develop walks as loops and as interconnected segments with other park trails. Create paths in the following areas: West Side <ul style="list-style-type: none"> · Picnic area and north of the community Center · South of the Community Center to Lawn bowling · East-west across Park, North of Lawn bowling · South of Horticultural Facility to Asa Mercer · Mercer walk and entry · East-west across park North of Veteran's Medical Center · New arboretum/natural area East Side <ul style="list-style-type: none"> · 18-hole perimeter, along Beacon Ave., Spokane St., 24th Ave., and Cheasty · Incorporate exercise stop and seating 	1	1-5 years	Include in Master Plan analysis cost above. Construction cost: \$800,000	DPR MGS Jefferson Park Alliance Jefferson Park Community Center Advisory Council SEATRAN SPU Fire Station #13	DPR is supportive of this series of recommendations. The department does not have funding for this work. Some of these pathway activities could be addressed as part of the Executive proposed planning effort. Those pathways not incorporated into the proposed master planning area, could be designed through a neighborhood matching fund or, perhaps, as part of the implementation of the MGS capital improvement program. See response to Activity A 3 for projects that are being addressed in the short-term.
PE 2	Arboretum/Urban Forest Design and construct an arboretum/natural area on SPU land west of the reservoirs. Incorporate	2	1-7 years	Include in Master Plan analysis cost	DPR Jefferson Park	DPR supports the community's desire for more park/open space and this available, SPU owned, 9.2 acre area is a good step in that direction. As SPU has noted this area is available for

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
	pedestrian paths, educational displays, and view accesses. Convert water quality building to a community arts center and staging ground for the arboretum project.			above. Construction cost: \$1 million	Alliance SPU Beacon Hill Culture Club	<p>community use SPU would prefer to reach an agreement with DPR to manage the surface of the land. If DPR were to maintain the property, it would engage in discussions with SPU and the community to determine the use and design of the site. , SPU would need to retain access and rights to maintain the pipes it has in the ground under this property. An agreement would need to be worked about between SPU and DPR. SPU is not considering surplusing the property.</p> <p>The proposed use needs to be considered in the context of the Washington Park Arboretum within the region and the funding necessary to develop and maintain such an attraction.</p> <p>This is another item whose design would be included DPR's proposed master plan</p> <p>DPR has engaged in some discussions with SPU and the Beacon Hill Culture Club about also using the SPU owned facility for DPR office space. DPR hopes to have further discussions with the community and SPU as to future uses at the site including potential shared use of the building</p>
PE3	Japanese Picnic Grounds Design and construct picnic areas on west side of park near the community center. Incorporate landscaping, pedestrian paths, historical displays, and view accesses.	2	2-4 years	Include in Master Plan analysis cost above. Construction cost: \$150,000	DPR Jefferson Park Alliance	The siting of these picnic areas is unclear given the amount of space available. Although DPR is generally supportive of this concept, should members of the Japanese community and Beacon Hill neighborhood choose to move forward with such an idea, DPR would need more information to provide more specific feedback.
PE 4	Signs, Gateways, and Entrances Design and construct distinctive entry monument/feature at key entries and corners similar to several older City parks. Entries Incorporate landscaping, signage and lighting at Beacon Avenue S. and Spokane Street; Beacon Avenue South and S. Snoqualmie Street. Corner features	3	1-4 years	Include in Master Plan analysis cost above. Construction cost: \$250,000	DPR Jefferson Park Alliance SEATRAN	<p>This work would have to be community-led. SEATRAN would want to review suggested improvement ideas in the right-of-way to ensure they would not present safety or operational problems. This activity could be funded through a NMF grant. Again, this cost for construction may not be sufficient depending upon the design of the features.</p> <p>Also, see response to Activity OS5</p>

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
	Design and construct features at the island at 15th Avenue S. and Spokane Street, Mercer Elementary School at Columbian Way, and Cheasty Boulevard at 24th Avenue S.					
PE5	Mercer Field (Jefferson Park Field) Improve Mercer field (officially named Jefferson Park Field) and coordinate additional discussion on the future uses of this field.	3	3-7 years	Coordinate discussions on the future uses of this field in Master Plan process. Construction cost \$50,000	DPR SSD	This name of this site is Jefferson Park Field. Currently this field is the home to the only Samoan Cricket pitch in the City. DPR would want to ensure that this programming need was sufficiently met at other sites before pursuing changes to the field (e.g. adding a track) that might demand the elimination of the cricket pitch. SSD is one of the stakeholders to be involved in such a discussion. Until future uses are determined, the costs of construction are unknown (the plan indicates \$50,000).

Financing Plan

F1	Develop a financing plan to implement the recommendations of the master plan. The following funding sources should be considered: <ol style="list-style-type: none"> 1. Citywide Neighborhood Planning Levy in Fall of 1999. 2. Increase development fees (impact fees) for new construction. 3. 1% for the Arts funding for public art in the park. 4. Dedicate a portion of revenues from City golf courses to parks improvements. 5. Create a Local Parks Improvement District (LPID) for Beacon Hill. 6. Create a Beacon Hill Development Association. 7. Apply for Grant Funding for Japanese Picnic Grounds Remuneration Project. 8. Annual Park Festival with concessions as fundraiser. 9. Sell project components with personalized 	2	1-5 years	Include in Master Plan analysis cost above.	DPR MGS Jefferson Park Alliance SPU Other agencies and organizations	This list represents a good strategy to financing ideas that could be included in a more detailed financing plan. Some of these recommendations would need to be further evaluated for legal and technical considerations as part of that work. <ol style="list-style-type: none"> 1. The City has placed a levy package for Seattle Center/Community Center funding on the November 1999 ballot. This levy includes \$2.5 million for improvements at the Jefferson Park Community Center. If approved by the voters, these improvements will include a new 7,000 square foot gymnasium, landscaping, and parking. The City is also seeking changes through the state legislature to allow for the consideration of a Metropolitan Park District. This could be a potential funding source for some of the activities in this key strategy. DPR recommends that the community move forward in the implementation of elements of a plan that has strong support in the community and among all Jefferson Park stakeholders. 2. It is not clear how this might relate to funding improvements at Jefferson Park. The City is currently exploring a variety of creative ways to fund parks and open space improvements, including regulatory means. However, this analysis will not be complete for some time and the
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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
	<p>names.</p> <p>10. Golf Tournament Fundraiser/Hole in One contest.</p> <p>11. Sell Dirt Disposal Capacity in the decommissioned reservoir (target 2005) to Sound Transit to fund parks projects.</p> <p>12. Beacon Hill Sunflower Company. Seed sales to support park projects in coordination with the Beacon Hill Sunflower Festival.</p> <p>13. Grant Writing. Potential sources of funding include City Neighborhood Matching Grants, State IAC Grants, National Park Service grants, and private conservancy funding.</p>					<p>mechanisms are not known.</p> <p>3. DPR supports this idea.</p> <p>4. Revenues from golf facilities offset departmental expenses to provide park and recreation services citywide. DPR's agreement with MGS specifies where golf revenues are spent. No excess revenues payable to the City are expected in the near term.</p> <p>5. Existing models for this activity do not exist in Seattle. However, DPR will explore this as a funding option.</p> <p>6. DPR is not aware of other development associations that contribute funding to park development.</p> <p>7. While grants may be appropriate for the Japanese Picnic Grounds, there are several other projects identified in both the Active Edge and the Ribbon of Green plan that may also be appropriate for grants.</p> <p>8. This may be possible depending upon concessions agreements, etc.</p> <p>9. This is a policy that would be enacted citywide and as such would require broader citywide discussion. DPR will work with the community to explore this issue.</p> <p>10. This is an interesting idea that would require the support of the golfing community and Municipal Golf of Seattle. The community should approach MGS about implementing this idea.</p> <p>11. SPU would support using this funding source under the following circumstances:</p> <ul style="list-style-type: none"> • The planning for the recovery of the north reservoir area would need to choose the <u>high</u> alternative (fill in the reservoir) rather than the <u>low</u> alternative (bulldoze the present reservoir embankments down). • The exact timing of reservoir filling would have to coincide (or be made to coincide) with Sound Transit digging. • The community expressed its willingness to accept the 1,100 to 1,700 truck trips to bring in the fill (from wherever it would come).

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#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
						<ul style="list-style-type: none"> • The City would have to negotiate a payment from Sound Transit for taking the fill, rather than just accepting it free. • The payment would have to be dedicated to the parks uses, as desired by the community, rather than as a reduction in the cost of the water project. <p>12. Raising money through this mechanism is a community based activity – the department would need to be involved with how these funds might be spent on Park property.</p> <p>13. The NMF is a good source of funding to implement some of these recommendations. The department applies for IAC grants (these grants are only available for development on a two year cycle) after weighing priorities among neighborhoods and across the City. DPR also submits only one or two projects each grant cycle to increase chances for success. With significant further discussion, some of these projects may be eligible for future IAC funding.</p>

II. Additional Activities For Implementation

The activities listed in this section are not directly associated with a Key Strategy. The City has, when possible, identified next steps for implementations of each of these activities. The response will specify: 1) activities already under way; 2) activities for which the City agrees to initiate next steps (will include a schedule for the work); 3) this activity will be considered as part of the sector implementation plans in the future as opportunities arise; 4) activities for which the community must take the lead (may be supported by City departments or existing programs); 5) issues that will be on the policy docket (the docket will assign responsibility for consideration of the issue and provide a schedule for reporting back to Council); and 6) activities which the City will not support. As with the activities listed for each Key Strategy in Section I, these activities are intended to be implemented over the span of many years.

The Executive will coordinate efforts to sort through these activities. During this sorting process, the departments will work together to create sector implementation plans that will prioritize these activities. This may include developing rough cost estimates for each activity, identifying potential funding sources and mechanisms; establishing priorities within each plan, as well as priorities among plans; and developing phased implementation and funding strategies. The City will involve neighborhoods in a public process so that neighborhoods can help to establish citywide priorities. Activities identified in this section will be included in the City's tracking database for monitoring neighborhood plan implementation.

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
A. Revitalize Beacon Avenue as the Urban Village Core							
Land Use							
LU 8	Establish a Residential Small Lot (RSL) zoning overlay district within the urban village boundaries for single family zoned areas that meet the development standards for small lot, tandem housing, and cottage housing. Development of RSL type housing will be subject to design review and permitted on a case by case basis. The purpose of the RSL zoning overlay district is to assist in the development of affordable housing.				SPO DCLU Community	There is a mechanism to allow for Residential Small Lot zoning as authorized by adopted neighborhood plans, although a rezone is required to actually establish RSL on a parcel by parcel basis. This rezone can happen concurrent with the adoption of the neighborhood plan, or it may happen later, with the land owner as the applicant. If the neighborhood does decide that RSL is appropriate, then a clearer policy statement is needed in the plan. DCLU will be working to refine RSL later this year, to make it work better for the neighborhoods that want to apply it. When the neighborhood is ready to pursue a rezone, DCLU will work with the neighborhood to do the necessary rezones with the revised RSL.	DCLU's 2000 work program includes amending RSL to work better for neighborhoods that want to apply it. DCLU will talk with each neighborhood that has identified RSL as a possibility, and will review potential locations. Rezones to RSL would occur at the same time as Land Use Code amendments, in locations identified by the neighborhood. DCLU will also review design review thresholds in 1999. This activity will be considered as a part of that review.

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
						Also, development in RSL zones does not currently trigger Design Review. DCLU will evaluate the thresholds for Design Review citywide beginning in 1999.	
LU 9	Include initiatives to allow for the development of Accessory Dwelling Units (ADUs) in single family zoned areas within the urban village boundaries to support the proposed Seattle Housing Action Agenda options for affordable housing initiatives.				DCLU OH SPO	In 1999, the City enacted legislation that provides more flexibility to encourage additional ADUs citywide. The Land Use Code permits and regulates ADUs. The City currently has an Affordable Housing Demonstration Program in which a limited number of detached ADUs can be built in neighborhoods that support them. If DCLU is asked by a developer for neighborhoods that would support such a demonstration project, DCLU will identify this community.	A DCLU demonstration program for detached accessory dwelling units is underway.
Transportation							
T16	Install a traffic signal and "ladder-type" crosswalk marking at S. McClellan St. and 15 th Ave S. intersection.	1	6 months	\$27,000	SEATRAN	SEATRAN will perform signal and crosswalk reviews for this intersection in 1999. Note from SEATRAN: The cost estimates depend on type of signal and signal design that is used.	SEATRAN will take the first steps to implement this activity in 1999.
T17	Provide sidewalks on both sides of every street within the Urban Village area where there are currently none, as redevelopment occurs. Examine the possibility of wider sidewalks (8 foot wide minimum), on Beacon Avenue in the Urban Village core area.				SEATRAN	Recommendations for sidewalk maintenance and construction have been raised in a number of neighborhood plans and this issue has been placed on the policy docket for further discussion. SEATRAN will provide an update on this work to City Council in 1999, and this recommendation will be reconsidered in light of this work. In addition, the City will be considering whether or not it can redirect or increase funding to increase the level of sidewalk maintenance and construction, and how drainage improvements should be	SEATRAN will provide an update on sidewalk policy work to City Council in 1999. Recommendations on funding options for sidewalks will be presented to the Council in January 2000.

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
						<p>paid for, as policy docket issues. The policy docket work also includes special emphasis on funding opportunities for designated walking areas, such as urban villages. The pragmatic constraints in sidewalk construction and widening work are funding. Presently SEATRAN does not have funding for these improvements. Recommendations on funding options will be presented to the Council in January 2000.</p>	
T18	<p>Install traffic circles at:</p> <ul style="list-style-type: none"> • 17th Ave. S. and S. Stevens St. • 18th Ave. S. and S. Hanford St. • 18th Ave. S. and S. Horton St. • 18th Ave. S. and S. Hinds St. • 16th Ave. S. and S. Hinds St. • 17th Ave. S. and S. Horton St. 				SEATRAN	<p>These intersections will be reviewed and included in SEATRAN's 1999 competitive process for traffic circles.</p> <p>To pursue the review of these locations further, SEATRAN needs a name(s) of a community contact(s), who – if needed – could provide additional information about these locations and circulate neighborhood petitions for locations found workable through SEATRAN review.</p>	SEATRAN will review these proposed locations in 1999.
T19	<p>Between S. Spokane St. and 14th Avenue S., reconfigure Beacon Ave. into a three-lane configuration (one travel lane in each direction, and center turn lane); bicycle signed street and on-street parking on both sides of the street. Provide curb cuts for parking, repair broken curbs or unnecessary curb cuts, and get rid of parking over curb that is common on Beacon Hill streets. Also provide additional street lighting, and street trees as appropriate. This lane reconfiguration would continue the same proposed traffic pattern as in the median redesign within Jefferson Park.</p> <ul style="list-style-type: none"> • The first phase would implement all 				SEATRAN Community	<p><u>Traffic Study:</u> A study of the improvements suggested would require the guidance and review of SEATRAN's Traffic Office. This study would include curb cuts and parking. SEATRAN's experience is that studies like this tend to be staff-intensive. Their cost is on the order of \$25,000 or more – including costs for related conceptual design, technical review, and process for neighborhood involvement. There is presently no resource set aside – funding or staff – to do this kind of work.</p>	<p><u>Traffic Study:</u> This activity will be considered as part of the Southeast Sector work program in the future as opportunities arise.</p> <p><u>Lighting:</u> A review of existing City policies, analysis and recommendations regarding lighting are due to Council Committee in mid-1999.</p> <p><u>Tree Planting:</u> The community needs to take the first steps to implement this activity, with assistance</p>

#	<i>Activity</i>	<i>Priority</i>	<i>Time Frame</i>	<i>Cost Estimate</i>	<i>Implementor</i>	<i>City Response</i>	<i>City Action</i>
	<p>neighborhood-calming recommendations mentioned in the plan.</p> <ul style="list-style-type: none"> • The second phase would have SEATRAN perform a traffic modeling study. • Later phases would implement the plan. • Further studies will determine if a landscaped median is appropriate. 					<p>SEATRAN can review specific locations the community feel need curb repair, however, curb repair is often directly related to sidewalk construction/repair and can exceed the amount of funding that may be available for curb repair.</p> <p><u>Lighting:</u> Issues regarding lighting have been referred to the Policy Docket for consideration by Council.</p> <p><u>Tree Planting:</u> SEATRAN's Arborist Office is willing to join with other departments and the community in a discussion about developing a master planting and maintenance plan for the neighborhood's street trees. The focus of SEATRAN tree programs is on tree plantings and maintenance along arterial streets.</p> <p>Seattle City Light offers a community tree planting program (also known as the Urban Tree Replacement Program) by providing communities with a minimum of 100 trees. City Light works with communities to assess project sites, provide trees, prepare planting sites, and provide limited care for open space or street side plantings. Community volunteers and residents plant the trees and the adjacent property owners assume ownership and maintenance. All projects are reviewed by the City Arborist for permit approval. With permission from DPR, Jefferson Park is an eligible location</p>	<p>from SEATRAN.</p>

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
						for a community tree planting. The neighborhood can also apply to DON's existing "tree grant" program.	
T20	14 th Avenue S. between Beacon Ave S. and S. Massachusetts St.: Continue the Beacon Avenue "boulevard treatment" with street trees, improved street lighting, curb extensions, and channelization to define one vehicular lane and one bicycle lane in each direction.				SEATRAN	Pursuing extension of the "boulevard treatment" is dependent upon whether the design for Beacon Avenue South can be revised to a three-lane configuration. The workability of this design would first require study (see response to T19 . If determined workable through a study, such a change in street design would require funding for design and construction. Curb extensions and channelization would have to be considered as part of the study. For street trees and lighting: please see the response to T19	This activity, which involves a traffic study, will be considered as part of the Southeast Sector implementation plan in the future as opportunities arise.
T21	Combine the existing Rt. 36 (at Beacon and McClellan) and Rt. 60 (at 16 th and McClellan) stops into a new northbound combined Beacon and Lander stop, once the pedestrian signal is installed there as part of a transit transfer station on Beacon Ave.				SEATRAN Metro	<u>Combining bus stops:</u> Combining the transit stops would be an activity led by Metro. SEATRAN is working with Metro to create a transit transfer point at McClellan and Beacon. Work will be done on intersection design and the location of bus service. <u>Signal:</u> The Beacon and Lander intersection was reviewed for installation of a signal in 1998. Installation of a signal is not presently warranted at this intersection. See response to T1.	<u>Combining bus stops:</u> This recommendation will be forwarded to Metro for consideration during their six-year planning process. <u>Signal:</u> This recommendation will not be implemented at this time.
T22	Provide Rt. 60 nighttime service until midnight every night. Examine use of smaller vehicles if possible for night operations.	1	6 month	Weekdays: \$316,9	Metro	This recommendation will be forwarded to Metro for consideration during their six-year planning process.	SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
			s	92 Saturday: \$464,896 Sun./Holidays: \$71,136			neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 "Establish and Implement Transit Service Priorities" in the City's Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
T23	Ensure that the two routes with a high level of service connect the urban village to a Rainier Valley Link light rail stations, (Rt. 36 at Holly Park Station and Rt. 38 at McClellan St. Station).				Metro	See T22	See T22.
T24	Install in-line bus stops along Beacon Ave. S. as part of Beacon Ave. reconfiguration to a three-lane boulevard design.				Metro SEATRAN	This idea for in-lane bus stops is dependent on whether the design for Beacon Avenue South can be revised to a three-lane configuration. The workability of this configuration would first require study (see response to T19). If a three-lane street design were determined workable through a study, such a change would likely need operational testing, as well, before the in-lane bus stop design suggested could be pursued.	This activity will be considered as part of the Southeast Sector implementation plan in the future as opportunities arise. SPO, SEATRAN and DON will review the transit service requests and transit stop improvements identified in the neighborhood plans and integrate those requested improvements into the work being done under Strategy T4 "Establish and Implement Transit Service Priorities" in the City's Transportation Strategic Plan (TSP). The Executive will report to the City Council Transportation Committee on its progress on Strategy T4 as part of its ongoing reporting requirements on the TSP and to the Neighborhoods, Growth Planning and Civic Engagement Committee.
	Relocate existing Metro bus stop at S. Hinds St. further north for better spacing between the				Metro	Relocating bus zone is very challenging. The individual/entity suggesting the change	See response to T22.

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
T25	Spokane St. and Hanford St. bus zones. The existing Spokane St. bus zone will remain where it is.				SEATRAN	is responsible for obtaining agreement on the change from adjacent property owners. While SEATRAN has control of the curb space, this change would require Metro input. The change would also require input and approval of adjacent property owners. This recommendation will be forwarded to Metro for consideration during their six-year planning process.	
T26	Consider through-routing for Routes #36 and #70 to provide one-seat service between Beacon Hill and the University District to better serve UW students and University staff living on Beacon Hill.				Metro	Metro is responsible for bus routing. This recommendation will be forwarded to Metro for consideration during their six-year planning process.	See response to T22.
T27	Move the existing S. Horton St. far side bus stop to near side S. Hinds St. (in front of Holland Dutch), to allow better usage for those living near Spokane St. and improve spacing between bus stops.				Metro	See T25.	See response to T22.
<p>Sound Transit Link (Light Rail) Station: The Sound Transit Board adopted a locally preferred alternative in February 1999 that includes an underground light rail station on Beacon Hill to be built as funding allows. The station would be part of the Lander St. tunnel alignment, and would pass directly underneath the Urban Village business core area. The Beacon Hill Station Area Advisory Committee was formed in April 1999 to advise the City and Sound Transit on issues related to the station and station area including neighborhood plan recommendations for the Urban Village business core area. Following the neighborhood's Validation Event in December, the Planning Association recommended supporting the Rainier Valley's desire for a tunnel option rather than a surface alignment but not at the expense of a Beacon Hill Station.</p>							
T28	If it is concluded that the station is not feasible at this time, consider a station shell, or tunnel alignment profile that allows a future station to be put in at a later date, if the Lander St. Tunnel alignment is chosen as the preferred alternative. Following the Validation Event, the Planning Association recommends support for a full-build out the Beacon Hill Light Rail Station at S. Lander and Beacon Ave. and not just a station shell only.				Sound Transit	The preliminary Locally Preferred Alternative adopted by the Sound Transit Board on February 25, 1999 included an underground Beacon Hill station below S. Lander Street at Beacon Ave S. to be constructed as funding permits. The City of Seattle, in Resolution 29904, supported including a Beacon Hill tunnel station. The Sound Transit Board is expected to adopt the final route and station locations in late 1999.	The City Council and Mayor will likely adopt another Resolution stating the City's official position on the light rail alignment and station locations in fall 1999 to provide input to the Sound Transit Board.

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
T29	The North Beacon Hill Neighborhood Plan supports the Rainier Valley neighborhood's support of a light rail tunnel option, and recommends the City of Seattle support a tunnel option but not at the expense of the Beacon Hill station. The community feels strongly that approval of a Beacon Hill light rail station should include mitigation of concerns for public safety, construction and post construction impacts, parking, litter control, aesthetics, noise, and air pollution, and property values.				SoundTransit	Station Area Planning staff will continue work with the Beacon Hill station area advisory committee and Sound Transit to address community concerns about light rail station and station area impacts (e.g. construction mitigation, public safety, noise, aesthetics, property issues) and opportunities.	Station Area Planning staff will work with the Beacon Hill station area advisory committee and Sound Transit to address community concerns about light rail station and station area impacts (e.g. construction mitigation, public safety, noise, aesthetics, property issues) and opportunities.
T30	If Sound Transit does decide to build the Lander tunnel alignment without an underground station, recommend the following increased transit service for routes #36 and #38. Coordinate future transit service with Link light rail service and schedules.				SoundTransit	See T23	See T23
Recommendations to Metro Transit: If Lander Tunnel alignment is used, and a station is not sited on Beacon Hill:							
T31	Rt. 36 frequency improvements: <ul style="list-style-type: none"> • Peak: every 5 minutes • Weekday midday: every 7.5 minutes • Saturday Daytime: every 10 minutes • Sunday Daytime: every 12 minutes • Nights: Early-every 12 minutes; Mid-every 15 minutes; Late- every 30 minutes. 				Metro	Metro is responsible for headway timing along transit routes. This recommendation will be forwarded to Metro for consideration during their six-year planning process.	See response to T22
T32	Rt. 38 frequency improvements: <ul style="list-style-type: none"> • Daytime: every 10 minutes • Night: every 15 minutes 				Metro	See response to T22. This recommendation will be forwarded to Metro for consideration during their six-year planning process.	See response to T22
T33	To improve the safety of the 17 th Ave S./S. Forest St./Beacon Ave S. intersection: <ul style="list-style-type: none"> • Make 17th Avenue S. between S. Forest St. and S. Stevens St. one-way southbound. 	1	1 year	No cost estimate	SEATRAN	In general, changes that take away access tend to create operational problems by shifting traffic and increasing volumes on other nearby streets. Without knowing	This City does not support this activity at this time. This recommendation, relating to safety at the intersection of 17 th Ave. S/S. Forest St./Beacon Ave. S. intersection, will

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
	<ul style="list-style-type: none"> Make 17th Avenue S. between S. Forest St. and S. McClellan St. one-way northbound. 					<p>more, at this point, SEATRAN would recommend against these specific changes.</p> <p>Other street design options could be examined to achieve the neighborhood's goal. To pursue other design options, SEATRAN needs more information about the problems being seen at this location.</p>	<p>be referred to the Southeast Sector work plan and future work/study will be considered in the future as opportunities arise.</p> <p>There may be other ways in addition to the creation of one-way streets that will resolve neighborhood concerns on these streets. SEATRAN will work with the community to explore other methods of traffic calming on these streets.</p>
Open Space							
OS 6	Maintain and upgrade existing parks, playgrounds, and greenbelt open spaces.	1	With plan		DPR	<p>Maintenance of existing facilities is dependent upon funding levels. Significant improvements were made to the Beacon Hill Playfield through the Fix-A-Field program in summer 1999 . DPR will be doing a landscape restoration at Beacon Hill playground in 99-00. Other improvements can occur more immediately through a NMF grant or the Adopt-A-Park program.</p>	<p>DPR will take steps to implement a portion of this recommendation. Specific improvements required in the near term could be completed by the community using NMF grant funding or the Adopt-A-Park program.</p> <p>This activity will also be considered as part of the Southeast Sector implementation plan in the future as opportunities arise.</p>
O7	Seek open space mitigation as part of any future Sound Transit Link light rail alignment under Beacon Hill and any station development within the urban village.				Sound Transit DPR	<p>DPR staff are working with Sound Transit staff to explore potential opportunities that may be available as part of station design.</p>	<p>This activity will be considered as part of the Southeast Sector implementation plan in the future as opportunities arise as well as during the station area planning process.</p>
O8	Support future open space acquisition of sites that support the urban village and the larger neighborhood planning area. Potential areas include a site for a Village Commons or small parcel park within the retail core of the village. Possible sites for future acquisition could include the "old" library site if the new library				DPR Community SCL	<p>DPR can explore opportunities with the community as they become available. Any acquisition would have to be part of a bond, grant, or private donation as the department does not currently have funding for acquisition of new park property. The pursuit of additional park space would need</p>	<p>This activity will be considered as part of the Southeast Sector implementation plan in the future as opportunities arise.</p>

#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response	City Action
	should move from its present site, the SeaFirst Bank triangle site between Beacon and 15th Avenues and Bayview and Lander Streets, potential street vacations or closures to create street-end parks or view points and the redevelopment of the Katie Black's Garden located at Atlantic Street and 12th Avenue into an improved park.					to be weighed with priorities within the community (especially given the parks costs related to the proposed concept plan for Jefferson Park and throughout the City. The Beacon Hill substation located at 2107 14th Avenue South is currently vacant and will become surplus property in 2000.	
Capital Facilities							
CF 5	Support the development and operation of a culturally diverse Performing Arts Center on Beacon Hill.				El Centro de la Raza	This is a community based activity.	The community needs to take the first steps to implement this activity.
Housing							
H I	Support preservation and creation of affordable housing. The City of Seattle shall support actions that move toward this goal of the neighborhood plan for Beacon Hill.				DCLU OH	OH is already utilizing existing programs to meet neighborhood affordable housing goals throughout the City.	OH is using existing programs to implement this activity. DCLU is working with the mayor to implement the Housing Action Agenda.
B. Jefferson Park Concept Plan							
JP3	Request closure of the Veteran's Administration Medical Center Waste Incinerator. This would eliminate the release of dioxins and other hazardous materials from this source.	1	With adoption of plan	\$0	City Council Community organizations	This activity has been implemented. The incinerator was shut down by the Veteran's Administration voluntarily.	This recommendation has already been implemented.
JP4	Mercer Field Explore long-term uses of Mercer field, including installing a track for use by Asa Mercer Middle School.				DPR	See response to PE5	The City does not support changing the programming on this field at this time.

#	<i>Activity</i>	<i>Priority</i>	<i>Time Frame</i>	<i>Cost Estimate</i>	<i>Implementor</i>	<i>City Response</i>	<i>City Action</i>
JP5	Swimming Pool Examine the feasibility of siting a new swimming pool in Jefferson Park.				DPR	Per DPR's COMPLAN, the department supports the need for a swimming pool in the Beacon Hill/Rainier Valley area. At such a time when funding for a pool became available (most likely through a bond as the department has no funding to construction swimming pools), the department will work with the Beacon Hill and Rainier Valley communities to find an appropriate location for the pool.	This activity will be considered as part of the Southeast Sector implementation plan in the future as opportunities arise.
WR 3	North Reservoir Phase II Decommission North reservoir and convert land to parks uses with an emphasis on unstructured natural areas and open space.				DPR SPU	SPU is planning to retire the North reservoir after the South reservoir is covered and in service. DPR believes that the scheduled decommission of the north reservoir provides a great opportunity for this community and will work with the community to seek funding for park acquisition, programming, and development.	This activity will be included in the master plan for the northwest portion of the Jefferson Park, as described in Key Strategy B, above.
WR 4	South Reservoir Phase II Recommission the South reservoir & cover with a hard-lid. Construct active play areas, including new ballfields landscaping, & walking paths on the lid.				DPR SPU	Hardlidding the South reservoir would cost an extra \$13.2 million (incremental life cycle cost) the initial incremental capital cost is \$17.5 million. SPU has determined that the project is not feasible at this time because they have no funding for the project and the necessary increase in rates would be prohibitive.	The City will proceed with plans to soft lid the reservoir, but may hard lid the reservoir in the future if funding becomes available or environmental considerations require it.

#	<i>Activity</i>	<i>Priority</i>	<i>Time Frame</i>	<i>Cost Estimate</i>	<i>Implementor</i>	<i>City Response</i>	<i>City Action</i>
T34	<p>Beacon Ave. Median</p> <p>The Beacon Ave. Median project is not specifically covered in this plan. The following areas of integration with the Jefferson Park Concept Plan are recommended:</p> <ul style="list-style-type: none"> • Design and construct pedestrian paths along Beacon Ave. and Spokane St. as a part of this project. Move fencing to accommodate access in these areas. • Incorporate Public Art in the project. The Beacon Hill Culture Club is working with the Seattle Arts Commission to make recommendations on art installations for the Beacon Ave. median. • Strengthen communications with the community during the construction period through monthly reporting to the BHCC and North Beacon Hill Council 	1	1 year	Incorporated into project cost	<p>SEATRAN</p> <p>DPR</p> <p>MGS</p> <p>Jefferson Park Alliance</p> <p>Beacon Hill Culture Club</p> <p>Seattle Arts Commission</p>	<p>SEATRAN's Beacon Avenue Phase V project is presently underway. As part of this project contract, a three-foot wide gravel path is to be installed along the east side of Beacon Avenue South, from Cheasty Boulevard South to South Spokane Street.</p> <p>As South Spokane Street, 24th Avenue South, and Cheasty Boulevard South are outside of the Beacon Avenue South project area, fence relocation and path installation along these streets are not part of this project. See response to A3. Most of these activities are happening as design and construction occurs along Beacon Avenue. Spokane Street paths will need to be considered as part of future projects.</p>	<p>The Beacon Ave. South median project is well underway and incorporating these recommendations where space, funding and resources allow.</p>

III. Alternative Report for Jefferson Park Concept Plan Key Strategy– Ribbon of Green Concept

The Alternative report represents the collaborative vision of community members to address the Jefferson Park Concept Plan. The Alternative report is the only effort of both golfers and residents to meet their mutual desires. The plan was developed by community members in facilitated meetings to discuss the many different issues regarding park usage. These meetings did not pit activities against activities, rather, they emphasized the importance of building the best possible park focusing on the interests of all community members and regional users.

In looking at such a facility the interests of all users must be taken into account. The Alternative Committee was created after the meetings became personal and divisive in the regular Jefferson Park Planning Committee meetings. The idea was to create an atmosphere where all ideas and issues could be discussed in a fair and objective manner. The goal was to create a park plan in which all members' issues and comments were taken into account. Residents and golf stakeholders agreed that a plan built upon consensus was important to achieve community goals.

The plan developed by the Alternative Committee focused on the Ribbon of Green concept that offers a better option in formulating a park that will benefit all stakeholder groups. The Alternative Committee feels the proposed Ribbon of Green also allows for a more realistic use of park space and revenues that will maximize the neighborhood's and City's resources for development.

MGS was asked to consider shortening and narrowing the driving range by moving the north fence in by 20 yards and moving the west fence to free up some land for park use. MGS was also asked to free up a portion of land on west side of the short nine to accommodate a wider trail. The MGS representative assured the group that their board of directors would favorably consider these options.

INTEGRATED EXECUTIVE RESPONSE:

DPR believes that this plan, with additional enhancements, offers an alternative where all Jefferson Park stakeholders can "win." Given the limited opportunities for bond and grants for park development, this plan, while still ambitious, builds on existing resources and improvements and offers significant benefit for significantly less funding. In this alternative the following actions can occur:

- 16 new acres of park land for area and City residents to enjoy gained through development of the north reservoir and the SPU property located west of the reservoirs which is available in the near term. The North Beacon Hill community needs usable park space and this amount of available property is a unique opportunity in an urban area.
- An expanded community center. DPR believes that the area around the community center can be further investigated and the opportunities maximized.
- Golf facilities are ensured to retain capacity and programming and are consistent with the existing 1991 Golf Facilities Master Plan. Future funding can be effectively used to improve existing facilities rather than the expense of demolishing and rebuilding new facilities.
- Pedestrian pathways will be developed north/south and east/west through the west side of Jefferson Park.
- A new children's play area will be constructed in a timely manner

INTEGRATED CITY RESPONSE:

As noted in Key Strategy B, the City will select the Executive's Hybrid Approach for short-term planning and development and will consider the Ribbon of Green Concept Plan for longer-term planning and development. The City Response column reflects the Hybrid Approach and needs to be read in conjunction with the City Responses in Key Strategy B.

Jefferson Park Concept Plan -- Ribbon of Green Concept						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
The Alternative Concept includes the same components as identified in the Jefferson Park Concept Plan -- Active Edge, described above -- except for the following:						
Golf Facilities						
AR GF 1	Delete all references to Golf Facilities (GF1-GF4). No revisions to existing facilities are identified except as follows to accommodate park recreation facilities.					Please see the following responses AR GF 2 through AR GF 5.
AR GF 2	Cooperation of MGS to move Driving Range fences inward south of the Community Center and east of Beacon Reservoir South to accommodate increased recreational space at Community Center, including opportunity for a relocated Children's Play Area.	1	1-2 years		MGS DPR Jefferson Park Community Center	See response to Activity CC 3, above. Moving these fences would present an important opportunity for looking at elements around the community center. The driving range could be moved in 20 yards so that the range is a minimum of 258 yards with 100 foot high fences. DPR does not support development of the play area to the south of the community center and adjacent to the driving range for safety reasons.
AR GF 3	Cooperation of MGS to move fence inward on west edge of Short Nine to accommodate improved pedestrian connection east of Mercer Field.	1	1-2 years		MGS DPR	DPR supports this activity in concept and can work with MGS on assessing how this activity could occur. Moving fencing may involve renovating tees, greens, and fairways.
AR GF 4	Cooperation of MGS to move fence inward on south edge of Short Nine as required to coordinate with Veteran's Medical Center for provision of an east-west walkway.	1	1-2 years		MGS DPR Veteran's	DPR supports this activity in concept and can work with MGS on assessing how this activity could occur and possible negotiations with the Veteran's Medical Center. Moving fencing may involve renovating tees, greens, and fairways.

Jefferson Park Concept Plan -- Ribbon of Green Concept						
#	Activity	Priority	Time Frame	Cost Estimate	Implementor	City Response
					Medical Center	
AR GF5	Cooperation of MGS to move fence inward as required on the north side of the 18-hole course (South Spokane Street) to accommodate a safe pedestrian route on the south side of Spokane Street.		1-2 years		MGS DPR	As stated above, DPR has concerns about the limited space and pedestrian safety if the fences are moved south in this location. \$80,000 has been recommended to fund fence moving and replacement along this portion of the 18 hole course. DPR expects to work out the pedestrian safety (from both street and golf balls) as part of the design work on this 2000 CRF project, should this project be approved by Council. SEATRAN should be involved because of the pedestrian safety issues.
Community Center Facilities						
AR CC 1	Delete Activities CC4 and CC5, which assume substantial revisions to existing golf facilities (Driving Range). Rewrite CC3 as indicated below in CC3 in section B.					Please see response to AR CC2, below.
AR CC 2	Children's Play Area Site and construct a new 40,000 SF play area and entry lawn east and north of the community center. Cooperation of MGS and SPU to move back fences at the community center is key to short-term development of the children's play area.	1	2-4 years	Include in Master Plan analysis cost above Construction cost: \$350,000	DPR Jefferson Park Community Center SPU	See response to Activity CC3, above. The location of the play area cannot be east and north of the community center as this location is on Beacon Avenue. DPR will manage a process to site the play area per Council direction.

IV. Jefferson Park Comparison Matrix

SUMMARY COMPARISON OF ALTERNATIVE JEFFERSON PARK PLAN CONCEPTS PRESENTED IN THE NORTH BEACON HILL NEIGHBORHOOD PLAN MATRIX

Selected Activities from the Jefferson Park Concept Plan	Active Edge Concept	Ribbon Of Green Concept	Executive “Hybrid” Approach
Develop Master Plan for Jefferson Park	For all of Jefferson Park.	For all of Jefferson Park.	Continue to implement 1991 master plan for golf facilities. Focus future master plan efforts on 16 acres in northwest portion of site including SPU owned property and area around the community center. Address pedestrian connections throughout park as part of new master planning efforts. Funding for master planning would need to be identified.
View Protection through addition of Jefferson Park on list of scenic views protected in Seattle Municipal Code	Yes	Yes	Supports view protection but believes impacts of such a listing are unclear. DCLU, SPU & DPR will report back to Council in February 2000 with analysis of impacts and specific options for implementation.
Pathways:			
East/West	Yes	Yes	Yes
North/South on east side of park	Yes	Yes	Yes
East side of Beacon Avenue	Yes	Yes	Yes
Around 18-hole	Yes	Unclear	Yes
Driving Range	Tear down and redevelop onto 9- hole course. Develop soccer field on former driving range site.	Remain in current location. Move fencing in on north and west sides to accommodate pedestrian access and additional public space.	Remain in current location. Move fencing in on north and west sides to accommodate pedestrian access and additional public space.
9-Hole Golf Course	Incorporate driving range onto course.	Changes to existing course	Changes to existing course according to the

Selected Activities from the Jefferson Park Concept Plan	Active Edge Concept	Ribbon Of Green Concept	Executive “Hybrid” Approach
	Redevelop course and incorporate Crew/Maintenance Facility and Lawn Bowling onto course.	according to the 1991 master plan for golf facilities. Move fences to accommodate north-south circulation.	1991 master plan for golf facilities. Move fences to accommodate north-south circulation.
Children’s Play Area	40,000 SF play area to south of community center. Requires reconfiguration of driving range.	40,000 SF play area - Location not clear.	In 2000, proceed with design and construction of funded 6,000 sq. ft. play. Locate north or northwest of the community center. Design will consider future expansion opportunities.
Community Center	Expand community center to include a gym, ADA access, computer network access, and pool. (Note: pool is listed here to reflect the Neighborhood Plan and matrix as presented to Council. There is some question regarding whether the community still supports a pool.)	Expand community center to include a gym, ADA access, computer network access, and pool. (Note: pool is listed here to reflect the Neighborhood Plan and matrix as presented to Council. There is some question regarding whether the community still supports a pool.)	Support gym and additional programming as funding becomes available. Potential site for Beacon Hill/Rainier Valley pool.
Japanese Picnic Grounds	Yes, scope depends on space available.	Yes, scope depends on space available.	Support idea and would incorporate concept into future parks planning efforts with support and involvement of Japanese-American community.
Active Sports Fields	Improve Jefferson Field, perhaps with a track. Develop soccer field on current driving range. Develop ballfields on south reservoir hard lid.	Improve Jefferson Field, perhaps with a track. Develop ball fields on south reservoir hard lid.	Improve Jefferson Field. Master planning effort in northwest portion of site should consider both active and passive uses.
Reservoir Sites	Redeveloped abandoned North reservoir as park. Hard lid South reservoir and redevelop lid as park. Move fences inward.	Redeveloped abandoned North reservoir as park. Hard lid South reservoir and redevelop lid as park. Move fences inward.	Redeveloped abandoned North reservoir as park. Soft lid South reservoir. Move fences inward.

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