

Merchants Association Guiding Statements

Merchants are the heartbeat of Pike Place Market and it's through their empowerment that our work as the Merchant's Association is accomplished.

In creating a durable set of instructions, we feel it is important to give context as well as intent so that future generations of merchants understand the importance and reasoning for the work set forth in this document.

When making decisions, we the Association must take into account at all times how our actions not only affect our membership but the community at large. We do not operate in isolation; we are an integral part of a dynamic whole.

Purpose

The Merchants Association serves:

- To give voice to the merchants of Pike Place Market
- To uplift and empower the unique culture and entrepreneurial spirit of our merchants
- To provide services and support to our merchant members
- To ensure the longevity and health of our community

Vision

We envision a market where its merchants have a strong voice to advocate individually and collectively. A market where economic opportunity allows for vibrant arcades and corridors bustling with individuality and expression. A market that remains a world class experience for its patrons and working community.

In so many ways, that is the Pike Place Market that exists today and has existed in the past. We are here to continue and protect and grow that legacy through its merchants.

Mission

The Merchants Association is committed to ensuring the continuing vitality of Pike Place Market.

Our mission is to support the merchants of the historical district by sharing resources, providing services, and advocating for our working community.

Values

Our values as an Association are:

- **Collaboration:** working together to ensure visibility in the decision-making process
- **Entrepreneurship:** honoring the unique and eclectic, embracing our differences.
- **Diversity and Community:** Ensuring a place for every member. Understanding that we are part of each other's prosperity.
- **Preservation:** Nurturing a thriving world-class market.

With a deep and abiding love and respect for the Market and its history along with the people who create the magic on a daily basis whether farmer or merchant, worker or resident we respect the role that each plays in making the Market a unique and vibrant community.

Therefore, we will foster collective action to support and care for the merchant community and the preservation of small independent businesses within the market historical district.

As a Merchant's Association, this is our vision for a healthy market that we choose to love and serve.

UNITED STATES OF AMERICA

The State of Washington

Secretary of State



The Seal of the State of Washington, featuring a portrait of George Washington in the center, surrounded by a circular border with the text "THE SEAL OF THE STATE OF WASHINGTON" and the year "1889".

I, STEVE R. HOBBS, Secretary of State of the State of Washington and custodian of its seal, hereby issue this

ARTICLES OF INCORPORATION

to

PIKE PLACE MARKET MERCHANTS ASSOCIATION

A WA NONPROFIT CORPORATION, effective on the date indicated below.

Effective Date: 01/15/2026

UBI Number: 606 029 497



Given under my hand and the Seal of the State of Washington at Olympia, the State Capital



A handwritten signature in black ink that reads "Steve R. Hobbs".

Steve R. Hobbs, Secretary of State

Date Issued: 01/15/2026



WASHINGTON
Secretary of State
Corporations & Charities Division

Filed
Secretary of State
State of Washington
Date Filed: 01/15/2026
Effective Date: 01/15/2026
UBI #: 606 029 497

ARTICLES OF INCORPORATION

UBI NUMBER

UBI Number: 606 029 497

BUSINESS NAME

Business Name: PIKE PLACE MARKET MERCHANTS ASSOCIATION

NONPROFIT GROSS REVENUE CERTIFICATION

Did the Nonprofit Corporation certify that the Gross Revenue is less than \$500,000? - Yes

CHARITABLE NONPROFIT CORPORATION

Is the Nonprofit Corporation a Charitable Nonprofit as defined by RCW 24.03A.010(6)? - No

PURPOSE OF CORPORATION

BUSINESS LEAGUE FOR THE DEVELOPMENT AND SUPPORT OF MERCHANTS DOING BUSINESS IN THE PIKE PLACE MARKET HISTORICAL DISTRICT

PURPOSE OF CORPORATION - STAFF CONSOLE CONFIRMATION

Customer provided purpose of corporation? - Yes

ANY OTHER PROVISIONS

Required by IRS for Tax Exempt Status <https://www.irs.gov/>:

REGISTERED AGENT RCW 23.95.410

Registered Agent Name	Street Address	Mailing Address
CONRAD STEINBRUECK	1530 POST ALY STE 5, SEATTLE, WA, 98101-1566, UNITED STATES	1530 POST ALY STE 5, SEATTLE, WA, 98101-1566, UNITED STATES

REGISTERED AGENT CONSENT

Customer provided Registered Agent consent? * - Yes

DURATION

Duration: PERPETUAL

EFFECTIVE DATE

Effective Date: 01/15/2026

MEMBERS RCW 24.03A.010(45)

Does the Nonprofit Corporation have members? - No

INITIAL BOARD OF DIRECTOR

Title	Initial Board of Director Type	Entity Name	First Name	Last Name	Address
INITIAL BOARD OF DIRECTORS	INDIVIDUAL		COLLEEN	DYKE	1530 POST ALY STE 5, SEATTLE, WA, 98101-1566, UNITED STATES
INITIAL BOARD OF DIRECTORS	INDIVIDUAL		CONRAD	STEINBRUECK	1530 POST ALY STE 5, SEATTLE, WA, 98101-1566, UNITED STATES

INCORPORATOR

Title	Incorporator Type	Entity Name	First Name	Last Name	Address
INCORPORATOR	INDIVIDUAL		JON	JURICH	401 UNION ST STE 1600, SEATTLE, WA, 98101-2668, UNITED STATES

INCORPORATOR SIGNATURE - ATTESTATION

By adding each Incorporator, the business attests that the incorporator signature(s) have been obtained.

INCORPORATORS SIGNATURE CONFIRMATION

Signature of each incorporator has been provided? - Yes

DISTRIBUTION OF ASSETS

NO DIRECTOR OF THE CORPORATION, NOR ANY PRIVATE INDIVIDUAL, SHALL BE ENTITLED TO SHARE IN THE DISTRIBUTION OF ANY OF THE CORPORATE ASSETS UPON DISSOLUTION OF THE CORPORATION OR THE WINDING UP OF ITS AFFAIRS. UPON THE DISSOLUTION OR WINDING UP OF THE CORPORATION, ASSETS SHALL BE DISTRIBUTED TO ONE OR MORE ORGANIZATIONS DESIGNATED BY THE BOARD OF DIRECTORS FOR ONE OR MORE EXEMPT PURPOSES WITHIN THE MEANING OF SECTION 501(C)(3) OF THE CODE, OR THE CORRESPONDING SECTION OF ANY- FULL TEXT ON FILE

DISTRIBUTION OF ASSETS PROVIDED

Customer provided information on distribution of assets? - Yes

RETURN ADDRESS FOR THIS FILING

Attention:
JON JURICH

Email:
JON.JURICH@PACIFICALAWGROUP.COM

Address:

UPLOAD ADDITIONAL DOCUMENTS

Name	Document Type
PIKE PLACE MARKET MERCHANTS ASSOCIATION.pdf	CORRESPONDENCE

UPLOADED DOCUMENTS

Document Type	Source	Created By	Created Date

AUTHORIZED PERSON - STAFF CONSOLE

Document is signed.

Person Type:

INDIVIDUAL

First Name:

JON

Last Name:

JURICH

Title:

INCORPORATOR

ARTICLES OF INCORPORATION
OF
PIKE PLACE MARKET MERCHANTS ASSOCIATION

The undersigned, in order to form a nonprofit corporation under Chapter 24.03A of the Revised Code of Washington, hereby signs and verifies the following Articles of Incorporation.

ARTICLE 1. NAME

The name of the corporation is Pike Place Market Merchants Association.

ARTICLE 2. DURATION

The duration of the corporation shall be perpetual.

ARTICLE 3. PURPOSES

3.1 Objects and Purposes

The corporation is organized exclusively as a business league for the development and support of the merchants doing business in the Pike Place Market Historical District, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c) of the Internal Revenue Code of 1986, as amended (the "Code"), or the corresponding section of any future federal tax code, and in this connection:

(1) to sponsor, develop, research and promote activities for the support, empowerment and furtherance of the merchants of the Pike Place Market Historical District in pursuit of better business and life outcomes for said merchants, including without limitation education, community building, advocacy, and the provision of mutually beneficial shared services;

(2) to utilize such expedients and means as are necessary or appropriate to the promotion of its purposes, and to this end to take by bequest, devise, gift, grant, purchase, lease or otherwise any property, real, personal, tangible or intangible, or any undivided interest therein, without limitation as to amount or value; to sell, convey, or otherwise dispose of any such property and to invest, reinvest, or deal with the principal or the income therefrom in such a manner as, in the judgment of the directors will best promote the purposes of the corporation without limitation, except such limitations, if any, as may be contained in the instrument under which said property is received, these Articles of Incorporation, the Bylaws of the corporation, or any applicable law; and

(3) to do and engage in any and all activities that may be necessary or appropriate to the accomplishment of any of the foregoing purposes, except such activities as are prohibited by

these Articles of Incorporation or applicable law, and to have and exercise all powers and authorities now or hereafter conferred on corporations under the Washington Nonprofit Corporation Act (chapter 24.03A RCW) and which are consistent with the requirements for qualification for recognition as an exempt organization under Section 501(c)(6) of the Code.

3.2 Limitations

3.2.1 Nonprofit Status

The corporation shall not have nor issue shares of stock. The corporation is not organized for profit, and no part of the net earnings of the corporation shall inure to the benefit of, or be distributable to its members, directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Section 3.1 hereof and subject to the limitations of Sections 3.2.2 and 3.2.3 hereof.

3.2.2 Distributions; Dissolution

No director of the corporation, nor any private individual, shall be entitled to share in the distribution of any of the corporate assets upon dissolution of the corporation or the winding up of its affairs. Upon the dissolution or winding up of the corporation, assets shall be distributed to one or more organizations designated by the Board of Directors for one or more exempt purposes within the meaning of section 501(c)(3) of the Code, or the corresponding section of any future federal tax code, or shall be disposed of by the Superior Court of King County, Washington, exclusively for a purpose or purposes similar to those set forth in Section 3.1 hereof, or to such organization or organizations, as the Court shall determine, which are organized and operated exclusively for such purposes.

3.2.3 Prohibited Activity

Notwithstanding any other provision of these Articles, the corporation shall not carry on any other activities not permitted to be carried on by an organization exempt from federal income tax under Section 501(c)(6) of the Code, or the corresponding section of any future federal tax code.

3.3 Powers

In general, and subject to such limitations and conditions as are or may be prescribed by law, by these Articles of Incorporation, or by the Bylaws of the Corporation, the corporation shall have the authority to (a) engage in any and all such activities as are incidental or conducive to the attainment of the purposes of the corporation set forth in Section 3.1 hereof, and (b) exercise any and all powers authorized or permitted under law that are now, or hereafter may be, applicable or available to the corporation.

ARTICLE 4. BYLAWS

The Board of Directors shall have the power to adopt, amend or repeal the Bylaws of the Corporation.

ARTICLE 5. INCORPORATOR & DIRECTORS

5.1 Number

The number of Directors of the Corporation shall be determined in the manner provided in the Bylaws and may be increased or decreased from time to time in the manner provided therein.

5.2 Directors

Two (2) Directors shall constitute the initial board of directors. The initial directors of this corporation are:

Colleen Dyke 1530 Post Alley #5 Seattle, Washington 98101	Conrad Steinbrueck 1530 Post Alley #5 Seattle, Washington 98101
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5.3 Incorporator

The incorporator of this corporation is:

Jon Jurich
401 Union Street, Suite 1600
Seattle, Washington 98101

ARTICLE 6. MEMBERS

The corporation shall have such classes of members as the Board of Directors may designate from time to time, with such voting rights as may be set forth in the resolution of the Board of Directors establishing any such class, which rights may be amended by the Board of Directors in its discretion from time to time in accordance with the Bylaws of the Corporation.

ARTICLE 7. LIMITATION OF DIRECTOR LIABILITY

To the full extent that the Washington Nonprofit Corporation Act (as it exists on the date hereof or as it may hereafter be amended) permits the limitation or elimination of the liability of Directors, a Director of the corporation shall not be liable to the corporation for monetary damages for conduct as a Director. Any amendments to or repeal of this Article 7 shall not adversely affect or limit any right or protection of a Director of the corporation for or with respect to such amendment or repeal. If the Washington Nonprofit Corporation Act is amended in the future to authorize corporate action further eliminating or limiting personal liability of

Directors, then the liability of a Director for the corporation shall be eliminated or limited to the full extent permitted by the Washington Nonprofit Corporation Act, as so amended, without any requirement of further action by the corporation.

ARTICLE 8. REGISTERED OFFICE AND REGISTERED AGENT

The current address of the registered office of the corporation is 1530 Post Alley #5, Seattle, Washington 98101, and the name of its current registered agent at such address is Conrad Steinbrueck.

ARTICLE 9. AMENDMENTS TO ARTICLES OF INCORPORATION

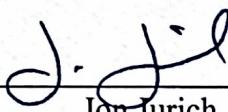
The corporation reserves the right to amend or repeal any of the provisions contained in the Articles of Incorporation in any manner now or hereafter permitted by law.

ARTICLE 10. EQUAL OPPORTUNITY

With respect to the enrollment and education of individuals in the programs of the corporation and with respect to the availability of loans, grants, scholarships, subsidies and other aid designed to assist individuals in participating in programs of the corporation, the corporation shall not discriminate in favor of or against any person on account of sex, gender identity, race, color, national origin or sexual orientation; and with respect to employment and promotion of personnel, the corporation shall not discriminate in favor of or against any person because of sex, gender identity, race, color, national origin or sexual orientation.

DATED: January 6, 2025

**PIKE PLACE MARKET MERCHANTS
ASSOCIATION**



Jon Jurich, Incorporator

CONSENT TO SERVE AS REGISTERED AGENT

The undersigned hereby consents to serve as Registered Agent, in the State of Washington, for Pike Place Market Merchants Association. I understand that as agent for said corporation, it will be my responsibility to receive service of process in the name of said corporation; to forward all mail to said corporation; and to immediately notify the office of the Secretary of State in the event of my resignation, or of any changes in the registered office address of Pike Place Market Merchants Association.

1/6/26
Date

By 
Name: Conrad Steinbrueck

Registered Office Address:
1530 Post Alley #5
Seattle, Washington 98101