Andrew Lee, General Manager & CEO (206) 684-3000

http://www.seattle.gov/util/

Department Overview

Seattle Public Utilities (SPU) provides reliable, efficient and environmentally conscious utility services to enhance the quality of life and livability in all communities SPU serves. SPU operates three distinct utilities: Drainage and Wastewater, Solid Waste, and Water. These three utilities or Lines of Business maintain separate revenue sources, separate enterprise funds, and unique capital improvement projects, but share other capital projects and technology as well as common operations and administration.

Drainage and Wastewater: The Drainage and Wastewater Utility collects and disposes or discharges storm runoff and wastewater from residences, businesses, institutions, and public properties within the City. In addition to handling sewage and storm water runoff, Drainage and Wastewater works with other government agencies and private parties to address Federal EPA-mandated sediment cleanup projects where contamination is linked to storm water or sewage, such as Gas Works Park and the Lower Duwamish Waterway. Drainage and Wastewater systems include approximately 448 miles of separated sanitary sewers, 968 miles of combined sewers, 481 miles of storm drains, 67 pump stations, 82 permitted combined sewer overflow points, 591 storm drain outfalls, 578 water quality structures, 295 drainage flow control facilities, and 38 combined sewer overflow control detention tanks and pipes.

Solid Waste: The Solid Waste Utility collects and processes recycling, compostable, and residential and commercial garbage to promote public health and safety, quality of life, and environmental stewardship. The City owns and operates two transfer stations, two household hazardous waste facilities, a fleet of trucks and heavy equipment, and several closed landfills. The Solid Waste Capital Improvement Plan (CIP) supports the transfer stations, heavy equipment, and post-closure projects on landfills previously used by the City. In addition, SPU contracts with private companies who collect household refuse, compostable material, and recyclables. The companies deliver the material to recycling and composting facilities and to transfer stations for its ultimate processing or disposal. In concert with its waste handling and disposal activities, Solid Waste engages its customers in environmental sustainability programs that promote recycling, composting, and reducing waste generation. Solid Waste also works to keep Seattle clean by providing public litter cans and recycling bins across Seattle.

Water: The Water Utility provides reliable, clean, and safe water to more than 1.5 million customers in and around Seattle for consumption and other uses. The water delivery system extends from Edmonds to Des Moines and from Puget Sound to Lake Joy near Duvall. SPU delivers water directly to its customers in Seattle and adjacent areas and provides wholesale water to 21 suburban water utilities and interlocal associations for distribution to their customers. The Water Utility includes over 1,900 miles of pipeline, 30 pump stations, two primary water treatment plants, 11 booster chlorination facilities, three groundwater wells, and the Tolt and Cedar River watersheds (including over 103,000 acres of restricted-access, protected forestland). The Utility builds, operates, and maintains the City's water infrastructure to ensure system reliability, to conserve and enhance the region's environmental resources, and to protect public health and safety. SPU engages the community in conservation efforts to reduce water consumption.

Through these Lines of Business, SPU also manages a body of **General Fund** (GF) funded work. This includes the Clean City program, including litter abatement, illegal dumping remediation, and above-ground rodent control. General Fund supported services include services for the unsheltered and minimally housed, which includes Clean City programs like the Encampment Bag ("Purple Bag") Program and Clean City RV Remediation, as well as the Public Hygiene program providing public-access shower trailers. Other SPU GF-funded work includes maintaining survey markers throughout Seattle, standardizing construction specifications and planning documents, and maintaining engineering records for the City. The GF also funds SPU's Trees for Seattle Program, which works to maintain and increase the urban tree canopy in Seattle.

SPU monitors its funds using Council-adopted financial performance metrics developed with external financial advisors. These metrics include net income, cash balances, cash contributions to CIP, debt service coverage (a measure of revenue available to fulfill annual debt service obligations), and, for the Drainage and Wastewater Fund, debt to asset ratio. Based on these metrics, coupled with SPU's strong leadership, rating agencies have assigned all three SPU enterprise funds strong, investment grade bond ratings in line with peer west coast utilities, noting elected officials' commitment to sound financial management and a history of adopting prudent rates. Strong ratings help to minimize borrowing costs and, in turn, customers' bills over the long-term.

Budget Snapshot				
	2023	2024	2025	2026
	Actuals	Adopted	Proposed	Proposed
Department Support				
General Fund Support	22,721,888	26,705,037	26,664,045	27,689,783
Other Funding - Operating	984,579,276	1,126,202,449	1,146,699,640	1,190,680,244
Total Operations	1,007,301,164	1,152,907,487	1,173,363,685	1,218,370,028
Capital Support				
Other Funding - Capital	265,344,515	427,785,127	411,988,405	461,986,776
Total Capital	265,344,515	427,785,127	411,988,405	461,986,776
Total Appropriations	1,272,645,679	1,580,692,614	1,585,352,090	1,680,356,804
Full-Time Equivalents Total*	1,499.30	1,506.80	1,567.80	1,582.80
* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human				

Resources Director actions outside of the budget process may not be detailed here

Budget Overview

The Mayor's 2025-26 Proposed Budget for SPU is \$1.6 billion in in 2025 and \$1.7 billion in 2026. The proposed budget increases operations and maintenance (O&M) appropriations (including General Fund supported work) by \$20 million in 2025 and by \$45 million in 2026. This includes SBP-endorsed investments in utility services, infrastructure, environment, and enhanced customer support. It also includes staff resources and funding for directly operating the Tolt Water Treatment Facility and staffing for side sewer permitting (including position transfers from the Seattle Department of Construction and Inspections or SDCI). Graffiti Abatement services and staff are transferred to SPR to better coordinate Citywide graffiti abatement efforts currently split across multiple departments. Altogether, increased O&M spending supports a net 60 new positions at SPU (10 of them transferred from SDCI).

SPU's proposed capital appropriations for 2025 are \$25 million lower than 2024, though up \$50 million between 2025 and 2026. These largely reflect shifts in timing for major capital programs, as well as new SBP-related investments. More detail on each line of business follows. For more information, please see the 2025-2030 Proposed Capital Improvement Program.

The proposed budget for SPU reflects the priorities laid out in the 2025-2030 Strategic Business Plan (SBP), which was approved by the City Council in early September 2024. The proposed budget also reflects current and endorsed utility rates. For 2025-2030, the SBP endorses a combined average annual rate increase of 4.7%.

Drainage and Wastewater Highlights

The 2025 Proposed Budget increases Operating and Maintenance (O&M) in appropriations for Drainage and Wastewater by \$39 million in 2025 and \$37 million in 2026. These changes include funding for engineering staff, consultant support, and technical changes related to taxes and fees, debt service, major service contracts, central costs, and labor-related changes.

The 2025-2030 Proposed CIP reduces the Drainage and Wastewater capital expenditures in 2025 by \$26 million compared to 2024 and then increases them by \$40 million in 2026. Total Drainage and Wastewater CIP appropriations are \$231 million in 2025 and \$267 million in 2026. This reflects updated project timelines and scopes. Major programming includes continued support for the Ship Canal Water Quality Project, the South Park Water Quality Facility, the Protection of Beneficial Uses program (which includes stream culvert replacement and floodplain reconnection efforts), and efforts to reduce sewer backups, flooding, and landslides. The Drainage and Wastewater CIP also supports several shared technology projects such as cybersecurity updates, knowledge-based solutions for project control, and financial management tools.

Drainage and Wastewater activities are funded by ratepayers. In September, the City adopted new Drainage and Wastewater Rates for 2025 to 2027 which are consistent with rates endorsed in the 2025-2030 Strategic Business Plan. Sewer rates will increase by 5.0% in 2025, 2026, and 2027, while drainage rates will grow by 5.0% in 2025 and 2026 and by 5.1% in 2027. SPU sewer rates include contractually obligated King County treatment rates that are passed through to customers.

Water Highlights

The 2025-26 Proposed Budget increases Water Fund O&M expenditures by \$9 million in 2025 and \$12 million in 2026. This covers staffing increases, consultant support, and shared administrative expenditures. These changes also cover increased labor costs, tax payments, debt service, and other inflationary costs.

The 2025-2030 Proposed CIP increases Water Fund capital appropriations in 2025 by \$10 million in 2025 and \$22 million in 2026. Total CIP appropriations for Water are \$150 million in 2025 and \$171 million in 2026. Changes largely reflect updated project timelines. Key capital expenditures include continuing asset management investments, such as rehabilitation and replacement of distribution system infrastructure like mains, valves, hydrants, and meters, as well as water system infrastructure improvements related to transportation projects. The latter includes projects like the Levy to Move Seattle, seismic upgrades for critical infrastructure following the 2018 water system seismic study, and dam safety projects.

Water operations are funded by ratepayers. Retail customers provide around 75% of the Water Fund's operating revenues, with roughly equal revenues coming from residential and commercial users. Wholesale customers – districts and agencies who purchase water from SPU – provide most of the remaining operating revenues, while small amounts are generated by non-rate fees and other sources. Retail water rates, in effect through 2026, are currently set to increase by 2.0% in both 2025 and 2026.

Solid Waste Highlights

The 2025-26 Proposed Budget decreases Solid Waste O&M appropriations by \$28.5 million in 2025 and by a further \$5 million in 2026. O&M costs include labor costs including for new positions, shared utility-wide administrative costs, and updated projections for taxes, debt service, and major service contract payments.

Compared to the 2024, the proposed CIP expenditures for Solid Waste are just \$307,863 higher in 2025 and \$7.6 million lower in 2026. Total Solid Waste CIP appropriations for 2025 are \$31 million (for 2026, \$24 million). For Solid Waste, major projects include cleanup of the historic South Park Landfill and South Transfer Station operational improvements.

Solid Waste operations are funded primarily by charges to residents and businesses, based on the amounts of garbage. Solid Waste Rates for 2025 are set to increase by 2.5%. A new rate ordinance is scheduled to be introduced to the City Council next year, which will legislate rates for 2026 through 2028, in line with the recently passed 2025-

2030 Strategic Business Plan.

General Fund

For general government services, the 2025-26 Proposed Budget provides SPU \$28.1 million in GF appropriations for 2025, and \$29.5 million in 2026. Over \$20 million supports general cleaning, hygiene, and litter abatement services across Seattle. This includes the Clean City Program and support for the Unified Care Team operations. Many Clean City and hygiene services support the unsheltered and minimally housed populations, such as the Encampment Bag Program, RV Remediation, and the Public Hygiene Program for shower trailers and restroom facilities.

The 2025-26 Proposed Budget includes certain changes to General Fund programming in SPU. Changes include:

- Establishing an SPU-owned "One Seattle" tree nursery.
- Expanding the Unified Care Team (UCT) operations to help cover weekend service.

In addition, the Proposed Budget makes two programmatic transfers from SPU to the Seattle Department of Parks and Recreation (SPR), both of which also result in net GF reductions due to reduced overhead and administration costs:

- Clean City Graffiti abatement services, including nine (9.0) full-time employees, are transferred to SPR in order to consolidate Citywide graffiti abatement services under the One Seattle Graffiti Initiative.
- A portion of SPU's hygiene services budget is being transferred to SPR in order to improve public restroom access in parks.

More information on these changes is shared in the SPR Proposed Budget sections. For more on SPU's budget changes, including non-General Fund and capital changes, see below.

Incremental Budget Changes

Seattle Public Utilities

2025 Beginning Budget1,565,929,1661506.80BaselineCitywide Adjustments for Standard Cost ChangesReversal of 2024 One-Time Budget Change416,000-Technical Changes (Labor, Indirect Costs, Tax Payments, Debt Service, and Major Service Contracts)7,860,646-
Citywide Adjustments for Standard Cost ChangesReversal of 2024 One-Time Budget Change416,000-Technical Changes (Labor, Indirect Costs, Tax Payments, Debt Service, and7,860,646-
Citywide Adjustments for Standard Cost ChangesReversal of 2024 One-Time Budget Change416,000-Technical Changes (Labor, Indirect Costs, Tax Payments, Debt Service, and7,860,646-
Reversal of 2024 One-Time Budget Change416,000-Technical Changes (Labor, Indirect Costs, Tax Payments, Debt Service, and7,860,646-
Technical Changes (Labor, Indirect Costs, Tax Payments, Debt Service, and 7,860,646 -
Technical Changes II (Citywide Indirect Costs)7,336,187
Proposed Operating
Strategic Business Plan Endorsed Investments in Infrastructure and Essential811,1895.00Services
Strategic Business Plan Endorsed Investments in Human Resources and1,972,9735.00Ratepayer Services
Strategic Business Plan Endorsed Investments in Sustainability and Protection1,804,1716.00of the Natural Environment
Strategic Business Plan Endorsed Investments in Enhanced Utility Business2,781,71213.00Practices
Moving Tolt Water Treatment Facility Operations In-House3,836,94921.00
Side Sewer Permitting in Seattle Public Utilities-18.00
Funding for a One Seattle Tree Nursery680,0201.00
Unified Care Team Expansion 85,000 -
Transfer of Hygiene Station Budget and Operations to Seattle Parks and(835,000)-Recreation
One Seattle Graffiti Initiative Consolidation (3,089,944) (9.00)
Proposed Capital
Drainage and Wastewater Fund Capital Budget Changes (6,444,760) -
Solid Waste Fund Capital Budget Changes (2,645,833) -
Water Fund Capital Budget Changes 5,238,370 -
Technology-Related Capital Budget Changes2,818,950
Proposed Technical
Final Adjustments for Standard Cost Changes (4,686,694) -
Bargained Annual Wage and Market Wage Increases to Base Budget – Local 77 1,482,989 -
Ongoing Changes from Current Year Legislation - 1.00
SPU Revenues
Fund Balancing
Total Incremental Changes \$19,422,924 61.00
Total 2025 Proposed Budget \$1,585,352,090 1567.80

Description of Incremental Budget Changes

Baseline

Citywide Adjustments for Standard Cost Changes

Citywide technical adjustments made in the baseline phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare, retirement, and industrial insurance charges for the department. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

For Seattle Public Utilities, these changes are included under the budget actions labeled "Technical Changes."

Reversal of 2024 One-Time Budget Change

Expenditures

\$416,000

This is a baseline change that reverses a one-time Council Amendment from the 2024 Adopted Budget, which had transferred funding from SPU to the Office of Economic Development.

Technical Changes (Labor, Indirect Costs, Tax Payments, Debt Service, and Major Service Contracts)

Expenditures	\$7,860,646

This item adjusts the appropriations for the Water Fund, Drainage and Wastewater Fund, Solid Waste Fund, and General Fund for technical changes. These include revised citywide indirect costs, labor-related increases (including wage increases), other inflation-related cost increases, as well as revised projections for taxes, debt service, and major service contract payments.

These adjustments and the SPU budget overall are consistent with the 2025-2030 Strategic Business Plan as well as with 2025-2027 Drainage & Wastewater Rates recently approved by Council.

Technical Changes II (Citywide Indirect Costs)

Expenditures

\$7,336,187

This item further adjusts appropriations for the Water Fund, Drainage and Wastewater Fund, Solid Waste Fund, and General Fund to cover additional charges for citywide indirect costs.

Proposed Operating

Strategic Business Plan Endorsed Investments in Infrastructure and Essential Services

Expenditures	\$811,189
Position Allocation	10.00

This item increases appropriation authority across the Water, Drainage and Wastewater, and Solid Waste Funds and adds five full-time employees in 2025 and five in 2026. These changes support operations and maintenance (O&M) for key utility services and infrastructure. These include staffing increases for the Project Delivery and Engineering Branch in the Drainage and Wastewater division, the Project Controls Group, and O&M engineers for capital project support. This item also increases appropriations for implementation of the Waste Prevention Strategic Plan, acoustic leak detection testing for the East Side Supply Pipeline, compactor maintenance at the North and South Transfer Stations, increased pavement restoration costs incurred during water system maintenance, and O&M costs for

Water Transmission System corridor improvements to surface-level facilities.

Strategic Business Plan Endorsed Investments in Human Resources and Ratepayer Services

Expenditures	\$1,972,973
Position Allocation	7.00

This item increases appropriation authority across the Water, Drainage and Wastewater, and Solid Waste Funds and adds position authority for seven full-time employees in 2025. These items provide for Strategic Business Plan endorsed investments in human resources, internal resourcing, and enhanced services for ratepayers. These include staffing and funding for: Phase III Side Sewer Assistance Program investments for lining and repairing side sewers for eligible low-income customers; Human Resources investments in technology, recruitment, training, and staff development; and a full-time transfer station scale attendant. Funding also covers consultant costs for payment platform enhancements and system automation and an arc-flash risk analysis mandated by Occupational Health and Safety Administration (OSHA) regulations.

Strategic Business Plan Endorsed Investments in Sustainability and Protection of the Natural Environment

Expenditures	\$1,804,171
Position Allocation	6.00

This item increases appropriation authority across the Water, Drainage and Wastewater, and Solid Waste Funds and adds position authority for six full-time employees. These appropriations cover investments to reduce waste and pollution and better protect Seattle's water, drainage, and wastewater systems. This includes staffing adds (and associated budget increases) for food waste prevention compliance, the Zero Waste initiative, focus-area planning for the Shape Our Water Initiative (improving resilience of drainage and wastewater systems), Arbor Heights sewer capacity work (addressing an existing consent decree), and SPU facility electrification. Funding is also increased for sampling and monitoring per National Pollutant Discharge Elimination System (NPDES) requirements. Furthermore, appropriations will also cover efforts to better manage or reduce solid waste collections across several sectors (including multifamily residential, the construction sector, and the Natural Yard Care program).

Strategic Business Plan Endorsed Investments in Enhanced Utility Business Practices

Expenditures	\$2,781,712
Position Allocation	21.00

This item increases appropriation authority across the Water, Drainage and Wastewater, and Solid Waste Funds and adds position authority for 13 full-time employees in 2025 and eight FTE in 2026. These positions are intended to address goals laid out by the 2025-2030 Strategic Business Plan around strengthening core business practices. This includes staffing for an in-house pipe-lining crew, operations and maintenance for new capital assets (such as the Ship Canal Water Quality Project, the South Park Pump Station, and the Pearl Street Combined Sewer Overflow), 2026 staffing increases for water service line replacement crews, and additional asset management, fleet management, and contracting support.

Moving Tolt Water Treatment Facility Operations In-House

Expenditures	\$3,836,949
Position Allocation	21.00

This item increases appropriation authority in the Water Fund and provides position authority for 21 full-time employees. This change allows SPU to directly operate the Tolt Water Treatment Facility. Operations are currently managed by a contractor under a Design-Build-Operate contract initiated in 1997. The contract is scheduled to expire in 2026, and the contractor has signaled their desire to end the contract early. With this change, SPU would directly operate and maintain the facility 24 hours per day, 365 days per year, while meeting federal and state

regulatory requirements. This transition will require hiring staff in areas such as operations, maintenance and management.

Side Sewer Permitting in Seattle Public Utilities

Expenditures	-
Position Allocation	18.00

This item increases position authority in SPU by 18 full-time employees. Ten of these positions are being transferred from the Seattle Department of Construction and Inspections (SDCI). This change will allow SPU to directly administer side sewer permitting for both new developments and repairs or replacements of existing side sewers. Currently, SDCI oversees side sewer permitting and inspections under a service level agreement (SLA) with SPU in effect since 2003. This change is intended to promote consistent interpretation, application, and enforcement of the side sewer code. It is also expected to better ensure protection of SPU drainage and wastewater infrastructure. This change should be seamless to the customer and result in timely and more efficient service. See also the 2025-26 Proposed Budget section for SDCI.

Funding for a One Seattle Tree Nursery

Expenditures	\$680,020
Position Allocation	1.00

This item adds \$388,000 in General Fund appropriation in 2025 and \$304,000 in 2026. It also adds \$292,020 in 2025 and \$228,510 in 2026 in Drainage and Wastewater Fund appropriations as well as position authority for one fulltime employee. These changes will allow SPU to establish and maintain a publicly owned tree nursery with the initial capacity of 500 trees. This effort would support Seattle's tree canopy, equity, climate resilience, and stormwater management goals. Site selection criteria would include capacity for future expansion. Funding is intended to cover design and site construction, general operations, and equipment, as well as a green jobs training program which would provide maintenance and career learning opportunities in the arboriculture field. The position being added would support nursery operations work, seek external grants, and lead interdepartmental tree pest readiness and response work.

Unified Care Team Expansion

Expenditures

\$85,000

The Unified Care Team (UCT) coordinates outreach and referrals to shelter for people experiencing homelessness, removes trash and debris from encampments, and restores public spaces. The 2025-2026 Proposed Budget expands services provided by the UCT from five to seven days per week.

This item adds \$85,000 GF to Seattle Public Utilities for weekend vendor-provided cleanup and solid waste disposal activities. The vendor will only perform exterior cleaning of encampments on weekends.

\$(835,000)

Transfer of Hygiene Station Budget and Operations to Seattle Parks and Recreation

Expenditures

The General Fund revenue forecast for the City's 2025-2026 Proposed Budget is insufficient to cover all expected Citywide costs. General Fund reductions were identified to mitigate this shortfall. This item transfers GF budget for hygiene stations (portable toilets and handwashing stations) from SPU to SPR, resulting in a net \$250,000 General Fund reduction due to reduced overhead and administration costs. This will allow Parks to site hygiene stations in City parks, enhancing the City's ability to site hygiene stations and providing wider access to restroom facilities. SPU will continue to operate and staff the wider Public Hygiene Program including up to three hygiene trailers with shower facilities, providing services to the unsheltered and minimally housed. A corresponding item increases General Fund appropriations in the Department of Parks and Recreation (SPR) by \$585,000.

One Seattle Graffiti Initiative Con	solidation
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Expenditures	\$(3,089,944)
Position Allocation	(9.00)

The General Fund revenue forecast for the City's 2025-2026 Proposed Budget is insufficient to cover all expected Citywide costs. General Fund reductions were identified to mitigate this shortfall. This item transfers GF budget and position authority for nine full-time employees to Seattle Parks and Recreation (SPR). This transfer includes seven of SPU's Graffiti Rangers, as well as an administrative position and an Executive 2. This transfer effectuates a consolidation of citywide graffiti abatement services under the One Seattle Graffiti Initiative at SPR. The net effect of this transfer is a \$495,475 GF savings.

Proposed Capital

Drainage and Wastewater Fund Capital Budget Changes

Expenditures

\$(6,444,760)

This item adjusts appropriations for the Drainage and Wastewater Fund to align with the Proposed 2025-2030 Capital Improvement Program. The Drainage and Wastewater Line of Business maintains a network of sewer and drainage systems throughout the City of Seattle. These assets include sanitary sewers, combined sewers, pump stations, force mains, Combined Sewer Overflow (CSO) points and tanks, storm drains, catch basins, ditches, culverts, water quality structures, drainage flow control facilities, and green stormwater infrastructure. These appropriations cover ongoing capital expenditures for major projects including the Ship Canal Water Quality Project, the South Park Water Quality Facility, Pipe Rehabilitation and Pump Station Improvement projects, as well as compliance with regulatory or legal requirements.

For more information, please see Proposed 2025-2030 Capital Improvement Program.

Solid Waste Fund Capital Budget Changes

Expenditures

\$(2,645,833)

This item adjusts appropriations for the Solid Waste Fund to align with the Proposed 2025-2030 Capital Improvement Program. The Solid Waste Line of Business collects and disposes solid waste generated within the City of Seattle. It also manages city-owned infrastructure including two transfer stations, one recycling and re-use facility, two household hazardous waste facilities, trucks and heavy equipment, and five closed landfill sites. Key investments funded in this Proposed CIP include: the South Transfer Station Facility Redevelopment, cleanup of the South Park Landfill, a compactor replacement at the North Transfer Station, and floor replacement at the South Transfer Station.

For more information, please see 2025-2030 Proposed Capital Improvement Program.

Water Fund Capital Budget Changes

Expenditures

\$5,238,370

This item adjusts appropriations for the Water Fund to align with the Proposed 2025-2030 Capital Improvement Program. The Water Line of Business provides drinking water to over 1.5 million people throughout Seattle and surrounding areas. It also manages city-owned infrastructure including the Cedar and South Fork Tolt watersheds, water treatment plants, treated water storage, pump stations, hydrants, and transmission and distribution system pipelines.

Key investments funded in this Proposed CIP include water system improvements associated with transportation projects, operational and regional facility construction, seismic upgrades to reservoirs and other infrastructure,

replacement of the Bitter Lake Reserve floating cover, and South Fork Tolt Dam relicensing under the Federal Energy Regulatory Commission (FERC) (a joint effort with Seattle City Light).

For more, please see 2025-2030 Proposed Capital Improvement Program.

Technology-Related Capital Budget Changes

Expenditures

\$2,818,950

This item provides for appropriations across the Water, Drainage and Wastewater, and Solid Waste Funds for shared Technology Capital Improvement Program activities. These appropriations cover investments in financial management and internal controls, cybersecurity, improved enterprise asset management, project controls, as well as Strategic Business Plan-endorsed investments in Advanced Metering Infrastructure, upgraded Customer Care and Billing, implementation of centralized data architecture and design, and enhanced enterprise content management.

For more information, please 2025-2030 Proposed Capital Improvement Program.

Proposed Technical

Final Adjustments for Standard Cost Changes

Expenditures

\$(4,686,694)

Citywide technical adjustments made in the proposed phase reflect changes to internal services costs, including rates from the Department of Finance & Administrative Services, Seattle Information Technology Department, Seattle Department of Human Resources, and for healthcare for the department. These adjustments reflect final decisions about these costs made during the Proposed Phase of the budget process.

Bargained Annual Wage and Market Wage Increases to Base Budget – Local 77

Expenditures

This centrally administered change adjusts appropriations to reflect the Annual Wage Increases and Market Adjustments, as outlined in the agreements between the City and Local 77 bargaining units, for personnel costs included in Seattle Public Utilities' budget. This includes increases to salary, FICA, Medicare, retirement, overtime and temporary labor.

\$1,482,989

Ongoing Changes from Current Year Legislation

Position Allocation

1.00

This change includes ongoing budget and/or position changes resulting from current year legislation in 2024, including the Year End Supplemental Ordinance.

SPU Revenues

Revenues

\$(133,187,421)

This item budgets SPU's projected revenues for 2025 and 2026.

Fund	Bal	anciı	ng
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Revenues

\$137,887,889

This is at technical item that budgets use of fund balance for balancing purposes.

Expenditure Overview				
	2023	2024	2025	2026
Appropriations	Actuals	Adopted	Proposed	Proposed
SPU - BC-SU-C110B - Distribution	20 504 000	44.000.074	52 460 425	CE 740 707
43000 - Water Fund	39,504,960	44,060,074	53,469,435	65,718,787
Total for BSL: BC-SU-C110B	39,504,960	44,060,074	53,469,435	65,718,787
SPU - BC-SU-C120B - Transmission				
43000 - Water Fund	11,030,191	13,522,272	11,915,442	25,265,759
Total for BSL: BC-SU-C120B	11,030,191	13,522,272	11,915,442	25,265,759
SPU - BC-SU-C130B - Watershed Stewardship				
43000 - Water Fund	874,742	4,885,999	2,878,358	4,956,409
Total for BSL: BC-SU-C130B	874,742	4,885,999	2,878,358	4,956,409
SPU - BC-SU-C140B - Water Quality & Treatment				
43000 - Water Fund	2,016,104	6,450,289	1,426,186	10,237,252
Total for BSL: BC-SU-C140B	2,016,104	6,450,289	1,426,186	10,237,252
SPU - BC-SU-C150B - Water Resources				
43000 - Water Fund	5,977,112	16,706,188	19,510,912	15,270,762
Total for BSL: BC-SU-C150B	5,977,112	16,706,188	19,510,912	15,270,762
SPU - BC-SU-C160B - Habitat Conservation Progra	m			
43000 - Water Fund	4,440,200	3,686,223	1,570,811	5,738,262
Total for BSL: BC-SU-C160B	4,440,200	3,686,223	1,570,811	5,738,262
SPU - BC-SU-C230B - New Facilities				
45010 - Solid Waste Fund	2,348,048	24,161,970	21,015,121	16,138,520
Total for BSL: BC-SU-C230B	2,348,048	24,161,970	21,015,121	16,138,520
SPU - BC-SU-C240B - Rehabilitation & Heavy Equi	oment			
45010 - Solid Waste Fund	206,824	2,260,000	397,000	807,000
Total for BSL: BC-SU-C240B	206,824	2,260,000	397,000	807,000
SPU - BC-SU-C333B - Protection of Beneficial Uses	;			
44010 - Drainage and Wastewater Fund	15,553,200	36,683,378	30,377,663	58,904,106
Total for BSL: BC-SU-C333B	15,553,200	36,683,378	30,377,663	58,904,106
SPU - BC-SU-C350B - Sediments				
44010 - Drainage and Wastewater Fund	5,579,626	10,734,002	13,421,604	13,177,974
Total for BSL: BC-SU-C350B	5,579,626	10,734,002	13,421,604	13,177,974

00000				
SPU - BC-SU-C360B - Combined Sewer Overflows				
44010 - Drainage and Wastewater Fund	84,101,627	111,767,108	92,097,937	92,151,870
Total for BSL: BC-SU-C360B	84,101,627	111,767,108	92,097,937	92,151,870
SPU - BC-SU-C370B - Rehabilitation				
44010 - Drainage and Wastewater Fund	44,013,182	61,249,734	43,888,034	43,146,299
Total for BSL: BC-SU-C370B	44,013,182	61,249,734	43,888,034	43,146,299
SPU - BC-SU-C380B - Flooding, Sewer Backup & L	andslide			
44010 - Drainage and Wastewater Fund	15,174,406	12,202,802	10,958,377	20,757,436
Total for BSL: BC-SU-C380B	15,174,406	12,202,802	10,958,377	20,757,436
SPU - BC-SU-C410B - Shared Cost Projects				
43000 - Water Fund	14,836,070	44,593,173	53,231,789	39,806,856
44010 - Drainage and Wastewater Fund	11,467,865	19,398,664	34,536,996	34,506,705
45010 - Solid Waste Fund	3,335,930	2,249,251	8,423,790	5,352,781
Total for BSL: BC-SU-C410B	29,639,865	66,241,088	96,192,575	79,666,341
SPU - BC-SU-C510B - Technology				
43000 - Water Fund	1,917,776	5,323,080	5,533,648	4,221,000
44010 - Drainage and Wastewater Fund	2,364,847	5,449,820	5,791,027	4,321,500
45010 - Solid Waste Fund	601,805	2,401,100	1,544,274	1,507,500
Total for BSL: BC-SU-C510B	4,884,428	13,174,000	12,868,950	10,050,000
SPU - BO-SU-N000B - General Expense				
00100 - General Fund	2,143,729	2,291,000	2,405,550	2,525,827
43000 - Water Fund	143,664,478	151,803,956	148,088,951	151,915,767
44010 - Drainage and Wastewater Fund	329,493,163	360,285,009	394,538,241	424,426,427
45010 - Solid Waste Fund	181,199,626	247,353,115	213,410,300	205,371,639
Total for BSL: BO-SU-N000B	656,500,996	761,733,080	758,443,041	784,239,660
SPU - BO-SU-N100B - Leadership and Administrat	tion			
00100 - General Fund	(1,218)	_	_	_
43000 - Water Fund	58,304,593	67,568,815	73,067,237	77,480,575
44010 - Drainage and Wastewater Fund	69,027,272	75,685,676	75,330,168	79,545,830
45010 - Solid Waste Fund	15,466,443	19,487,134	19,884,074	21,165,308
Total for BSL: BO-SU-N100B	142,797,089	162,741,625	168,281,479	178,191,714
	1,00 <i>3</i>	102,771,023	100,201,473	1,0,1,1,1,14
SPU - BO-SU-N200B - Utility Service and Operation	ons			
00100 - General Fund	20,579,377	24,414,037	24,258,495	25,163,956
43000 - Water Fund	73,447,575	79,866,012	87,955,657	91,709,238
44010 - Drainage and Wastewater Fund	76,135,008	83,318,870	88,524,727	91,315,199

45010 - Solid Wa	aste Fund	37,841,120	40,833,863	45,900,285	47,750,261
т	Total for BSL: BO-SU-N200B	208,003,079	228,432,782	246,639,165	255,938,653
Department Total		1,272,645,679	1,580,692,614	1,585,352,090	1,680,356,804
Department Full-Tir	me Equivalents Total*	1,495.30	1,510.80	1,567.80	1,582.80

* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

Budget Summary by Fund Seattle Public Utilities

	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
00100 - General Fund	22,721,888	26,705,037	26,664,045	27,689,783
43000 - Water Fund	356,013,802	438,466,080	458,648,427	492,320,666
44010 - Drainage and Wastewater Fund	652,910,194	776,775,063	789,464,774	862,253,346
45010 - Solid Waste Fund	240,999,794	338,746,434	310,574,844	298,093,009
Budget Totals for SPU	1,272,645,679	1,580,692,614	1,585,352,090	1,680,356,804

Revenue Overview

2025 Estim	nated Revenues				
Account		2023	2024	2025	2026
Code	Account Name	Actuals	Adopted	Proposed	Proposed
341040	Sales Of Maps & Publications	5,846	-	-	-
360220	Interest Earned On Deliquent A	8,393	-	-	-
Total Reve	nues for: 00100 - General Fund	14,239	-	-	-
360750	Misc Reimb Adj-Pers & Other	6,837	-	-	-
Total Reve	nues for: 13000 - Transportation	6,837	-	-	-
Fund					
309010	Non-Operating Revenues	-	648,096	692,595	701,370
332020	Build America Bonds Subsidy Pa	1,764,951	1,740,537	1,670,664	1,597,047
333110	Ind Fed Grants	495,336	-	-	-
334010	State Grants	350,467	5,468,427	6,642,722	6,808,790
337080	Other Private Contrib & Dons	2,411,390	-	-	-
341320	Property Mgmt Svcs	10,056	-	-	-
343010	Architect/Engineering Svc Chrg	291,567	-	-	-
343020	Services For Others-Nonop	6,134	-	-	-
343080	Unbilled Rev	(342,195)	-	-	-
343090	Elderly Utility Credit	(6,336,056)	-	-	-
343110	Retail Water Utility Services	224,974,725	222,663,009	228,451,766	233,235,543
343120	Wholesale Water Sales	59,042,670	62,776,212	58,440,142	59,708,212
343130	Other Utility Operating Rev	5,107,436	6,480,704	5,791,922	5,913,723
343310	Recoveries	5,234,285	-	-	-
343350	Municipal Utility Services	12,082,136	12,342,714	12,541,576	12,804,200
343360	Tap Revenue	10,312,656	8,275,388	12,805,507	13,073,654
343900	Utilities-Other Rev	(3,700,000)	-	-	-
344020	Vehicle & Equipment Repair	810	-	-	-
350180	Misc Fines & Penalties	(15)	-	-	-
350190	Nsf Check Fees	45,650	-	-	-
360020	Inv Earn-Residual Cash	5,347,651	-	-	-
360220	Interest Earned On Deliquent A	17,435	-	-	-
360300	St Space Facilities Rentals	270	-	-	-
360310	Lt Space/Facilities Leases	600	-	-	-
360320	Rent From Operating Property	599,352	-	-	-
360350	Other Rents & Use Charges	276,061	831,201	851,981	873,281
360380	Sale Of Junk Or Salvage	73,641	-	-	-

Account Code	Account Name	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
360420	Other Judgments & Settlements	129,671	-	-	-
360750	Misc Reimb Adj-Pers & Other	4,362	2,417,163	3,587,240	3,753,181
360900	Miscellaneous Revs-Other Rev	144,535	-	-	-
374040	Cap Contr-GrantsFromLocalGvmts	757,113	-	-	-
379020	Capital Contributions	1,767,964	-	-	-
379040	Capital Contr-Connect Charge	4,038,095	-	-	-
397100	Intrafund Revenues	-	75,906,480	100,548,869	98,670,089
Total Reve	nues for: 43000 - Water Fund	324,908,755	399,549,931	432,024,984	437,139,089
400000	Use of/Contribution to Fund Balance	-	38,916,149	26,623,443	55,181,577
Total Resou	urces for:43000 - Water Fund	324,908,755	438,466,080	458,648,427	492,320,666
330020	Intergov-Revenues	23,556	-	-	-
332020	Build America Bonds Subsidy Pa	1,476,901	1,532,321	1,476,901	1,476,901
334010	State Grants	725,776	69,434,801	-	19,966,410
337010	Grants & Contr From Local Govt	9,000	-	-	-
341320	Property Mgmt Svcs	(2,048)	-	-	-
343010	Architect/Engineering Svc Chrg	4,457,888	-	-	-
343020	Services For Others-Nonop	632,772	-	-	-
343080	Unbilled Rev	(1,472,448)	-	-	-
343090	Elderly Utility Credit	(14,126,885)	-	-	-
343130	Other Utility Operating Rev	-	1,932,848	4,952,595	5,245,457
343140	Wastewater Utility Services	360,553,881	386,629,787	402,136,035	422,682,235
343150	Drainage Utility Services	187,646,374	200,775,783	211,160,885	221,759,488
343160	Side Sewer Permit Fees	1,740,170	1,879,847	1,828,266	1,873,972
343170	Sewer Connection Charges	231,059	-	-	-
343180	Drainage Permit Fees	438,310	488,966	460,499	472,012
343310	Recoveries	299	-	-	-
343350	Municipal Utility Services	3,457,500	-	-	-
344020	Vehicle & Equipment Repair	952	-	-	-
347030	Event Admission Fees	(198)	-	-	-
347080	Cult & Rec Training Charges	(324)	-	-	-
350180	Misc Fines & Penalties	(21)	-	-	-
360020	Inv Earn-Residual Cash	14,025,309	-	-	-
360220	Interest Earned On Deliquent A	7,710	-	-	-
360250	Other Equip/Vehicle Rentals	(291)	-	-	-
360320	Rent From Operating Property	2,779	-	-	-
360350	Other Rents & Use Charges	19,550	-	-	-
360410	Unclaimed Warrants	(1,134)	-	-	-
360420	Other Judgments & Settlements	520,127	-	-	-

Account Code	Account Name	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
360750	Misc Reimb Adj-Pers & Other	30,571	2,490,411	3,695,945	3,866,913
360900	Miscellaneous Revs-Other Rev	24,914	-	-	-
374010	Capital Contr-State Grants	67,323	-	-	-
374040	Cap Contr-GrantsFromLocalGvmts	10,742,361	-	-	-
379020	Capital Contributions	800,872	-	-	-
397100	Intrafund Revenues	-	101,238,643	84,030,979	122,825,432
Total Rever Wastewate	nues for: 44010 - Drainage and er Fund	572,032,604	766,403,407	709,742,105	800,168,821
400000	Use of/Contribution to Fund Balance	-	10,371,656	79,722,669	62,084,525
Total Resou Wastewate	urces for:44010 - Drainage and er Fund	572,032,604	776,775,063	789,464,774	862,253,346
309010	Non-Operating Revenues	-	2,114,642	1,147,713	713,415
333110	Ind Fed Grants	(1,815)	-	-	-
334010	State Grants	165,503	-	-	-
337010	Grants & Contr From Local Govt	2,884	-	-	-
343090	Elderly Utility Credit	(6,159,233)	-	-	-
343130	Other Utility Operating Rev	64,460	22,380	27,135	36,207
343200	Solid Waste Utility Services	243,235,832	234,553,103	242,007,215	254,597,448
343210	Transfer Station Charges	20,881,144	16,665,859	16,761,335	17,665,811
343240	Commercial Disposal Charges	4,503,521	-	-	-
343280	Recycled Materials Rev	5,363,259	5,777,544	6,000,770	6,634,210
343310	Recoveries	117	-	-	-
344020	Vehicle & Equipment Repair	265	-	-	-
350190	Nsf Check Fees	225	-	-	-
360020	Inv Earn-Residual Cash	6,199,813	-	-	-
360220	Interest Earned On Deliquent A	15,870	-	-	-
360350	Other Rents & Use Charges	4,562	-	-	-
360420	Other Judgments & Settlements	71,922	-	-	-
360750	Misc Reimb Adj-Pers & Other	123	4,903,739	13,088,899	13,676,065
Total Reve	nues for: 45010 - Solid Waste Fund	274,348,449	264,037,266	279,033,066	293,323,155
400000	Use of/Contribution to Fund Balance	-	74,709,167	31,541,778	4,769,854
Total Resou	urces for:45010 - Solid Waste Fund	274,348,449	338,746,433	310,574,844	298,093,009
Total SPU F	Resources	1,171,310,885	1,553,987,576	1,558,688,045	1,652,667,021

Appropriations by Budget Summary Level and Program

SPU - BC-SU-C110B - Distribution

The purpose of the Distribution Budget Summary Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Distribution	39,504,960	44,060,074	53,469,435	65,718,787
Total	39,504,960	44,060,074	53,469,435	65,718,787
Full-time Equivalents Total*	79.00	79.00	79.00	79.00

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SPU - BC-SU-C120B - Transmission

The purpose of the Transmission Budget Summary Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Transmission	11,030,191	13,522,272	11,915,442	25,265,759
Total	11,030,191	13,522,272	11,915,442	25,265,759
Full-time Equivalents Total*	5.00	5.00	5.00	5.00

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SPU - BC-SU-C130B - Watershed Stewardship

The purpose of the Watershed Stewardship Budget Summary Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Watershed Stewardship	874,742	4,885,999	2,878,358	4,956,409
Total	874,742	4,885,999	2,878,358	4,956,409
Full-time Equivalents Total*	8.00	8.00	8.00	8.00

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SPU - BC-SU-C140B - Water Quality & Treatment

The purpose of the Water Quality & Treatment Budget Summary Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Water Quality & Treatment	2,016,104	6,450,289	1,426,186	10,237,252
Total	2,016,104	6,450,289	1,426,186	10,237,252
Full-time Equivalents Total*	14.00	14.00	14.00	14.00

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SPU - BC-SU-C150B - Water Resources

The purpose of the Water Resources Budget Summary Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Water Resources	5,977,112	16,706,188	19,510,912	15,270,762
Total	5,977,112	16,706,188	19,510,912	15,270,762
Full-time Equivalents Total*	14.00	18.00	16.00	16.00

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SPU - BC-SU-C160B - Habitat Conservation Program

The purpose of the Habitat Conservation Budget Summary Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Habitat Conservation Program	4,440,200	3,686,223	1,570,811	5,738,262
Total	4,440,200	3,686,223	1,570,811	5,738,262
Full-time Equivalents Total*	15.00	15.00	15.00	15.00

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SPU - BC-SU-C230B - New Facilities

The purpose of the New Facilities Budget Summary Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
New Facilities	2,348,048	24,161,970	21,015,121	16,138,520
Total	2,348,048	24,161,970	21,015,121	16,138,520
Full-time Equivalents Total*	9.00	9.00	9.00	9.00

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SPU - BC-SU-C240B - Rehabilitation & Heavy Equipment

The purpose of the Rehabilitation and Heavy Equipment Budget Summary Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Rehabilitation & Heavy Eqpt	206,824	2,260,000	397,000	807,000
Total	206,824	2,260,000	397,000	807,000

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SPU - BC-SU-C333B - Protection of Beneficial Uses

The purpose of the Protection of Beneficial Uses Budget Summary Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of storm water runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Protection of Beneficial Uses	15,553,200	36,683,378	30,377,663	58,904,106
Total	15,553,200	36,683,378	30,377,663	58,904,106
Full-time Equivalents Total*	14.00	14.00	14.00	14.00

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SPU - BC-SU-C350B - Sediments

The purpose of the Sediments Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Sediments	5,579,626	10,734,002	13,421,604	13,177,974
Total	5,579,626	10,734,002	13,421,604	13,177,974
Full-time Equivalents Total*	7.00	7.00	7.00	7.00

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SPU - BC-SU-C360B - Combined Sewer Overflows

The purpose of the Combined Sewer Overflow (CSO) Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan and construct large infrastructure systems, smaller retrofits, and green infrastructure for CSO Summary.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Combined Sewer Overflows	84,101,627	111,767,108	92,097,937	92,151,870
Total	84,101,627	111,767,108	92,097,937	92,151,870
Full-time Equivalents Total*	30.00	30.00	30.00	30.00

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SPU - BC-SU-C370B - Rehabilitation

The purpose of the Rehabilitation Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to rehabilitate or replace existing drainage and wastewater assets in kind, to maintain the current functionality of the system.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Rehabilitation	44,013,182	61,249,734	43,888,034	43,146,299
Total	44,013,182	61,249,734	43,888,034	43,146,299
Full-time Equivalents Total*	30.00	30.00	30.00	30.00

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SPU - BC-SU-C380B - Flooding, Sewer Backup & Landslide

The purpose of the Flooding, Sewer Back-up, and Landslides Budget Summary Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan, design and construct systems aimed at preventing or alleviating flooding and sewer backups in the City of Seattle, protecting public health, safety, and property. This program also protects SPU drainage and wastewater infrastructure from landslides, and makes drainage improvements where surface water generated from City rights-of-way contributes to landslides.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Flooding, Sewer Backup & Lndsl	15,174,406	12,202,802	10,958,377	20,757,436
Total	15,174,406	12,202,802	10,958,377	20,757,436
Full-time Equivalents Total*	25.00	25.00	25.00	25.00

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SPU - BC-SU-C410B - Shared Cost Projects

The purpose of the Shared Cost Projects Budget Summary Level, which is a Capital Improvement Program, is to implement the Water, Drainage and Wastewater, and Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Shared Cost Projects	29,639,865	66,241,088	96,192,575	79,666,341
Total	29,639,865	66,241,088	96,192,575	79,666,341
Full-time Equivalents Total*	95.00	95.00	95.00	95.00

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SPU - BC-SU-C510B - Technology

The purpose of the Technology Budget Summary Level, a Capital Improvement Program, is to make use of technology to increase the Water, Drainage and Wastewater, and Solid Waste Utility's efficiency and productivity.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Technology	4,884,428	13,174,000	12,868,950	10,050,000
Total	4,884,428	13,174,000	12,868,950	10,050,000
Full-time Equivalents Total*	41.00	41.00	41.00	41.00

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SPU - BO-SU-N000B - General Expense

The purpose of the General Expense Budget Summary Level is to provide for the Utility's general expenses such as debt service, taxes and major contracts.

Program Expenditures	2023	2024	2025	2026
	Actuals	Adopted	Proposed	Proposed
Budget Reserves	-	14,071,747	13,527,541	14,068,274

Capital Purchases	11,431	274,287	279,772	285,368
Debt Service	166,056,193	233,889,113	197,193,058	195,929,821
Major Contracts	328,965,288	348,535,371	374,325,527	393,930,147
Taxes and Fees	161,468,083	164,962,561	173,117,142	180,026,050
Total	656,500,996	761,733,080	758,443,041	784,239,660
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

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The following information summarizes the programs in General Expense Budget Summary Level:

Budget Reserves

The purpose of the Budget Reserves Program is to appropriate funds to maintain a necessary working reserve for unanticipated expenditures that may develop during the fiscal year. These are important due to the utility need to plan revenue on a six-year horizon.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Budget Reserves	-	14,071,747	13,527,541	14,068,274

Capital Purchases

The purpose of the Capital Purchases Program is to provide appropriation for the utility to purchase equipment that cannot purchased using bond proceeds.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Capital Purchases	11,431	274,287	279,772	285,368

Debt Service

The purpose of the Debt Service Program is to provide appropriation for new bond issuance costs as well as principal and interest payments on previously issued bonds and loans.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Debt Service	166,056,193	233,889,113	197,193,058	195,929,821

Major Contracts

The purpose of the Major Contracts Program is to provide appropriation for large service contracts that SPU has with solid waste contractors and for water and wastewater treatment costs.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Major Contracts	328,965,288	348,535,371	374,325,527	393,930,147

Full Time Equivalents Total	1.00	1.00	1.00	1.00

Taxes and Fees

The purpose of the Taxes Program is to provide appropriation for payment of city and state taxes.

Expenditures/FTE	2023	2024	2025	2026
	Actuals	Adopted	Proposed	Proposed
Taxes and Fees	161,468,083	164,962,561	173,117,142	180,026,050

SPU - BO-SU-N100B - Leadership and Administration

The purpose of the Leadership and Administration Budget Summary Level is to provide overall management and policy direction for Seattle Public Utilities and to provide core management and administrative services like finance, human resources, and facility management.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Citywide Indirect Costs	75,910,185	81,106,532	77,557,530	81,960,662
Departmental Indirect Costs	79,402,827	94,313,122	108,165,217	115,042,803
Divisional Indirect Costs	767,651	944,331	900,688	934,466
Indirect Cost Recovery Offset	(25,124,162)	(23,723,189)	(25,473,650)	(27,004,625)
Paid Time Off Indirect Costs	1,140,701	5,416,133	5,154,616	5,229,827
Pooled Benefits Indirect Costs	10,699,887	4,684,696	1,977,079	2,028,582
Total	142,797,089	162,741,625	168,281,479	178,191,714
Full-time Equivalents Total*	146.60	151.10	154.10	155.10

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

The following information summarizes the programs in Leadership and Administration Budget Summary Level:

Citywide Indirect Costs

The purpose of the Citywide Indirect Costs program is to fund internal services costs originating from outside of the department such as allocated costs from the Department of Finance and Administrative Services and Seattle Information Technology Department.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Citywide Indirect Costs	75,910,185	81,106,532	77,557,530	81,960,662

Departmental Indirect Costs

The purpose of the Departmental Indirect Costs program is to fund costs associated with management of the department. This may include personnel costs related to department leadership and administration or other administrative costs such as external rent and operating supplies or services.

Expenditures/FTE	2023	2024	2025	2026
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	Actuals	Adopted	Proposed	Proposed
Departmental Indirect Costs	79,402,827	94,313,122	108,165,217	115,042,803
Full Time Equivalents Total	142.60	145.10	149.10	150.10

Divisional Indirect Costs

The purpose of the Divisional Indirect Costs program is to fund administrative costs generated by sub-departmental units.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Divisional Indirect Costs	767,651	944,331	900,688	934,466

Indirect Cost Recovery Offset

The purpose of the Indirect Cost Recovery Offset program is to reflect the adjustment to the Leadership and Administration BSL occurring as a result of the Utility's general and administrative overhead allocation.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Indirect Cost Recovery Offset	(25,124,162)	(23,723,189)	(25,473,650)	(27,004,625)
Full Time Equivalents Total	2.00	4.00	3.00	3.00

Paid Time Off Indirect Costs

The purpose of the Paid Time Off program is to fund salary and benefit costs associated with City-provided leave benefits such as holiday pay, sick time, vacation time, executive leave or other leave benefits, including termination payouts for vacation and sick leave.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Paid Time Off Indirect Costs	1,140,701	5,416,133	5,154,616	5,229,827

Pooled Benefits Indirect Costs

The purpose of the Pooled Benefits program is to fund department costs associated with health and dental insurance, workers compensation, and unemployment insurance contributions.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Pooled Benefits Indirect Costs	10,699,887	4,684,696	1,977,079	2,028,582
Full Time Equivalents Total	2.00	2.00	2.00	2.00

SPU - BO-SU-N200B - Utility Service and Operations

The purpose of the Utility Service and Operations Budget Summary Level is to fund the direct delivery of essential Customer Service programs and the operating expenses for Pre-Capital Planning & Development, Project Delivery, Drainage and Wastewater, Solid Waste, Water and General Fund programs.

Program Expenditures	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Customer Service	22,246,598	27,408,576	30,187,900	31,357,341
Drainage System	7,756,778	10,442,950	10,172,376	10,583,923
DWW Facilities & Equip	1,701,368	966,277	1,058,387	1,225,362
DWW System Operations	31,092,998	36,675,752	37,826,507	39,089,798
Emergency Response	6,249,362	2,889,150	2,922,210	3,038,373
Engineering	16,522,428	19,106,822	21,470,023	22,479,555
Pre-Capital Planning	6,741,201	4,584,551	5,669,114	5,315,990
Solid Waste Facilities & Equip	6,126,450	6,539,966	7,437,292	7,728,738
Solid Waste Operations	41,796,322	44,721,616	48,463,131	50,399,005
Wastewater System	12,137,262	14,939,731	16,546,289	17,151,704
Water Distribution System	14,116,664	17,669,623	15,229,123	15,847,277
Water Facilities & Equipment	3,204,252	3,028,364	2,849,284	2,967,170
Water Supply & Transmssn Systm	6,349,006	5,188,097	5,059,094	5,242,380
Water System Operations	31,962,390	34,271,307	41,748,435	43,512,037
Total	208,003,079	228,432,782	246,639,165	255,938,653
Full-time Equivalents Total*	961.70	968.70	1,024.70	1,038.70

*FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here

The following information summarizes the programs in Utility Service and Operations Budget Summary Level:

Customer Service

The purpose of the Customer Service Program is to provide appropriation to manage and provide customer service support for the direct delivery of programs and services.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Customer Service	22,246,598	27,408,576	30,187,900	31,357,341
Full Time Equivalents Total	254.00	254.00	254.00	254.00

Drainage System

The purpose of the Drainage System Program is to provide appropriation for maintaining the drainage system, drainage conveyance, stormwater detention and green stormwater infrastructure.

Expenditures/FTE	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Drainage System	7,756,778	10,442,950	10,172,376	10,583,923
Full Time Equivalents Total	2.00	5.00	24.00	24.00

DWW Facilities & Equip

The purpose of the DWW Facilities and Equipment Program is to provide appropriation for drainage and wastewater operating and decant facilities

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
DWW Facilities & Equip	1,701,368	966,277	1,058,387	1,225,362
Full Time Equivalents Total	-	-	-	1.00

DWW System Operations

The purpose of the DWW System Operations Program is to provide appropriation for drainage and wastewater overall system planning, system modeling and analysis, source control, compliance and outreach and education.

Expenditures/FTE	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
DWW System Operations	31,092,998	36,675,752	37,826,507	39,089,798
Full Time Equivalents Total	2.00	3.00	8.00	9.00

Emergency Response

The Emergency Response Program provides appropriation to procure necessary equipment and provide maintenance and support services in case of emergencies.

/	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Emergency Response	6,249,362	2,889,150	2,922,210	3,038,373

Engineering

The purpose of the Engineering Program is to provide engineering design and support services, construction inspection, and project management services to capital improvement projects and to the managers of facilities.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Engineering	16,522,428	19,106,822	21,470,023	22,479,555
Full Time Equivalents Total	111.00	114.00	118.00	123.00

Pre-Capital Planning

The purpose of the Pre-Capital Planning Program is to support business case development, project plans, and options analysis. This program will capture all costs associated with a project that need to be expensed during its life cycle, including any post-construction monitoring and landscape maintenance.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Pre-Capital Planning	6,741,201	4,584,551	5,669,114	5,315,990

Solid Waste Facilities & Equip

The purpose of the Solid Waste Facilities & Equipment Program provides appropriation to maintain and support the solid waste facilities and landfills.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Solid Waste Facilities & Equip	6,126,450	6,539,966	7,437,292	7,728,738
Full Time Equivalents Total	1.00	1.00	2.00	2.00

Solid Waste Operations

The purpose of the Solid Waste Operations Program provides appropriation for overall solid waste system planning, operations of the transfer stations, solid waste outreach and management of the Local Hazardous Waste Mitigation Program (LHWMP).

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Solid Waste Operations	41,796,322	44,721,616	48,463,131	50,399,005
Full Time Equivalents Total	101.56	101.56	96.56	96.56

Wastewater System

The Wastewater System Program provides appropriation to maintain wastewater conveyance, pump stations and storage.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Wastewater System	12,137,262	14,939,731	16,546,289	17,151,704
Full Time Equivalents Total	233.05	233.05	242.05	242.05

Water Distribution System

The Water Distribution System Program provides appropriation to maintain water distribution conveyance, pump stations and reservoirs.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Water Distribution System	14,116,664	17,669,623	15,229,123	15,847,277
Full Time Equivalents Total	120.09	120.09	121.09	122.09

Water Facilities & Equipment

The Water Facilities & Equipment Program provides appropriation to maintain water storage facilities.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Water Facilities & Equipment	3,204,252	3,028,364	2,849,284	2,967,170

Water Supply & Transmssn Systm

The Water Supply and Transmission System Program provides appropriation to operate and maintain the water pipelines, reservoirs and water sheds.

	2023	2024	2025	2026
Expenditures/FTE	Actuals	Adopted	Proposed	Proposed
Water Supply & Transmssn Systm	6,349,006	5,188,097	5,059,094	5,242,380

Water System Operations

The Water System Operations Program provides appropriation to plan and monitor the overall water system and water quality lab, and includes the work for the Cedar River Habitat conservation.

Expenditures/FTE	2023 Actuals	2024 Adopted	2025 Proposed	2026 Proposed
Water System Operations	31,962,390	34,271,307	41,748,435	43,512,037
Full Time Equivalents Total	137.00	137.00	159.00	165.00